

**Volume 28**

**Pages 5691 - 5900**

UNITED STATES DISTRICT COURT

NORTHERN DISTRICT OF CALIFORNIA

Before The Honorable Charles R. Breyer, Judge

UNITED STATES OF AMERICA,

Plaintiff,

VS.

**NO. CR 16-00462 CRB**

SUSHOVAN TAREQUE HUSSAIN,

Defendant .

San Francisco, California

Monday, April 23, 2018

# TRANSCRIPT OF PROCEEDINGS

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I N D E X

Monday, April 23, 2018 - Volume 28

	<u>PAGE</u>	<u>VOL.</u>
Defense Rests	5701	28
Jury Instructions	5701	28
Closing Argument by Mr. Reeves	5719	28
Closing Argument by Mr. Keker	5844	28

E X H I B I T S

<u>TRIAL EXHIBITS</u>	<u>IDEN</u>	<u>EVID</u>	<u>VOL.</u>
2687		5695	28
6990		5701	28

Monday - April 23, 2018

8:34 a.m.

P R O C E E D I N G S

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(Proceedings were heard out of presence of the jury:)

**THE COURT:** Let the record show the parties are present, but the jury is not.

So there are some other -- a couple unfinished matters to deal with before the Defense rests.

First, it is my understanding that the defendant does not wish to testify. Is that correct, Mr. Keker?

**MR. KEKER:** That's correct, Your Honor.

**THE COURT:** Mr. Hussain, do you understand you do have the right to testify? You have the right not to testify, and if you choose not to testify, I need to have your consent that you are giving up your right to testify.

Is that correct?

**THE DEFENDANT:** Yes.

**THE COURT:** Okay. And even though your counsel -- your counsel's advice, I'm sure, is very sound, you have to exercise your own judgment, and you understand that you have the right to testify, but you choose not to; is that correct.

**THE DEFENDANT:** Yes.

**THE COURT:** Okay. Thank you.

So the other matters are the Court issued an order indicating what it was doing with respect to offers of proof

1 and so forth and what other evidence. Do we have some type of  
2 stipulation on that issue?

3 Ms. Little?

4 **MS. LITTLE:** Yes, Your Honor. We have a stipulation  
5 which we filed on April 21st. I've given a copy to Ms. Scott  
6 and we would like to read it to the jury --

7 **THE COURT:** You may.

8 **MS. LITTLE:** -- and then enter it into evidence.

9 **THE COURT:** Yes. You may do so when the jury returns.  
10 And then the Defense intends to rest; is that correct?

11 **MS. LITTLE:** Yes, Your Honor.

12 **THE COURT:** Okay. Is there anything else?

13 **MR. LEACH:** One matter very briefly, Your Honor.

14 During the testimony of Daud Khan, the Government  
15 endeavored to play an audio of one of the analyst calls. It is  
16 the audio of the February 3rd, 2010 call.

17 It was offered. I think the Court ruled that it could be  
18 received in evidence. For whatever reason, it didn't make its  
19 way on to the Admitted Exhibit List. We showed him a  
20 transcript of the audio call as an aid, and for whatever  
21 reason, the audio that was offered is not on the exhibit list.

22 I would ask to offer it now and ask that it be admitted.  
23 It's Exhibit 2687.

24 **THE COURT:** Is that the audio?

25 **MR. LEACH:** It's the audio, not the transcript. The

1 transcript was shown to the jury.

2 **THE COURT:** Right.

3 Any objection?

4 **MS. LITTLE:** No objection.

5 **THE COURT:** Okay.

6 (Trial Exhibit 2687 received in evidence)

7 **THE COURT:** The audios can come in. The transcripts  
8 cannot.

9 **MR. LEACH:** Thank you, Your Honor.

10 **THE COURT:** That's it. So we'll go at 9:00 when the  
11 jury comes. Sorry to get you all here so early, but I'm sure  
12 you had a very pleasant weekend, and the sun was out, just  
13 lovely. It was great. I relaxed. I'm sure you all relaxed.

14 Did you relax, Mr. Reeves? First of all, do you know how  
15 to relax? I know that assumes a fact not in evidence, so --  
16 but did you relax?

17 **MR. REEVES:** I did not relax, but I'm feeling  
18 relaxed --

19 **THE COURT:** You feel relaxed now?

20 **MR. REEVES:** Yes, I do.

21 **THE COURT:** Good. Just don't exceed too much -- two  
22 and a half hours. You get two and a half hours this morning.  
23 I -- and I'm concerned about that. I'll just tell you why.

24 You can go a little over, but I'm concerned that the jury  
25 gets tired after a certain part and then the Defense has to

1 argue, and it's not quite even. Do you understand? It's not  
2 that -- that's the way it is, but don't exhaust them.

3 **MR. REEVES:** I hear you loud and clearly, Your Honor.

4 **THE COURT:** Okay. Now everybody relax and I'll be  
5 back.

6 **MR. REEVES:** Can I talk a little bit about the  
7 sequencing and exhaustion for the jury?

8 **THE COURT:** Of course.

9 **MR. REEVES:** I would be grateful if the Court took a  
10 brief break after the jury instructions just so that we can  
11 transition, get the podium up and get started. Maybe 10  
12 minutes.

13 **THE COURT:** Sure.

14 **MR. REEVES:** I have planned a recess, I hope, about an  
15 hour and a half into the first --

16 **THE COURT:** I will let you decide when you want to do  
17 it. If you feel there is a natural -- you feel we need a, we  
18 will take a break. It's up to your argument.

19 **MR. REEVES:** Thank you very much, Your Honor.

20 **MR. KEKER:** As long as we're talking about that,  
21 Your Honor, I would like them to finish their two and a half  
22 hours before the jury goes to lunch and then come back and  
23 listen to us, but -- and the way it's set up, it seems like --

24 **THE COURT:** That's going to be tough, isn't it? I  
25 mean -- I think my instructions -- we will start right at 9:00.

1 I can't start before they get here. It may work itself out,  
2 but -- and I may delay the jurors taking lunch.

3 **MR. KEKER:** That is what I was wondering.

4 **THE COURT:** I may delay the jurors taking lunch.

5 **MR. KEKER:** He has talked for two hours. If he has a  
6 half hour to go, if the jury could wait for a half hour and  
7 then relax for an hour.

8 **THE COURT:** I will instruct and then send them out to  
9 take a little break. Your time won't commence running until  
10 you start to argue.

11 **MR. REEVES:** Your Honor, there is a lot to cover, and  
12 we've worked very hard to keep it compact and keep it moving,  
13 but we are relying on the Court's overall estimation of a  
14 four-hour time period for the Government's --

15 **THE COURT:** That was an estimate. That was an  
16 estimate.

17 **MR. REEVES:** We planned accordingly. I would like a  
18 little flexibility, please.

19 **THE COURT:** That's fine. Let me make sure I  
20 understand it all.

21 You want to save -- is it correct you want to save an hour  
22 and a half for tomorrow? Well, Mr. Frentzen is rising.

23 How much time do you want tomorrow?

24 **MR. FRENTZEN:** I think --

25 **THE COURT:** Look, it's up to you.

1           **MR. FRENTZEN:** I mean -- well, we'll see. I am saying  
2 I would gladly surrender, you know, like a half hour to  
3 Mr. Reeves if he needs it at the tail end.

4           **THE COURT:** Okay. I said in the order up to an hour  
5 and a half, so if it's less than, it's less. Then I won't --  
6 well, but then that impinges on the -- on the Defense. I  
7 have -- I'll listen to it. I know there is a lot to cover.

8           **MR. REEVES:** There is a lot to cover, Your Honor.

9           **THE COURT:** I also know there are ways to do it  
10 that -- it's not necessary to cover everything, you see. You  
11 see, it's not -- just because it got into evidence doesn't mean  
12 that it's necessary to discuss it.

13           **MR. REEVES:** I understand, Your Honor. This is not my  
14 first trial, not my first summation, and I understand the  
15 balance here, but we will need a little flexibility, and we've  
16 thought carefully about this, and all I'm asking is that the  
17 Court consider that in imposing any kind of deadline on us,  
18 please.

19           **THE COURT:** That seems fair.

20           **MR. REEVES:** Thank you.

21           **THE COURT:** And so it will all be aided by -- on both  
22 sides -- very few objections, if any, to -- I mean, the common  
23 things are the objection that it misstates the evidence or it's  
24 not in the record and so forth.

25           Let's talk about that since we have a few minutes.



1 I almost always give the same instruction to the jury  
2 which is, you know, this is argument, this is not evidence. If  
3 their recollection differs from the way that the attorneys have  
4 recited it, it's their recollection that counts.

5 I mean, if something is so far off the -- off the trail  
6 but there is no way it could have come into evidence, sure, I  
7 expect an objection or you can object. You may just choose not  
8 to.

9 But if it's just a different take or something on it, you  
10 know, please, let's just go ahead and get this over with.  
11 Those objections don't make any difference.

12 Now, I know that the defense is in a difficult situation;  
13 difficult in the sense that if they don't object to something,  
14 possibly it's a waiver, but let's make sure that -- and I rely  
15 on their judgment to make sure that it's -- it's really  
16 significant that they, number one, feel that there is just no  
17 evidence to support -- it's not a reasonable inference from the  
18 evidence and therefore they're compelled to say something.  
19 Okay?

20 **MR. REEVES:** Thank you, Your Honor.

21 **MR. KEKER:** Yes, Your Honor. Got it.

22 **THE COURT:** I'm looking forward to this.

23 **MR. KEKER:** I'm not.

24 **THE COURT:** Well, once you get into arguing, it's sort  
25 of fun.

1           **MR. KEKER:** I'm looking forward to my argument,  
2 but ...

3           **THE COURT:** Oh.

4                       (Recess taken at 8:53 a.m.)

5                       (Proceedings resumed at 9:14 a.m.)

6           **THE CLERK:** Come to order. Court is now in session.

7                       (Proceedings were heard in the presence of the jury:)

8           **THE COURT:** Let the record reflect all jurors are  
9 present, parties are present.

10                      Does the Defense have other matters?

11           **MS. LITTLE:** Thank you, Your Honor. We have a  
12 stipulation that we'd like to read to the jury.

13           **THE COURT:** Yes. Please do.

14           **MS. LITTLE:** Good morning, members of the jury. I'm  
15 going to read you a stipulation regarding Autonomy books and  
16 records and Deloitte work papers.

17                      This is Exhibit 6990.

18                      "Defendant Sushovan Hussain and the United States hereby  
19 stipulate that Hewlett-Packard had access to Autonomy's books  
20 and records, as well as Deloitte's work papers, shortly after  
21 the acquisition closed on October 3rd, 2011.

22                      "Dr. Michael Lynch and Sushovan Hussain continued to  
23 manage the Autonomy division of HP after the acquisition until  
24 approximately May 2012. It is so stipulated."

25                      And, Your Honor, I would move Exhibit 6990 into evidence.

1           **THE COURT:** Admitted.

2           (Trial Exhibit 6990 received in evidence)

3           **MS. LITTLE:** Thank you.

4           **THE COURT:** Anything further from the Defense?

5           **MR. KEKER:** No. With that, Your Honor, the Defense  
6 rests.

7                               (Defense rests.)

8           **THE COURT:** The Defense has rested. There was one  
9 other document, but we received that in evidence already. That  
10 was -- I don't know whether it has to be done in front of the  
11 jury. What exhibit number is it?

12           **MR. LEACH:** The United States offers 2687, Your Honor.

13           **THE COURT:** Okay. And that's an audio of a  
14 conversation. And that's admitted as well.

15           So, ladies and gentlemen -- anything further from the  
16 prosecution?

17           **MR. LEACH:** No, Your Honor. Thank you.

18                               **JURY INSTRUCTIONS**

19           **THE COURT:** So all the evidence is in. The parties  
20 have rested. And it is now my obligation to instruct you as to  
21 the law of the case.

22           "A copy of these instructions will be available to the  
23 jury for you to consult.

24           "It is your duty to weigh and to evaluate all the evidence  
25 received in the case, and in that process, to decide the facts.

1 It is also your duty to apply the law, as I give it to you, to  
2 the facts, as you find them, whether you agree with the law or  
3 not.

4 "You must not decide the case solely" -- pardon me -- "you  
5 must decide the case solely on the evidence and the law. Do  
6 not allow personal likes or dislikes, sympathy, prejudice,  
7 fear, or public opinion to influence you. You should also not  
8 be influenced by any person's race, color, religion, national  
9 ancestry, gender, profession, occupation, economic  
10 circumstances or position in life or in the community. You  
11 will recall that you took an oath promising to do so at the  
12 beginning of the case.

13 "You must follow all these instructions and not single out  
14 some and ignore others. They are all important. Please do not  
15 read into these instructions or into anything I may have said  
16 or done any suggestion as to what verdict you should return.  
17 That is a matter entirely up to you.

18 "The Indictment is not evidence. The defendant has  
19 pleaded not guilty to the charges. The defendant is presumed  
20 to be innocent and unless -- to be innocent unless and until  
21 the Government proves the defendant guilty beyond a reasonable  
22 doubt.

23 "In addition, the defendant does not have to testify or  
24 present any evidence. The defendant does not have the burden  
25 to prove innocence. The Government has the burden of proving

1 every element of the charges beyond a reasonable doubt. A  
2 defendant in a criminal case has a constitutional right not to  
3 testify. In arriving at your verdict, the law prohibits you  
4 from considering in any manner that the defendant did not  
5 testify.

6 "Proof beyond a reasonable doubt is proof that leaves you  
7 firmly convinced that the defendant is guilty. It is not  
8 required that the Government prove guilt beyond all possible  
9 doubt. A reasonable doubt is a doubt based upon reason and  
10 common sense and is not based purely on speculation. It may  
11 arise from a careful and impartial consideration of all the  
12 evidence or from lack of evidence.

13 "If, after a careful and impartial consideration of all  
14 the evidence, you are not convinced beyond a reasonable doubt  
15 that the defendant is guilty, it is your duty to find the  
16 defendant not guilty. On the other hand, if, after a careful  
17 and impartial consideration of all the evidence, you are  
18 convinced beyond a reasonable doubt that the defendant is  
19 guilty, it is your duty to find the defendant guilty.

20 "The evidence you are to consider in deciding what the  
21 facts are consists of the sworn testimony of any witness, the  
22 exhibits which have been received in evidence, and any facts to  
23 which the parties have agreed. In reaching your verdict, you  
24 may consider only the testimony and exhibits received in  
25 evidence.

1 "The following things are not evidence and you may not  
2 consider them in deciding what the facts are:

3 "Questions, statements, objections, by the lawyers are not  
4 evidence. The lawyers are not witnesses. Although you must  
5 consider a lawyer's questions to understand the answers of a  
6 witness, the lawyer's questions are not evidence. Similarly,  
7 what the lawyers have said in their opening statements, what  
8 they will say in their closing arguments, and at other times is  
9 intended to help you interpret the evidence, but it is not  
10 evidence. If the facts, as you remember, them differ from the  
11 way the lawyers state them, your memory of them controls.

12 "Any testimony that I have excluded, stricken or  
13 instructed you to disregard is not evidence. Anything you may  
14 have seen or heard when the Court was not in session is not  
15 evidence. You are to decide the case solely on the evidence  
16 received in trial.

17 "Evidence may be direct or circumstantial. You are to  
18 consider both direct and circumstantial evidence. Either can  
19 be used to prove any fact.

20 "The law makes no distinction between the weight to be  
21 given to either direct or circumstantial evidence. It is for  
22 you to decide how much weight to give to any evidence.

23 "In deciding the facts in this case, you may have to  
24 decide which testimony to believe and which testimony not to  
25 believe. You may believe everything a witness says or part of

1 it or none of it. In considering the testimony of any witness,  
2 you may take into account the witness' opportunity and ability  
3 to see or hear or know the things testified to, the witness'  
4 memory, the witness' manner while testifying, the witness'  
5 interest in the outcome of the case, if any, the witness' bias  
6 or prejudice, if any, whether other evidence contradicted the  
7 witness' testimony, the reasonableness of the witness'  
8 testimony in light of all the evidence, and any other factors  
9 that bear on believability.

10 "The weight of the evidence as to a fact does not  
11 necessarily depend on the number of witnesses who testify.  
12 What is important is how believable the witnesses were and how  
13 much weight you think their testimony deserves.

14 "You are here to determine only whether the defendant is  
15 guilty or not guilty of the charges in the Indictment. The  
16 defendant is not on trial for any conduct or offense not  
17 charged in the Indictment.

18 "A separate crime is charged against the defendant in each  
19 count. You must decide each count separately. Your verdict on  
20 one count should not control your verdict on any other count.

21 "The Indictment charges that the offenses alleged in  
22 Counts 1 through 16 were committed on or about a certain date.  
23 Although it is necessary for the Government to prove beyond a  
24 reasonable doubt that the offense was committed on a date  
25 reasonably near the date alleged in the Indictment, it is not

1 necessary for the Government to prove that the offense was  
2 committed precisely on the date charged.

3 "You have heard testimony from Alan Rizek, Joel Scott and  
4 Steven Truitt, witnesses who received immunity. The testimony  
5 was compelled and given pursuant to court orders requested by  
6 the Government which state that the testimony will not be used  
7 in any case against these witnesses.

8 "You have heard testimony from Antonia Anderson, a witness  
9 who received immunity. That testimony was given in exchange  
10 for a promise by the Government that the statements or other  
11 information will not be used in any case against the witness.

12 "You have heard testimony from Christopher Stouffer Egan,  
13 a witness who entered into a deferred prosecution agreement for  
14 conduct arising out of the same events for which the defendant  
15 is on trial. This deferred prosecution agreement is not  
16 evidence against the defendant and you may consider it only in  
17 determining the witness' believability.

18 "For these reasons, in evaluating the testimony of Alan  
19 Rizek, Joel Scott, Steven Truitt, Antonia Anderson and  
20 Christopher Stouffer Egan, you should consider the extent to  
21 which or whether his or her testimony may have been influenced  
22 by any of these factors. In addition, you should examine the  
23 testimony of these witnesses with greater caution than that of  
24 other witnesses.

25 "During the trial, certain charts and summaries were shown



1 to you in order to explain the evidence in the case. These  
2 charts and summaries were not admitted in evidence and will not  
3 go into the jury room with you. They are not themselves  
4 evidence or proof of any facts. If they do not correctly  
5 reflect the facts or figures shown by the evidence in this  
6 case, you should disregard these charts and summaries and  
7 determine the facts from the underlying evidence.

8 "Certain charts and summaries have been admitted in  
9 evidence. Charts and summaries are only as good as the  
10 underlying supporting material. You should therefore give them  
11 only such weight as you think the underlying material  
12 deserves."

13 Now I'll turn to the charges.

14 "The defendant is charged in Count 1 of the Indictment  
15 with conspiring to commit wire fraud in violation of Section  
16 1349 of Title 18 of the United States Code.

17 In order for the defendant to be found guilty of that  
18 charge, the Government must prove each of the following  
19 elements beyond a reasonable doubt:

20 "First, beginning in or about Autonomy's first quarter,  
21 2009, which began in January of 2009, and continuing until in  
22 or about October 2011, there was an agreement between two or  
23 more persons to commit wire fraud; and second, the defendant  
24 became a member of the conspiracy knowing of at least one of  
25 its objects and intending to help accomplish it.

1 "A conspiracy is a kind of criminal partnership, an  
2 agreement of two or more persons to commit one or more crimes.  
3 The crime of conspiracy is the agreement to do something  
4 unlawful. It does not matter whether the crime agreed upon was  
5 committed.

6 "I shall discuss with you now briefly the law relating to  
7 each of these elements.

8 "For a conspiracy to have existed, it is not necessary  
9 that the conspirators made a formal agreement or that they  
10 agreed on every detail of the conspiracy. It is not enough,  
11 however, that they simply met and discussed matters of common  
12 interest, acted in similar ways or perhaps helped one another.  
13 You must find that there was a plan to commit at least one of  
14 the crimes of wire fraud alleged in the Indictment as an object  
15 of the conspiracy, with all of you agreeing as to the  
16 particular crime which the conspirators agreed to commit.

17 "One becomes a member of a conspiracy by willfully  
18 participating in the unlawful plan with the intent to advance  
19 or further some object or purpose of the conspiracy, even  
20 though the person does not have the full knowledge of all the  
21 details of the conspiracy. Furthermore, one who willfully  
22 joins an existing conspiracy is responsible for it as the  
23 originators. On the other hand, one who has no knowledge of a  
24 conspiracy but happens to act in a way which furthers some  
25 object or purpose of the conspiracy does not thereby become a

1 conspirator. Similarly, a person does not become a conspirator  
2 merely by associating with one or more persons who are  
3 conspirators, nor merely by knowing that a conspiracy exists.

4 "A conspiracy may continue for a long period of time and  
5 may include the performance of many transactions. It is not  
6 necessary that all the members of the conspiracy joined it at  
7 the same time. And one may become a member of the conspiracy  
8 without full knowledge of all the details of the unlawful  
9 scheme or the names, identities, or locations of all of the  
10 other members.

11 "Even though a defendant did not directly conspire with  
12 other conspirators in the overall scheme, the defendant has in  
13 effect agreed to participate in the conspiracy if the  
14 Government proves each of the following beyond a reasonable  
15 doubt:

16 "That, one, the defendant directly conspired with one or  
17 more conspirators to carry out at least one of the objects of  
18 the conspiracy; two, the defendant knew or had reason to know  
19 that the other conspirators were involved with those with whom  
20 the defendant directly conspired; and three, the defendant had  
21 reason to believe that whatever benefits the defendant might  
22 get from the conspiracy were probably dependent upon the  
23 success of the entire venture. It is not a defense that a  
24 person's participation in a conspiracy was minor or for a short  
25 period of time.

1 "Each member of the conspiracy is responsible for the  
2 actions of the other conspirators performed during the course  
3 and in furtherance of the conspiracy. If one member of a  
4 conspiracy commits a crime in furtherance of a conspiracy, the  
5 other members have also, under the law, committed that crime.  
6 Therefore, you may find a defendant guilty of wire fraud as  
7 charged in Counts 2 through 15 of the Indictment if the  
8 Government has proved each of the following elements beyond a  
9 reasonable doubt:

10 "First, a co-conspirator committed the crime of wire fraud  
11 as alleged in that count; second, the person was a member of  
12 the conspiracy charged in Count 1 of the Indictment; third, the  
13 person committed the crime of wire fraud in furtherance of the  
14 conspiracy; fourth, a defendant was a member of the same  
15 conspiracy at the time the offense charged in Counts 2 through  
16 15 was committed; and, fifth, the offense fell within the scope  
17 of the unlawful agreement and could reasonably have been  
18 foreseen by defendant based on what he knew at the time to be  
19 necessary" -- "to be a necessary or natural consequence of the  
20 unlawful agreement.

21 "The defendant is charged in Counts 2, 3, 4, 5, 6, 7, 8,  
22 9, 10, 11, 12, 13, 14, and 15 of the Indictment with wire fraud  
23 in violation of Section 1343 of Title 18 of the United States  
24 Code.

25 "In order for the defendant to be found guilty of that

1 charge, the Government must prove each of the following  
2 elements beyond a reasonable doubt:

3 "First, the defendant knowingly participated in, devised  
4 or intended to device a scheme or plan to defraud or a scheme  
5 or plan for obtaining money or property by means of false or  
6 fraudulent pretenses, representations or promises. Deceitful  
7 statements or half-truths may constitute false or fraudulent  
8 representations.

9 "Second, the statements made or the facts omitted as part  
10 of the scheme was material; that is, they had a natural  
11 tendency to influence or were capable of influencing a person  
12 to part with money or property.

13 "Third, the defendant acted with the intent to defraud,  
14 that is, the intent to deceive or cheat.

15 "And fourth, the defendant used or caused to be used an  
16 interstate or foreign wire communication to carry out or  
17 attempt to carry out the essential part of the scheme.

18 "In determining whether a scheme to defraud exists, you  
19 may consider not only the defendant's words and statements, but  
20 also the circumstances in which they are used as a whole.

21 "A wiring is caused when one knows that a wire will be  
22 used in the ordinary course of business or where" -- "or when  
23 one can reasonably foresee such use. It does not matter  
24 whether the material transmitted by the wire was itself false  
25 or deceptive, so long as the wire communication was used as

1 part of the scheme, nor does it matter whether the scheme or  
2 plan was successful or that any money or property was obtained.  
3 It need not have been reasonably foreseeable to the defendant  
4 that a wire communication would be interstate or foreign in  
5 nature; rather, it must have been reasonably foreseeable to the  
6 defendant that some wire communication would occur in  
7 furtherance of the scheme and an interstate or foreign wire  
8 communication must have actually occurred in the furtherance of  
9 the scheme.

10 "To convict the defendant of wire fraud based upon an  
11 omission of a material fact, you must find that the defendant  
12 had a duty to disclose the omitted fact arising out of a  
13 relationship of trust. That duty can arise either out of a  
14 formal fiduciary relationship or an informal, trusting  
15 relationship in which one party acts for the benefit of another  
16 and induces the trusting party to relax the care and vigilance  
17 which would ordinarily exercise.

18 "An act is done knowingly if the defendant is aware of the  
19 act and does not act through ignorance, mistake, or accident.  
20 The Government is not required to prove that the defendant knew  
21 that his acts or omissions were unlawful. You may consider  
22 evidence of the defendant's words, acts or omission, along with  
23 all the other evidence, in deciding whether the defendant acted  
24 knowingly.

25 "An intent to defraud is an intent to deceive or cheat.

1 If you decide that the defendant was a member of a scheme to  
2 defraud and that the defendant had the intent to defraud, the  
3 defendant may be responsible for other co-schemers' actions  
4 during the course of and in the furtherance of the scheme, even  
5 if the defendant did not know what they said or did.

6 "For the defendant to be guilty of an offense committed by  
7 a co-schemer in furtherance of the scheme, the defendant must  
8 be" -- pardon me -- "the offense must be one that took place  
9 during the life of the scheme and that the defendant could  
10 reasonably foresee as a necessary and natural consequence of  
11 the scheme to defraud. You need not find that a conspiracy  
12 existed to find that the defendant is vicariously liable for  
13 actions of the co-schemers.

14 "You have heard evidence regarding Hewlett-Packard's  
15 process for deciding whether to purchase Autonomy. You are to  
16 consider this evidence to the extent that it helps you  
17 determine whether the defendant made false or fraudulent  
18 pretenses, representations or promises as part of a scheme or  
19 plan to defraud. You may also consider this evidence, to the  
20 extent that it helps you, to determine whether the statements  
21 or facts omitted as part of the alleged scheme were material;  
22 that is, whether they had a natural tendency to influence or  
23 were capable of influencing a person to part with money or  
24 property. If you find that this element has been met, then  
25 whether there were additional things Hewlett-Packard could have

1 done to avoid being impacted by the alleged misstatements  
2 and/or omissions is irrelevant to your verdict.

3 "The defendant is charged in Count 16 of the Indictment  
4 with securities fraud in violation of 1348 of Title 18 of the  
5 United States Code. In order for the defendant to be found  
6 guilty of that charge, the Government must prove each of the  
7 following elements beyond a reasonable doubt:

8 "First, the defendant knowingly executed or attempted to  
9 execute a scheme or plan to defraud or a scheme or plan for  
10 obtaining money or property by means of false or fraudulent  
11 pretenses, representations, or promises.

12 "Second, the statements made or facts omitted as part of  
13 the scheme were material, that is, they had a natural tendency  
14 to influence or were capable of influencing a person to part  
15 with money or property.

16 "Third, the defendant acted with the intent to defraud,  
17 that is, the intent to deceive or cheat.

18 "And fourth, that the scheme was in connection with the  
19 purchase or sale of securities of Hewlett-Packard company. In  
20 determining whether a scheme to defraud exists, you may  
21 consider not only the defendant's words and statements, but  
22 also the circumstances in which they are used as a whole.

23 "A defendant may be found guilty of the crimes charged in  
24 Counts 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, and 16  
25 even if the defendant personally did not commit the act or acts



1 constituting the crime but aided and abetted in the commission  
2 of the crime.

3 "To prove a defendant guilty of a crime by aiding and  
4 abetting, the Government must prove each of the following  
5 beyond a reasonable doubt.

6 "First, that the crime was committed by someone; second,  
7 the defendant aided, counseled, commanded, induced, or procured  
8 that person with respect to at least one element of the crime  
9 charged; third, a defendant acted with the intent to facilitate  
10 the crime; and, fourth, a defendant acted before the crime was  
11 completed.

12 "It is not enough that the defendant merely associated  
13 with the person committing the crime or unknowingly or  
14 unintentionally did things that were helpful to that person or  
15 was present at the scene of the crime. The evidence must show  
16 beyond a reasonable doubt that the defendant acted with the  
17 knowledge and intention of helping that person commit the crime  
18 charged.

19 "A defendant acts with the intent to facilitate the crime  
20 when the defendant actively participates in a criminal venture  
21 with advance knowledge of the crime and having acquired that  
22 knowledge when the defendant still had a realistic opportunity  
23 to withdraw from the crime.

24 "A defendant may be found guilty of wire fraud or  
25 securities fraud even if the defendant personally did not

1 commit the act or acts constituting the crime but willfully  
2 caused an act to be done which, if directly performed by him or  
3 another, would be an offense against the United States.

4 "To prove a defendant guilty of wire fraud or securities  
5 fraud by willfully causing, the defendant must" -- pardon me --  
6 "the Government must prove beyond a reasonable doubt that the  
7 defendant willfully caused an act to be done which, if directly  
8 performed by him or another, would be an offense against the  
9 United States. The Government need not prove that someone  
10 other than the defendant was guilty of the substantive crime.

11 "A person who causes a commission of an offense is  
12 punishable as a principal even though the person who completes  
13 the wrongful act violates no criminal statute because of lack  
14 of criminal intent or capacity. One who puts in motion or  
15 causes the commission of an indispensable element of an offense  
16 by an innocent agent or instrumentality is guilty as a  
17 principal.

18 "The Indictment presents the Government's theory of the  
19 case. The Defense theory of the case is as follows:

20 "Mr. Hussain contends that he and others prepared  
21 Autonomy's financial statements and disclosures in a way that  
22 provided a true and fair view of Autonomy's affairs in  
23 accordance with what Mr. Hussain understood to be the  
24 applicable accounting standards.

25 "Mr. Hussain further contends that he relied in good

1 faith, as defined herein" -- I will tell you about that -- "on  
2 Deloitte's reviews, audits and opinions regarding Autonomy's  
3 accounting judgments and that this reliance is inconsistent  
4 with the intent on his part to defraud.

5 "Mr. Hussain contends that he did not knowingly or  
6 intentionally falsify Autonomy's financial records or  
7 disclosures or make false or misleading statements.

8 "Mr. Hussain further contends that he did not participate  
9 in any scheme to defraud and did not conspire with anyone to  
10 commit fraud. To the extent that Autonomy employees may have  
11 agreed to sales deals that were in some way improper,  
12 Mr. Hussain contends he did not agree to or participate in the  
13 impropriety.

14 "Finally, Mr. Hussain contends that he did not intend to  
15 defraud Hewlett-Packard in connection with the disclosures made  
16 or not made during the due diligence process. Mr. Hussain  
17 contends that he and others at Autonomy provided to  
18 Hewlett-Packard the information that he understood  
19 Hewlett-Packard and Autonomy had agreed would be provided.

20 "In and of itself, a violation of accounting principles,  
21 opinions, standards or guidelines does not establish a  
22 violation of criminal law. However, evidence of such  
23 accounting violations may be considered by you, along with  
24 other evidence, in connection with the crimes charged in the  
25 Indictment.

1 "With respect to Counts 2 through 16, one element that the  
2 Government must prove beyond a reasonable doubt is that the  
3 defendant acted with the intent to defraud. Evidence that the  
4 defendant in good faith followed the advice of Autonomy's  
5 auditing firm, Deloitte, may be inconsistent with the intent to  
6 defraud.

7 "For there to be good-faith reliance on Deloitte's advice,  
8 the defendant, before acting, must have made full and truthful  
9 disclosures of all material facts to Deloitte and received  
10 Deloitte's advice as to the specific course of conduct that was  
11 followed.

12 "In addition, the defendant's reliance on Deloitte's  
13 recommended course of conduct or advice must have been  
14 reasonable given the defendant's education, experience, and  
15 knowledge."

16 So, ladies and gentlemen, those are the instructions. I  
17 will have some further instructions at the end of the case.

18 And let me just remind you, you will, each of you, get a  
19 copy of these instructions because they're not simple. They're  
20 lengthy, and -- and hopefully they will be helpful.

21 So we can do this. We're about to start the argument.  
22 If -- maybe you would like to take a little break before the  
23 argument. We can do that and resume here at 5 to 10:00, 5 to  
24 10:00. Remember the admonition given to you.

25 (Proceedings were heard out of presence of the jury:)

1           **MR. KEKER:** Your Honor, I don't know when we will do  
2 it. We want to reserve all the objections we made to the  
3 instructions before. We don't have anything new.

4           **THE COURT:** The record should note that you have  
5 timely raised that --

6           **MR. KEKER:** Thank you.

7           **THE COURT:** -- issue.

8           **MR. KEKER:** Thank you.

9                               (Recess taken at 9:48 a.m.)

10                           (Proceedings resumed at 9:56 a.m.)

11           **THE CLERK:** Come to order. Court is now in session.

12                       (Proceedings were heard in the presence of the jury:)

13           **THE COURT:** Let the record reflect all parties are  
14 present, the jury is present.

15           Mr. Reeves, you may proceed.

16                               **CLOSING ARGUMENT**

17           **MR. REEVES:** Thank you, Your Honor.

18           May it please the Court, ladies and gentlemen of the jury,  
19 good morning. I suggest that we start where we began, back in  
20 February.

21           Each of you was selected as a juror in this case for  
22 largely two reasons. First, you were each willing, some  
23 perhaps a little bit more eagerly than others, to serve on a  
24 complex case like this one. Every day you have made good on  
25 that promise by arriving early and by your attention to the

1 evidence throughout this trial. I know some days that was hard  
2 to do.

3 Thank you for your service and especially thank you for  
4 the personal sacrifices it entailed and thank you for the deep  
5 commitment that each of you have shown to this case.

6 Second, each of you was chosen for your common sense.  
7 None of you are here today because you're an accountant. All  
8 of you are here today because you have life experiences on  
9 which you can draw to work through the issues of this  
10 particular case. Using common sense to answer the basic  
11 questions in this case will help you more than anything else to  
12 see the evidence that proves the defendant's guilt beyond a  
13 reasonable doubt.

14 Why would Sushovan Hussain pay Capax millions for EDD  
15 services in advance, especially when, at a minimum, it would be  
16 months before Capax could perform those services? Why pay  
17 millions before you have to? Why would Sushovan Hussain pay  
18 \$11.5 million to buy more FileTek software when Autonomy had  
19 not even used the 10 million in software it had already bought  
20 from them the quarter before? Why do it again?

21 Why would Sushovan Hussain pay MicroTech \$9.6 million for  
22 an advanced technology center that Autonomy doesn't need or  
23 \$2.8 million for a federal Cloud facility that was never even  
24 built? Why pay so much for so little?

25 Common sense alone suggests that these kinds of deals make

1 no business sense, except when you follow the money.

2 Sushovan Hussain used millions in Autonomy money to pay  
3 Autonomy customers to buy millions in Autonomy products. The  
4 evidence in this case leaves no doubt that Autonomy was buying  
5 its own revenue. Strip away the pretext, and what you see is  
6 money flowing in a circle again and again and again.

7 Common sense alone tells you that sounds wrong. Please,  
8 trust your intuition. Do not let the layers of corporate  
9 detail obscure your ability to detect a bad business deal when  
10 you see it. Again and again, Sushovan Hussain engaged in  
11 noneconomic deals that made no basic business sense. Why? To  
12 prop up Autonomy and make it appear to be growing when it  
13 really wasn't.

14 At one level, this case is quite straightforward. Between  
15 2009 and 2011, Sushovan Hussain engaged in roundtrips,  
16 backdated deals, channel-stuffing in order to falsely inflate  
17 Autonomy's quarterly revenues by about 10 to 25 percent each  
18 quarter. If this scheme doesn't sound sustainable, that's  
19 because it wasn't.

20 But Mr. Hussain could do this for so long because he was  
21 adept, adept at lying to his auditors at Deloitte about the  
22 status of these and other bad deals.

23 It is true that it took some skill to cook the books for  
24 so long, but, after all, Sushovan Hussain was a CFO's CFO.

25 The only thing that makes this case difficult is that it

1 played out in the context of massive corporations with millions  
2 of documents. But do not let the corporate veneer or the  
3 quantity of paper obscure the basic truth that Sushovan Hussain  
4 sold HP a company that he knew was worth far less than he said  
5 it was. And, ladies and gentlemen, that was fraud.

6 Every case comes down to a series of basic questions:  
7 What really happened? What did the defendant know? And the  
8 all important question, when did he know it?

9 I plan to walk through the evidence that answers these key  
10 questions. Some are quite easy; others require a careful  
11 sequencing of the documents.

12 What you will see is that three types of evidence are more  
13 important to your clearest understanding of the facts than  
14 anything else: Dollars, dates, and the documents that prove  
15 them. Follow the money. There is a constant circularity to  
16 the flow of the money in this case. If you're asking how in  
17 the world does that make sense, you are asking the right  
18 question.

19 Please pay close attention to the dates. Often the most  
20 important and the most fraudulent part of the document is the  
21 date. Multiple deals in this case were backdated to cram  
22 revenue into the quarter after it was over. Sometimes the  
23 defendant had others do the backdating, sometimes the defendant  
24 rolled up his sleeves and did it himself. Every time the  
25 backdating was an obvious fraud.



1 I have a timeline for each of the relevant deals in this  
2 case. As much as possible, I plan to walk through the key  
3 documents chronologically. When I do that, I will cite to the  
4 admitted exhibits by number. All of these exhibit citations  
5 are for your benefit. If you find them persuasive or helpful,  
6 please write the numbers down.

7 As the judge has instructed, the arguments of counsel are  
8 not evidence. The timelines I'm about to go through will not  
9 be available to you during your deliberation, so if you find  
10 them helpful, you may want to write down the deal name and just  
11 the exhibit numbers because I plan to move quickly.

12 Ready to go?

13 Let's start with the first quarter 2009, the \$7.5 million  
14 Capax EDD I deal. This first document in the timeline is  
15 Mr. Hussain reporting to his boss, Mr. Lynch, about his  
16 estimates of the projections for the revenue for the quarter.  
17 And what you see is that by mid March, just a couple weeks  
18 before the quarter closes, that they are currently at 139  
19 million, when the consensus and what their target is 127 to 128  
20 million. That picture will get worse over time. These  
21 documents are recurrent and it's often where the timelines  
22 begin.

23 On or around March 31st at the end of the quarter,  
24 Autonomy and Capax entered into this roundtrip transaction for  
25 \$7.5 million. Mr. Baiocco testified about that deal. He said

1 that he negotiated it with Mr. Egan. Specifically he said that  
2 Egan proposed that "they would give us the software and, well,  
3 give us the software for a price that then they would make sure  
4 on the back end that we got taken care of to pay until we're  
5 running -- we're up and running and able to do the actual work  
6 ourselves."

7 "So what was the price that you were -- you were -- that  
8 Capax was supposed to pay?"

9 Answer: "7.5 million plus support and maintenance."

10 He continues down below, "Well, he was proposing -- he,  
11 Mr. Egan, was proposing that it was because we weren't going to  
12 have to write a check for it."

13 They're not going to have to pay for it, according to  
14 Mr. Baiocco.

15 "They were going to actually, you know, give us the EDD  
16 sort of processing money to give us the ability to make the  
17 payments to them for the software."

18 Question: "So was the proposed deal that Autonomy would  
19 give you the money to pay for them, for the licensing of the  
20 software?"

21 Answer: "Yes."

22 Right away, Autonomy is paying Mr. Baiocco, according to  
23 Mr. Baiocco, for Mr. Baiocco to -- and Capax to buy the  
24 license.

25 Now, in this early 2009 period, Mr. Baiocco explained that

1 Capax was not in a position to do any of the eDiscovery work.  
2 He said, "No. We couldn't have been able to do it until we had  
3 the software, and we didn't even have the software prior to  
4 that." So he's, at the beginning of working on these -- on  
5 this whole eDiscovery platform that he wants to build.

6 Mr. Egan gave the other side of the conversation and  
7 introduced Mr. Hussain to the negotiation. Specifically, Mr.  
8 Egan said that they did the deal for two reasons. "One, we  
9 had, as a company, outsourced EDD prior to other vendors in the  
10 past so it looked like it was a precedent and I looked at it as  
11 the concept of a retainer, as a concept where you could pay  
12 even if the service wasn't being fulfilled." That's what  
13 Mr. Egan said.

14 "In your discussions with Mr. Hussain, did you discuss not  
15 putting the agreement to pay Capax in writing?"

16 Answer by Mr. Egan: "We did."

17 Question: "Did you and he discuss just what -- what did  
18 you and he discuss?"

19 Answer: "Just that. Specifically that he didn't want it  
20 in writing and that it was something that we would do month to  
21 month at our will."

22 "Whose idea was it to not put it in writing?"

23 Answer by Mr. Egan: "That was Sushovan's."

24 So what happens next? In this time period, on or about  
25 April 1st, after the quarter has ended, Mr. Hussain says that,

1 "Stouff and I were all over the big deals." I submit to you  
2 that that's corroboration that what Mr. Egan said and what  
3 Mr. Egan described with regard to his conversation is borne out  
4 by Mr. Hussain's email.

5 Next in time, a little bit later in April, there is this  
6 false confirmation by Mr. Baiocco as part of this conspiracy in  
7 which he's denying the existence of any side letters to -- in  
8 the confirmation to Deloitte.

9 On April 16th, 16 days after the close of the quarter,  
10 Mr. Hussain wrote this email that I submit to you is important.  
11 Specifically Mr. Hussain is directing people within Autonomy to  
12 create a PO for outsourcing EDD and et cetera. Why, I ask you,  
13 would Mr. Hussain want to pay Capax in advance for services  
14 that, 16 days after they got the software, it would be  
15 impossible for them to perform? Why pay in advance?

16 Mr. Hussain would know that, he would know that it was  
17 impossible, because it's really immediately after he's just  
18 sold the software. This is further corroboration, I submit to  
19 you, that Mr. Hussain knew perfectly well that this was a  
20 quid pro quo roundtrip deal and an oral promise to Capax to pay  
21 them, to pay for the license.

22 What happens next? What happens next is a series -- this  
23 is another example of a recurrent document that is important in  
24 this case. This is an example of Mr. Hussain's management rep  
25 letter in which he insists to Deloitte as part of the audit

1 that Autonomy has properly prepared the books and records of  
2 Autonomy.

3 Antonia Anderson explains why that was not necessarily the  
4 case. Specifically Ms. Anderson testified:

5 Question: "If Capax had a handshake agreement for  
6 Autonomy that Autonomy was going to make sure Capax got the  
7 money to make the EDD software payments to Autonomy, would that  
8 be relevant to your assessment of whether revenue was  
9 appropriately recognized?"

10 Answer by Ms. Anderson: "The Deloitte auditor, yes."

11 Question: "Why is that?"

12 "Because if there was such an agreement, it would mean  
13 that the risks and rewards haven't transferred to Capax."

14 Question: "Were you aware at this time of your review of  
15 the Capax transaction -- Capax transaction in the audit  
16 committee report?"

17 Answer: "No."

18 She's being asked about the question of the possibility of  
19 the false invoices. Did she know about the false invoices that  
20 you heard testimony about? She said she did not know.

21 "Does this have relevance to whether revenue was  
22 appropriately recognized?"

23 Answer: "Yes."

24 "Why is that?"

25 Answer: "Because if a sale and a purchase are happening,

1 then we would need to understand both sides, both of those  
2 transactions, and we need to look at both transactions to  
3 determine whether the revenue recognition criteria had passed  
4 on the sale."

5 The side letter, the side agreement was withheld from  
6 Deloitte.

7 What happens next? Autonomy announces its quarterly  
8 results. They claim to be ahead of consensus. This was false  
9 because it included the Capax roundtrip revenue.

10 On or about July 16th, Mr. Hussain told analysts that "we  
11 don't do barter deals." You know that that's not true because  
12 this Capax deal was a barter deal.

13 Specifically this is the Q2 earnings presentation that  
14 Autonomy did in or around July in which Mr. Hussain or Autonomy  
15 people working with him at Autonomy are being asked by analysts  
16 "Do you do barter deals, and if so could you quantify them?"

17 Answer: "No, we do not do barter deals."

18 That was false.

19 Let's -- we need to jump ahead approximately six months  
20 later to a pattern that begins to emerge. Okay? In or around  
21 September 25th, 2009, Sushovan Hussain himself suggests  
22 Autonomy pay Capax even more money so Capax could afford to do  
23 another VAR deal. This is an important email in the sense that  
24 in this next time frame, in September, they're considering  
25 doing another deal with Capax for the Eli Lilly deal, and it

1 shows that the defendant knows that Capax cannot pay for a new  
2 deal if Autonomy does not pay Capax for the EDD services. This  
3 is clear evidence that the defendant knew debts from Capax were  
4 not collectible and revenue from Capax should not be  
5 recognized.

6 And that makes sense because over the course of Capax'  
7 relationship with Autonomy, Autonomy winds up paying nearly \$15  
8 million to Capax for services that were not performed.

9 I propose that we keep track of the deals in which  
10 Autonomy effectively paid for its own revenue, and I plan to  
11 call this the "Balance Sheet of Fraud."

12 And the first entry is for Capax EDD I which was paid for  
13 using the fake invoices for EDD services that were never really  
14 performed.

15 At the end of the quarters, we're going to go through the  
16 amount of revenue that the fraudulent revenue allowed Autonomy  
17 to use to hit its consensus estimates. The bar chart on the  
18 left is the market's expectations for Autonomy, in this case,  
19 \$127 million, and the bar chart on the right is what Autonomy  
20 actually reported.

21 The fraudulent revenue from Capax enabled Sushovan Hussain  
22 to meet the market's consensus projections for the quarter.

23 This is a summary for the first quarter of 2009 based on  
24 the restatement. You heard testimony about these summaries.

25 And it shows, based on the calculations that Mr. Yelland

1 described, that the revenue for quarter was falsely inflated by  
2 11 percent. You're going to see that number go up.

3 In Q2/2009, there was a \$6 million sale of hardware to  
4 Morgan Stanley. This is the first of the hardware deals.  
5 Before I plunge into this particular fraudulent deal, I'd like  
6 to say a few things about Autonomy's hardware sales.

7 For the record, there is nothing wrong with reselling  
8 somebody else's hardware at a loss as Autonomy was routinely  
9 doing. And there is nothing wrong with the way the defendant  
10 accounted for the revenue generated by the hardware Autonomy  
11 resold.

12 But you'll see the defendant did lie to Deloitte about  
13 whether the hardware was properly delivered, as he did in this  
14 quarter, and about accounting issues relating to the expenses  
15 for hardware, as he did in the next quarter.

16 This timeline begins with Mr. Hussain reaching out to his  
17 top salesperson, Mr. Egan, on or around June 18th, 2009, and  
18 saying, "Bad news. Really need to pull Morgan Stanley hardware  
19 this quarter," etc. Again, this is recurring. You'll see  
20 Mr. Hussain constantly anguishing and looking for revenue.

21 What happens next? On June 25th, 2009, Morgan Stanley  
22 wanted Hitachi hardware, but there was a problem with Hitachi  
23 hardware and that was, as Mr. Egan explains to Dr. Lynch and  
24 Mr. Hussain on June 25th, that Autonomy was only able to locate  
25 75 percent of the order in the inventory at that moment. So



1 they couldn't even deliver all the hardware that Morgan Stanley  
2 had ordered and there is only five days left in the quarter.

3 As Mr. Egan explained, Morgan Stanley was expecting  
4 Hitachi hardware and he encountered problems.

5 Answer by Mr. Egan: "We didn't think we were going to  
6 have enough Hitachi hardware in a status called 'deliverable'."

7 They were having problems actually delivering the whole  
8 order. Mr. Egan explained that he talked about this problem  
9 ad nauseam with Mr. Hussain.

10 So Mr. Hussain suggested that Autonomy supply the hardware  
11 to Morgan Stanley from -- ready -- EMC hardware that Autonomy  
12 had bought for its own Digital Safe, even though that's not  
13 what Morgan Stanley wanted and that's not what EMS would allow  
14 Autonomy to do.

15 Mr. Hussain suggested -- I think we need to go to the last  
16 one. Mr. Hussain says, "We're looking to supply the Morgan  
17 Stanley hardware from the EMC hardware that we bought, but  
18 there are problems with that strategy."

19 Mr. Sullivan, in his testimony, explained that 9 million  
20 worth of EMC hardware should not have gone to Morgan Stanley.  
21 He did not expect it to. And that there were no discussions  
22 with Morgan Stanley, and EMC would have to authorize them to  
23 use the EMC hardware to give to Morgan Stanley, none of which  
24 happened.

25 Nevertheless, Mr. Hussain persists and has Mr. Egan modify

1 the Morgan Stanley invoice. And specifically, they put in this  
2 ambiguous language about bulk premium mass storage devices.  
3 Now, the invoice can support revenue recognition in a sense  
4 because it's ambiguous about what the type of hardware is that  
5 that's actually being delivered.

6 But there's another bigger problem that is a real problem  
7 to the revenue recognition here and that is that the hardware  
8 was not delivered.

9 In or around this time period, they modify --  
10 Mr. Sullivan -- Mr. Hussain asks Mr. Sullivan to modify the  
11 invoices, the pro forma invoices, with regard to the language  
12 that suggested that the hardware has not been shipped. You'll  
13 see in the lower right-hand corner, it says, "Invoices will be  
14 revised -- will be revised once order is shipped." Okay.  
15 Watch that language.

16 Mr. Sullivan testified that he was modifying these  
17 pro forma invoices at Mr. Hussain's request.

18 Okay. The problem is that the hardware hadn't shipped and  
19 Mr. Hussain knew that. If we look at this email on July 13th,  
20 this is 13 days after the close of the quarter.

21 Mr. Chamberlain is looking for a confirmation that the hardware  
22 was shipped, and Mr. Sullivan is writing back to Mr. Hussain,  
23 and Mr. Chamberlain saying, "No, hardware has not been  
24 shipped."

25 And so as a result, they have to falsify the pro forma

1 invoices and remove the language about how it will be shipped,  
2 and now Mr. Hussain has something that he can use to say that  
3 the hardware was shipped, even when it wasn't.

4 This is the first of the audit committee reports. It  
5 describes this transaction, which Deloitte looked at carefully.  
6 Specifically the audit committee report says -- represents that  
7 shortly before the quarter ended, Morgan Stanley purchased  
8 6 million of hardware from Autonomy, which Autonomy sourced  
9 through EMC. That is misleading because Morgan Stanley bought  
10 Hitachi hardware and not EMC hardware.

11 In the management rep letter, Mr. Hussain confirms that  
12 the hardware has been dispatched or delivered. That, as you  
13 can see, was false. He's lying to his auditors about this key  
14 component of revenue recognition around delivery.

15 Antonia Anderson said as much in her testimony when she  
16 said -- is the representation about the dispatch of the -- of  
17 the hardware relevant?

18 "Yes," she said. "This was a significant transaction for  
19 the quarter. Approximately the materiality level that we had  
20 not been able to obtain, the third party evidence, such  
21 document from EMC or from the customer confirming delivery had  
22 been made, so we, Deloitte, were relying on management  
23 representing that the dispatch had happened."

24 "If it hadn't happened, would this be relevant," she was  
25 asked.

1 Answer: "Yes. If the hardware hadn't been dispatched by  
2 that date, the revenue criteria wouldn't have been that, so the  
3 revenue on the deal shouldn't have been in the quarter."

4 You need to deliver the hardware in order to recognize the  
5 revenue. That did not happen here. Mr. Hussain knew it and he  
6 lied to Deloitte about it.

7 As a result, he was able to claim record quarterly and  
8 half-year results. That was a false earnings announcement  
9 because it falsely included the Morgan Stanley revenue.

10 And if you look further in the evidence, you'll see clear  
11 evidence that the hardware doesn't really ship until weeks  
12 later. The EMC hardware ships in or around late July and early  
13 August. And the Hitachi hardware ships in or around mid  
14 August.

15 As a result, that revenue was bogus, and it should not  
16 have been recognized, and Mr. Hussain knew it.

17 We've put it on the bar chart here in orange because it is  
18 both a form of hardware revenue that is depicted elsewhere in  
19 yellow and it should not have been -- it should have been  
20 adjusted, but, in fact, it wasn't because the delivery failed.

21 The reason it wasn't adjusted, well, I think at this point  
22 the jury in this case has gone a little deeper than even the  
23 restatement accounting. There is clear evidence that this deal  
24 should not have been counted because the hardware was never  
25 delivered.

1 As a result, Autonomy's financial reporting for the  
2 quarter was falsely inflated by about 12.3 percent, and if you  
3 include the resold hardware, by about 15.5 percent.

4 Let's go to now Q3, Q3/2009, and the \$37.6 million sale of  
5 hardware and the way it was a form of managed earnings by  
6 Mr. Hussain in order to meet his revenue targets. Let's begin  
7 with a baseline about trade payables. This is the Q2 figure  
8 that Autonomy announced with regard to its trade payables, and  
9 you're going to see that that number is going to jump way up in  
10 this third quarter 2009.

11 The evidence in this case shows that Mr. Hussain needed  
12 lots of hardware revenue in Q3/2009 basically because of the  
13 economic downturn and the reduction in demand and that  
14 Mr. Sullivan was very confident he could help Mr. Hussain get  
15 in it.

16 In this email, Mr. Sullivan is saying that "I am confident  
17 that I can deliver all the revenue you need per our discussion  
18 at Loudham. I have verbal commitments for 20 million and could  
19 probably get twice that if you want it."

20 The problem with the hardware is not the revenue. The  
21 problem with the hardware sales is what it costs. And this  
22 email makes it clear that as early as mid August, Mr. Hussain  
23 is working closely with Mr. Chamberlain about these cost issues  
24 around cost of goods sold, COGS, versus sales and marketing.

25 Hardware revenue is fine if you don't mind losing a ton of

1 money to sell it, but properly accounting for the hardware  
2 expense would reveal what they were doing, so they falsified  
3 the accounting for the expenses. They tell the auditors that  
4 it was all for marketing. They tell the market that it was all  
5 for this SPE launch. Neither of that was true.

6 And as a result, what you begin to see is sort of a -- a  
7 hurried-up effort with regard to this new SPE launch that you  
8 heard about from Mr. Lucini and Mr. Blanchflower. In or around  
9 late September, Mr. Hussain is again concerned about the  
10 revenue. He says to his boss, Mike Lynch, "Yesterday was very  
11 bad," etc. "Am at 189 million to 190 million with 30.7 million  
12 of EMC stuff." He is really banking on the ability to sell all  
13 this EMC hardware.

14 Couple days later, Mr. Hussain basically says the same  
15 thing. He says to Mike Lynch, "With 41 million from EMC  
16 related, I'm at 20 million plus," but at the bottom, "U.S. IDOL  
17 is weak." The demand for their top product is weak. And  
18 that -- that becomes a real source of -- of concern and a  
19 problem for Mr. Hussain.

20 Let's take a look at the explanation that Mr. Hussain  
21 gives to Deloitte for the hardware sales. At the top, he says  
22 in the part of the -- the work papers for Deloitte that the  
23 hardware sales in the current quarter are \$36.6 million in  
24 revenue. And down below, consideration of the treatment of the  
25 costs relating to the hardware sales, "The hardware-related

1 element in the current quarter, cost of goods sold balance, is  
2 17.1 million. There has also been a contribution to sales and  
3 marketing of 28.4 million." So for this deal alone,  
4 36.6 million in revenue comes at a \$45.5 million expense.

5 This is causing Mr, Hussain some anxiety and concern about  
6 how he's going to manage the disclosures of these costs to the  
7 marketplace. He says to Mike Lynch in or around October 2009,  
8 "Mike, I'm burnt out. Given my anal nature, I'm spending all  
9 my time awake and asleep worrying about the 10 minutes on  
10 Tuesday where I have to answer the analyst questions and I'm  
11 not doing anything else. I need you to take the questions this  
12 time around unless they are really easy. I don't want to deal  
13 with the analysts anymore."

14 Dr. Lynch says, "Relax, it will be fine."

15 Okay. So of course he's worried. Autonomy was getting  
16 ready to be quite deceptive about its disclosures to the  
17 analysts, as you will see.

18 In the meantime, they announce their revenues. They lay  
19 claim to all the revenue that came from those hardware sales.  
20 And this earnings announcement is not false because of the  
21 revenue, it's false because of what is said later about the  
22 expenses.

23 That begins in or around the presentation to the analysts  
24 in this PowerPoint. There's the claim that the new product,  
25 the SPE launch, had a related spend of \$20 million. That's

1 false because the expense came from the hardware, not from the  
2 SPE launch. And how do you know that? We'll get to that in a  
3 minute when we talk about Mr. Lucini and what he had to say  
4 about the SPE launch.

5 Sushovan Hussain, in answering the analysts' questions,  
6 had Marc Geall, another witness in this case, tell the analysts  
7 that the expenses had to do with SPE, which was not true. And  
8 eventually, as you may remember, that made Mr. Geall quite  
9 uncomfortable.

10 Mr. Geall's now put in the position involving -- by  
11 Mr. Hussain that he needs to follow up with the analysts about  
12 their questions. Analysts ask, "Why was there such a large  
13 jump in trade and other creditors from 80 million to 110  
14 million?" Mr. Geall writes, "To do with SPE costs incurred late  
15 in the quarter accrued in Q3, paid in Q4."

16 That worried Mr. Geall. He testified that in or around  
17 this time period, he learned about a large hardware contract  
18 that caused him concern.

19 Answer: "It did. It was -- it was unusual as to why that  
20 would have been there and that it was a large amount of money."

21 "What do you mean it was unusual?"

22 "Well, Autonomy had built an equity story around the  
23 purity of its business model. It was a business based -- it  
24 was a software-based business modeled. It had started to build  
25 a Cloud subscription-based business which would have led to



1 some investment in capital expenditure around data centers, but  
2 that wasn't significant. It wasn't a huge amount. So, you  
3 know, I wouldn't have expected Autonomy to be doing large deals  
4 with hardware manufacturers."

5 "Why wouldn't you expect that?"

6 "Because it wasn't a common part of the business."

7 "And what about the nature of the contract, this large  
8 hardware contract, and the amount, if anything, caused you  
9 concern?"

10 "I mean, the concern to me was the quantum, the sort of  
11 the 45 million, the reason being that it was similar to the  
12 amount of additional costs that Autonomy had in Q3/2009 which  
13 had been basically credited to the launch of IDOL SPE."

14 "Why was that of note to you?"

15 "Well, as I mentioned before, IDOL SPE to me didn't feel  
16 like a new product. I thought it was a set of capabilities  
17 that IDOL already had. There was a significant amount of  
18 significant costs in Q3, so in this financial statement, the  
19 aggregate was around 45, 46 million, and over time, the  
20 similarity between those two numbers, you know, I thought was  
21 unusual and, you know, questioned whether they were related."

22 Question: "Mr. Geall, you testified that you were  
23 uncomfortable that the hardware sales were being -- SPE was  
24 being used to mask the hardware sales; is that fair?"

25 Answer by Mr. Geall: "Yes. That was the conclusion I was

1 coming to, yes."

2 "What do you mean by that?"

3 "Well," according to Mr. Geall, "there was, if you -- if  
4 you're recognizing the revenues at a loss, then there's a lot  
5 of cost that needs to be accounted for. You know, if this was  
6 a general course of business and it was a cost of goods sold,  
7 then that would all have gone to the cost of goods sold line,  
8 which it clearly wasn't."

9 So the deceptions by Autonomy directed by Mr. Hussain  
10 continue in other responses to other analysts about the nature  
11 of these costs. There's a claim at the bottom that the costs  
12 were purely to do with SPE. That was not true.

13 Antonia Anderson testified that this was important for her  
14 to know. Her understanding, she said, was that the costs had  
15 to do with the amounts owed to EMC. That has to do with the  
16 marketing.

17 "Not relating to SPE?" she was asked.

18 Answer: "No, not relating to SPE."

19 So there are a series of deceptions that are going on with  
20 regard to the accounting for the expenses of the hardware. And  
21 they belong on the Balance Sheet of Fraud. Bottom line is  
22 Autonomy is paying \$45.5 million in order to get \$37 million of  
23 hardware revenue.

24 In this quarter, the deceptions don't end there, though.  
25 There was a further form of fraud associated with the R&D

1 expenses that Autonomy claimed to have incurred. Again, we go  
2 back to the evidence that shows that in this time period, there  
3 was a big rush in order to do the SPE launch.

4 You heard some testimony about that from Mr. Lucini and  
5 Dr. Blanchflower. And in this time period, Mr. Hussain is  
6 claiming that the R&D associated with this new product, which  
7 Mr. Geall called an old product, was approximately  
8 \$7.3 million. That was false.

9 How do you know that Mr. Hussain's representation about  
10 R&D were false? Dr. Lucini said -- testified as follows:

11 "There is a statement at the bottom of the summary, which  
12 was the summary we just looked at, that says that the  
13 development of SPE costs approximately 7.3 million. Do you see  
14 that?"

15 "I do."

16 "Is that figure consistent with your recollection of the  
17 costs associated with the SPE launch, Mr. Lucini?"

18 Answer: "It is not."

19 "Okay. Is it too large?"

20 Answer: "It is."

21 Question: "How much larger than that -- how much larger  
22 than what you observed is the \$7.3 million figure?"

23 Answer by Mr. Lucini: "My observation is, as we said,  
24 maybe a hundred thousand dollars. Maybe \$70,000 was what we  
25 spent in pure costs just looking at the amount of people that

1 worked on it, so it feels very, very large compared to that."

2 We went through the math with Mr. Lucini that went all in  
3 the costs associated with R&D. He over-included and calculated  
4 at a hundred thousand dollars. Mr. Hussain is saying that they  
5 really were \$7.3 million. Why would he do that? He would do  
6 that because of earnings per share.

7 This is a chart that we prepared with regard to the claims  
8 about R&D capitalization. So Mr. Hussain -- Mr. Hussain tells  
9 Deloitte that the -- he calculates the operating expenses, he  
10 calculates the net profit based on the false figure of  
11 \$7.3 million. Okay?

12 The reason he does that is the resulting earnings per  
13 share are better, 15 cents per share. If he had used the  
14 correct figures, that earnings per share figure would be much  
15 lower, 12 cents per share.

16 As a result, the Q3 earnings announcement is falsified.  
17 You see that here. Because it falsely depicts the correct  
18 earnings per share. And in the earnings call that Mr. Hussain  
19 was so worried about, you see a false claim here that the  
20 increased R&D increased sharply in Q3/2009 to 11.7 million as  
21 the new product reached commercial exploitation phase and so  
22 we're required to capitalize it more. He's saying that the  
23 costs came from the new product, SPE, and that was false.

24 As a result, all this hardware is -- is passed off as  
25 proper revenue and Autonomy is in a position to claim that it's

1 actually met its consensus estimates for the quarter.

2 If you work through the full amount of the adjustments in  
3 the quarter, that revenue was inflated by 5 percent, and if you  
4 include the hardware, it was inflated by nearly 25 percent.

5 That brings us to Q4/2009. That was a busy quarter.  
6 There are a lot of deals that have a lot of problems with them,  
7 beginning with this Morgan Stanley restructuring deal which was  
8 basically a form of a roundtrip. Mr. Egan testified about the  
9 basics of the deal when he put in the summary chart -- this is  
10 just a demonstrative. I don't believe this is in evidence.  
11 But it gives a clear picture that Autonomy took an existing  
12 deal of 34 million in revenue over time and they accelerated it  
13 so that they could recognize 12 million up front, but they  
14 reduced the total amount Morgan Stanley had to pay by just less  
15 than \$5 million. All of that just to recognize a little bit  
16 more revenue up front.

17 Mr. Hussain, when he's selling this deal -- this is a deal  
18 he was directly involved in trying to negotiate with Morgan  
19 Stanley -- makes it pretty simple what he's doing is quite  
20 simply "sign and save." That's his pitch to Morgan Stanley.

21 And what gets circulated to Morgan Stanley is this  
22 restructured Digital Safe deal, and the key point about this  
23 document is that -- two key points. First, the price is fixed.  
24 It's a \$12 million deal. They've settled on the price. But  
25 when they describe the software and what's being sold, there is

1 no mention of SPE. This is all the way -- two days, three days  
2 before the end of the quarter on December 28th. No mention of  
3 SPE.

4 What happens next? In this time period, Mr. Crumbacher is  
5 circulating within Autonomy the following direction. Autonomy  
6 has just launched the SPE product and Crumbacher tells  
7 everybody the following:

8 "For IDOL deals for over a quarter million dollars in  
9 license fee, regardless of whether the rep asks for it in the  
10 request or not, please include SPE Basic as part of the  
11 software product or description." Regardless if the customer  
12 asks for it, put SPE into the deal. Why would he do that?  
13 Let's take a look.

14 This is the first of Mr. Hussain's spreadsheets. I submit  
15 to you that's an important piece of evidence to show exactly  
16 what Mr. Hussain knew and when he knew it. At this point, he's  
17 tracking this deal and he says that "the Morgan Stanley deal is  
18 coming in at \$12 million, but it's risky," according to his  
19 notes.

20 What happens next? What happens next is that at the very  
21 bottom, you'll see a listing of the -- of the hardware. On --  
22 excuse me. Of the software. On December 31st, it now includes  
23 for the first time, including SPE Basic. Same price, \$12  
24 million, but now it has SPE in it. Hmmm.

25 Deloitte is told that the SPE justified the \$12 million

1 price, when it didn't and the documents show you that it  
2 didn't. Morgan Stanley had basically agreed on that price  
3 without SPE. And yet that's not what Deloitte was told.

4 Ms. Anderson was asked questions about this, about --  
5 specifically about Mr. Crumbacher's email and about giving away  
6 SPE gratuitously.

7 Question: "Was this information that was made available  
8 to you during the course of your audit?"

9 Answer: No."

10 "Was it relevant?"

11 Answer: "Yes."

12 "Why?"

13 "So in the Morgan Stanley deal, it was described to us at  
14 Deloitte that the value of the software is in the SPE product.  
15 But this email indicates that it's being included in contracts  
16 even though the customer doesn't want it or know about it."

17 Question: "If Autonomy is injecting SPE into a contract  
18 gratuitously, why does that matter?"

19 Answer: "So it wasn't our understanding that that was the  
20 way the contracts were being structured."

21 "What was your understanding?"

22 Answer by Ms. Anderson: "That SPE was a product that  
23 customers were valuing and paying for. That would justify it,  
24 but that's not what happened."

25 This is the -- the year-end earnings announcement. It's

1 false because it includes the revenue from Morgan Stanley based  
2 on that deception to Deloitte. And the deception is compounded  
3 by Dr. Lynch in his statements in the earnings call with  
4 analysts in which he says one of the aspects of SPE is that it  
5 was the key winning differentiator in a \$12 million deal. He's  
6 talking about the Morgan Stanley deal, and that's not true.  
7 That's not what happened. That was a lie.

8 So the Morgan Stanley deal goes on the Balance Sheet of  
9 Fraud.

10 How much did Autonomy pay? They originally had 34 million  
11 from the deal. And how much did they get? They got 29 million  
12 instead.

13 Let's go to the \$10 million MicroTech/Discover Tech  
14 roundtrip. This all happens in the context of the acquisition  
15 of MicroLink that is happening in or around this time period.

16 I think in order to understand all the relevant pieces of  
17 this, we have to go way back in time to 2004. At that time,  
18 Sushovan Hussain clearly knew that MicroTech and MicroLink were  
19 related. Down below, Mr. Cronin is writing that the company is  
20 partially owned and is sponsored by MicroLink. He is talking  
21 about MicroTech. And "Dave Truitt has requested that we allow  
22 MicroTech to become a reseller and I think it is a good idea,"  
23 etc.

24 Up above there, Mr. Hussain is learning from this person,  
25 Jody Irwin, "Tiny reseller MicroTech, who wants to be our



1 partner, has no D&B report relating to their creditworthiness  
2 on which to base credit evaluation. John seems to think that  
3 MicroLink would be willing to provide a guarantee," etc.

4 The key piece is that Mr. Hussain knows early on that  
5 Mr. Truitt is the link between MicroTech and MicroLink. These  
6 are related businesses. And he does not disclose what he knows  
7 later in time, as we'll see.

8 So in this -- in November, 2009, Mr. Hussain is  
9 negotiating with Mr. Truitt about the acquisition of MicroLink,  
10 and it's clear, based on their discussions, that they're  
11 contemplating what does eventually happen, a \$55 million  
12 acquisition, 10 million of which is used to pay for software  
13 sold by Autonomy to Discover Tech. So the \$10 million part of  
14 the deal is part of the \$55 million that Autonomy is paying for  
15 MicroLink, and Dave Truitt made that abundantly clear in his  
16 testimony.

17 Mr. Truitt said, "We settled on a number of 55 million  
18 with an agreement that the new entity was going to purchase  
19 some Autonomy technology that we could utilize within our  
20 product at Discover." That's the new business he is starting,  
21 Technologies.

22 "Did you settle on an amount for that product that new  
23 company would acquire?"

24 "We did."

25 He's talking about his negotiation with Mr. Hussain. It

1 was a \$10 million order.

2 "So explain to me how that related to the \$55 million  
3 purchase price from MicroLink?"

4 "Well, if we didn't do the first deal, then I wouldn't  
5 have had the money to buy the software."

6 So these two deals are related and the money for the 10  
7 million is coming from the \$55 million acquisition paid by  
8 Autonomy.

9 One of the reasons Autonomy might consider doing this is  
10 to wipe off or write off the debts that MicroLink owed to  
11 Autonomy at this time, and you see emails emerging in this  
12 early December time period about the need to write off some of  
13 these MicroLink debts.

14 Mr. Hussain knows that because of emails like this on  
15 December 16th in which the full amount that MicroLink owes to  
16 Autonomy is being disclosed. Sushovan Hussain knew how much  
17 MicroLink owed and it matters because Autonomy is effectively  
18 buying its old revenue by acquiring MicroLink.

19 What happens next is they close the deal at \$10 million at  
20 the end of the quarter. And what happens after that is that  
21 Autonomy buys MicroLink for \$55 million and the defendant  
22 conceals from the auditors that some of the \$55 million is  
23 going to be used by Dave Truitt in order to pay for the \$10  
24 million VAR deal.

25 Antonia Anderson testified about how she did not know

1 about this as follows:

2 Question: "Why would it matter if Discover Tech was  
3 paying for the 10 million in software from the proceeds of the  
4 acquisition?"

5 Answer: "So it would, depending on the circumstances,  
6 that the accounting for the sale to MicroTech and the  
7 acquisition would be treated as separate transactions. Or if  
8 they were connected, this would be treated as just the net  
9 amount so the revenue wouldn't be recognized and the  
10 acquisition costs would be lower."

11 If they knew about the connection, they, Deloitte, knew  
12 about the connection between the 10 million would have to be  
13 netted and it would not be recognized.

14 That's why Mr. Hussain is careful to lie to Deloitte about  
15 the relationship between Discover Tech and MicroLink. In this  
16 audit committee report, he claims, falsely, "Management is not  
17 aware of any related connection between Autonomy, MicroLink and  
18 MicroTech." There was a relationship and Mr. Hussain knew it.  
19 And he doesn't disclose it to the auditors. He deceives them.

20 Ms. Anderson is asked, "If there was a connection between  
21 MicroLink and MicroTech, what difference would it make?"

22 Answer: "Because it would have changed the circumstances  
23 that we were aware of. We would have had to re-review the  
24 revenue criteria on the sale of MicroTech and understand more  
25 details about how that could be standalone transactions given

1 the common ownership and how they negotiated."

2 There could have been a netting of the revenue and the  
3 revenue would fail.

4 As a result of this, Autonomy is able, Mr. Hussain is able  
5 to falsify its revenues to the tune of \$10 million in this  
6 press release which otherwise would have represented a miss for  
7 Autonomy if they had not included that revenue.

8 What happens after this is important to what happens later  
9 on and that is the MicroLink debts are written off. In or  
10 around this May time period, a little bit further along, you'll  
11 recall the testimony about the dummy cash that Mr. Rizek  
12 testified about in terms of MicroLink's books, and what's  
13 happening is that the MicroLink debts are being written off by  
14 Autonomy.

15 Mr. Rizek testified that he said he wouldn't -- that  
16 Mr. Chamberlain told him that he couldn't keep the Autonomy  
17 assets "on our books" and that they had to be written off.

18 Describing this posting of dummy cash, Mr. Rizek said, "My  
19 understanding is that their accounting system would allow  
20 either writeoffs or posting of cash and they chose to post the  
21 dummy cash as a way to write off these debts."

22 Mr. Yelland, when he testified, verified the same thing.  
23 Years later when he's looking through the general ledger, he  
24 found clear evidence that the \$16 million had been written off  
25 by Autonomy.

1        So this \$10 million roundtrip also belongs in the Balance  
2 Sheet of Fraud. Autonomy is basically paying an extra \$10  
3 million to Mr. Truitt in order for -- to receive \$10 million in  
4 revenue as a result of the roundtrip.

5        What else belongs on the Balance Sheet of Fraud is that  
6 15.9 million of MicroLink's debts are being written off.  
7 That's essentially Autonomy buying \$15.9 million of deals that  
8 should have been paid to Autonomy but weren't.

9        In Q4/2009, there was an \$8 million FileTek deal involving  
10 the roundtripping sale of StorHouse in exchange for Autonomy's  
11 software sale to FileTek. You see Mr. Hussain calculating what  
12 he can get from Mr. Hussain -- excuse me -- from Mr. Loomis and  
13 FileTek in a spreadsheet. He's planning on recognizing  
14 8 million on December 29th.

15        Let's take a look at what happens next. I submit to you  
16 this exhibit, 2928, is an important email that shows you  
17 exactly what Mr. Hussain knows is going on. In this email on  
18 December 29th, both the price of the purchase of FileTek  
19 software by Autonomy and the collectibility of the sale of  
20 Autonomy software by FileTek are being discussed in the same  
21 email. This is evidence that Mr. Hussain knows perfectly well  
22 that these two deals, these reciprocal deals, are in fact  
23 related.

24        Mr. Egan said in his discussions with Mr. Hussain he made  
25 that clear.

1 "What type of deal did you think this was?"

2 Answer: "A quid pro quo deal," said Mr. Egan, "and a deal  
3 where FileTek got enhanced a big OEM license from Autonomy and  
4 Autonomy bought a big chunk of FileTek's software to use in  
5 Digital Safe."

6 According to Mr. Egan, these deals were definitely  
7 related.

8 "Would one deal have happened without the other, do you  
9 think," he was asked.

10 Answer: "No."

11 "Were the deals related?"

12 "Yes," according to Mr. Egan.

13 And as a result, the deals go through. Autonomy sells \$8  
14 million to FileTek of its software, and at the same time, right  
15 around the same time, Autonomy buys \$10.3 million from FileTek.  
16 I'd say that's a pretty good deal. A \$2 million profit for  
17 Bill Loomis at FileTek.

18 The problem is that Mr. Hussain knew that these deals were  
19 linked and he did not tell Deloitte that. In the audit report  
20 down below, he says, "We involved a member of our IT  
21 specialists to ensure that the software purchased" -- that  
22 would be from FileTek -- "made commercial sense and was not in  
23 any way linked to the sale of Autonomy product to FileTek."  
24 That was false and Mr. Hussain knew that it was false and he  
25 lied to Deloitte about that.

1 Ms. Anderson was asked if the deals were related, what  
2 difference it would make, and she says that (reading):

3 "It was our understanding at Deloitte that Autonomy  
4 had gone through a process to purchase the FileTek  
5 software and that the quotes they received demonstrated  
6 value associated to the purchase. If there were different  
7 circumstances, then that could have resulted in different  
8 accounting."

9 As a result, again, the press release is falsified in the  
10 amounts that included the FileTek revenue and the balance sheet  
11 of fraud goes up further now including the \$10.3 million that  
12 Autonomy is paying for \$8 million of revenue from FileTek.

13 In the fourth quarter of 2009, there was a \$10 million  
14 deal with Capax. Again, this is the EDD II deal and there's a  
15 related Capax VAR deal involving Eli Lilly that emerges in this  
16 sequence of events here.

17 On December 29th, 2009, Mr. Hussain is banking on  
18 approximately \$6.5 million from Capax. I think that's  
19 important because that's not what winds up happening, but  
20 that's what he's expecting on December 29th.

21 Mr. Hussain writes on December 29th that he needs -- he's  
22 directing that Autonomy add 250,000 to the further EDD  
23 invoices. These e-mails, I submit to you, are pretty important  
24 in the sense that Mr. Hussain needs to reload Capax so it can  
25 pay for another deal. You see this bumping up of the EDD

1 services at exactly the same time that Capax is being asked to  
2 take another deal.

3 Again, Sushovan Hussain knew that Capax could not pay and,  
4 therefore, he has to pump money to Capax for them to pay for  
5 the Autonomy software. That is a roundtrip and that is buying  
6 your own revenue.

7 So Mr. Baiocco said that at this point he didn't really  
8 need any more of the EDD software, but he did the deal anyway;  
9 and he also emphasized that at this point he was still not able  
10 to do any of the eDiscovery services but, nonetheless,  
11 Autonomy continues to pay Capax for services that are not being  
12 performed. Mr. Hussain would know this because he's raising  
13 that amount in order for Capax to be able to pay for a new  
14 license.

15 This is the related Eli Lilly VAR deal for \$6 million.  
16 We'll see why that comes into the picture in just a second.

17 This is the \$4 million sale of the EDD to Capax.

18 So now the figure is up to around \$10 million, and you see  
19 that emerge on Mr. Hussain's spreadsheet. Now on January 1st,  
20 in order to make his quarter, he's listing both deals for a  
21 total to Capax of 10 million bucks.

22 As a result of this, Autonomy again announces its  
23 revenues. The announcement of the revenues is false because it  
24 included Capax revenue that Sushovan Hussain knew he could not  
25 collect from Capax without actually paying for it.



1 He, Mr. Hussain, then writes the management rep letter,  
2 which is false, because he's assuring that (reading):

3 "All accounting records have been made available to  
4 you for the purposes of your audit and all transactions  
5 undertaken by the group have been properly reflected and  
6 recorded in the accounting records."

7 That's not true because there was essentially an oral  
8 promise to Mr. Baiocco that Autonomy would pay for products  
9 acquired by Capax. Mr. Hussain knew that. This was a  
10 roundtrip. That statement was false.

11 And Ms. Anderson drives that point home in her testimony  
12 when she's asked (reading):

13 "Q. Were you aware of any of the side agreements with  
14 Capax?

15 "A. No.

16 "Q. If there was a side agreement, would that matter?

17 "A. Yes.

18 "Q. Why?

19 "A. Because it would have changed the subject of the  
20 agreement as we understood it.

21 "Q. Does it have a bearing on the transfer of the risks  
22 and rewards?

23 "A. Yes.

24 "Q. Does it have a bearing on collectibility?

25 "A. Yes."

1 If the auditors had known all of what Mr. Hussain knew,  
2 this revenue would not have been recognized.

3 E-mails like this you could reasonably infer corroborate  
4 that Mr. Baiocco really was expecting to be paid by Autonomy  
5 for what he needed to pay for the revenues.

6 Here he's complaining to Mr. Kanter that he'd been  
7 promised a dollar-for-dollar for any of the deals that he  
8 bought. He's expecting Autonomy to pay Capax so Capax can pay  
9 Autonomy, and that's why this deal also belongs on the balance  
10 sheet of fraud.

11 Let's go to the Q4 2009 \$2.2 million Sales Consulting  
12 deal, end user Poste Italiane.

13 What you see, pay attention to these, if you would, these  
14 Italian VAR deals involving Corrado Broli. There's some very  
15 interesting things that are happening at the very end of the  
16 quarter with these deals and this is an example of that.

17 On the last day of the quarter, Mr. Broli is informing  
18 people within Autonomy that he doesn't even have a VAR for the  
19 deal that he would like to include in the revenue. In the VAR  
20 agreement at the bottom there isn't even the name of a VAR.

21 Nonetheless, this deal is on the spreadsheet for  
22 Mr. Hussain on January 1st, but it's listed as not being closed  
23 and Mr. Hussain knows it's not closed on January 1st. On  
24 January 1st, Mr. Hussain knows this deal is not closed. You  
25 would expect it not to be recognized as revenue and, yet,

1 that's exactly not what happened. This deal gets recognized as  
2 revenue. Let me show you how.

3 Mr. Hussain has a problem on January 4th. He needs to get  
4 his revenue up to 223 million even though it's four days after  
5 the quarter. You would think that would already be done one  
6 way or another. It hadn't.

7 And so if you look closely at the spreadsheets, you see  
8 Poste is finally now closed on January 4th four days after the  
9 close of the quarter. Why would that happen?

10 Okay. One of the reasons is that Mr. Hussain still needs  
11 more revenue, and you know that from an e-mail like 519, which  
12 on January 5th shows that Mr. Hussain is at nearly 222 million  
13 but looking for an extra 1 million in revenue.

14 On or around January 5th, Sales Consulting is finally  
15 listed as the VAR -- on the VAR deal five days after the cutoff  
16 is concluded.

17 And in the Audit Committee report, Mr. Hussain claims that  
18 it's good revenue when it wasn't. It was backdated and packed  
19 into the prior quarter. Mr. Hussain included Sales Consulting  
20 in Autonomy's revenue for the quarter, but Deloitte -- and this  
21 is an important point with regard to this claim of reliance by  
22 Mr. Hussain on Deloitte.

23 This is a situation in which Deloitte did not agree that  
24 this Italian VAR Sales Consulting was creditworthy enough,  
25 could in fact pay the amounts of money associated with the

1 deal. So Deloitte is disagreeing with Mr. Hussain because of  
2 the uncertainty of collectibility for this new Italian VAR but,  
3 importantly, Mr. Hussain recognized the revenue anyway.  
4 Mr. Hussain did not rely on Deloitte's advice here.

5 We go to the press release announcing earnings. Again,  
6 it's falsified because it includes this revenue.

7 And if you take a close look at the management rep letter,  
8 Mr. Hussain is falsely claiming that all of the statements that  
9 he's given to Deloitte are true and accurate through the 31st  
10 of December 2009. That was false because it was backdated and  
11 it was backdated within Autonomy. This is a deal that you  
12 can't blame on Stouffer Egan, that's for sure.

13 And what happens with Sales Consulting -- this is going to  
14 be a common theme too -- it gets written off during the dark  
15 period after the HP acquisition and before the HP deal closes.  
16 This deal never gets paid and belongs on the balance sheet of  
17 fraud.

18 And that brings us to the MicroLink/Discover Tech deal.  
19 There's been a lot of testimony about this \$2.3 million deal.  
20 I think this timeline really begins with the fact that  
21 Mr. Hussain at the end of the quarter -- excuse me -- now on  
22 January 1st, the day after the quarter, is obviously looking to  
23 get \$2 million more. He still needs more revenue even though  
24 the quarter has already ended.

25 What happens next? Mr. Hussain claims that he forgot to

1 add a \$2 million deal that was closed but the paperwork's  
2 outstanding. Sorry. That's what he says to Mr. Chamberlain.

3 As you'll see, that statement within this e-mail was not  
4 true and Mr. Hussain knew it. Why would Mr. Hussain write an  
5 e-mail that is misleading like this? I submit to you that this  
6 is an example of Mr. Hussain writing his own false pretextual  
7 e-mails.

8 Why is that the case? Well, this takes us into some of  
9 the phone records and the dialogue he had with Alan Rizek.  
10 That's happening on or around 9:30 on January 1st in London.  
11 Mr. Rizek testified about how he was in his home in Virginia  
12 when he had a conversation with Mr. Hussain, and Mr. Hussain  
13 asked him (reading):

14 "A. I was directly asked could we take another deal at  
15 risk.

16 "Q. Who asked you?

17 "A. Mr. Hussain.

18 "Q. Can you recall for us as best you can, first of all,  
19 what date it is?

20 "A. This was January 1st.

21 "Q. When does the quarter end?

22 "A. December 31st.

23 "Q. Was Mr. Hussain asking you to take another deal in Q1  
24 or Q4 2009?

25 "A. My assumption" -- according to Mr. Rizek -- "Q4 2009.

1 "Q. When he asked you whether or not you would take  
2 another at-risk deal, was that something that came to you  
3 unexpected during the course of the call?

4 "A. Yes.

5 "Q. Why is that?"

6 Mr. Rizek made it crystal clear the quarter was done.  
7 They shouldn't be talking about doing a deal after the fact and  
8 backdating it, and yet that's exactly what happened.

9 As a result, then, you see the MicroLink paperwork is  
10 being put together but it's being put together on January 4th,  
11 2010, four days after the cutoff. The paperwork wasn't done as  
12 Mr. Hussain claimed. Nonetheless, Mr. Hussain goes to Deloitte  
13 and says that Autonomy should recognize the revenue. Revenue  
14 should never have been recognized because it was backdated.

15 Mr. Hussain claims falsely in the Audit Committee report  
16 that there was a second deal for 2.3 million that was sold to  
17 Discover via MicroLink shortly before year-end. You know based  
18 on the documents alone that that is not true. (reading)

19 "Management is not aware of any related party  
20 connection between Autonomy, MicroLink, and MicroTech."

21 Again, that is not true and Mr. Hussain knew it was not  
22 true. Mr. Hussain is lying to Deloitte in order to recognize  
23 this revenue.

24 Ms. Anderson explained why this is a problem (reading):

25 "Q. And is that what Autonomy management told Deloitte

1 with respect to the 2.3 million?

2 "A. Yes.

3 "Q. If the deal was reached after year-end, would that  
4 make a difference to revenue recognition?

5 "A. Yes.

6 "Q. Why is that?

7 "A. The revenue criteria wouldn't have been met and the  
8 revenue might not be recognized in that period."

9 The press release is false because this revenue didn't  
10 belong in there, and the statements to the outside world and to  
11 the analysts who read the website for Autonomy are also false.  
12 Here there's a false claim that (reading):

13 "Did Autonomy make sales to MicroLink in Q4 2009?

14 "No, not true."

15 You just saw one. And the answer given by Autonomy and  
16 Mr. Hussain in his meetings with the analysts is constantly  
17 referring them to the website, Autonomy says (reading):

18 "No. There were no Q4 2009 revenues from MicroLink."

19 That was not a true statement.

20 What happens to MicroLink? You already know what happens  
21 to MicroLink and all of its debts. They're written off. Okay?  
22 They were part of the big write-off that included the dummy  
23 cash entries and the write-off with all of MicroLink's debts.

24 And as a result, if we step back and look at all that  
25 happened in Q4 2009, you see a massive amount of fraudulent

1 revenue that takes a quarter that would have been a clear miss  
2 and just allows Autonomy to eke out just above the consensus  
3 estimates for the year all based on fraud.

4 According to the restatement, the percentage of fraudulent  
5 revenue in this quarter was 27.1 percent; and if you add in the  
6 concealed hardware, it's up to 31.3 percent.

7 Now, let's pause for a second and let me ask you to  
8 remember the testimony of Matt Stephan. Mr. Stephan had a lot  
9 of problems with these VAR deals. He testified as follows  
10 (reading):

11 "Q. Based on what you're seeing without these reseller  
12 deals, what kind of miss, if you will, would Autonomy have  
13 had at the end of 2009?

14 "A. It would have been at least 10 percent, upwards of  
15 20 percent I think.

16 "Q. What sort of concerns did that cause for you?

17 "A. It was a concern that these deals were only being  
18 done to get to that revenue figure" --

19 I think that's a pretty astute point based on the evidence  
20 we've seen. Continuing (reading):

21 -- "that they were a problem on many fronts from an  
22 audit perspective, from ongoing credit collection  
23 perspective, so we wouldn't want to have anything to  
24 do with them if we didn't need to hit the number.

25 "Q. Mr. Stephan, do you have a recollection of your



1 conversation with Mr. Chamberlain?" Where he starts  
2 complaining to Mr. Chamberlain about these VAR deals.

3 "A. It was the same, the same as the conversation we had  
4 previously, that these deals were, you know, garbage.  
5 They were not worth the paper they were written on, and I  
6 wasn't happy to front them up as a good -- as good deals  
7 to our auditors."

8 He was embarrassed to go to his prior employer Deloitte  
9 and front up or advocate for these bad deals that he knew  
10 should not have been recognized. (reading)

11 "Q. What did Mr. Chamberlain say in response to you?

12 "A. He said that it's not his -- it's not our call" --  
13 meaning him and Mr. Stephan -- "It's Mr. Hussain's call  
14 and we just need to do our job and put it to the auditors.

15 "Q. Did he say anything about Mr. Hussain ordering this  
16 to happen and Mr. Hussain being responsible?

17 "A. That was always his -- always his stance. Like,  
18 troops in an Army, the general says what to do and we have  
19 to follow our orders. So, yes."

20 I submit to you that's exactly how it worked at Autonomy,  
21 and the direction is to pump this revenue in even though it is  
22 bad revenue.

23 Let's go to Q1 2010 and the Vatican deal. This is a  
24 pretty straightforward deal that is a problem in terms of the  
25 revenue. It begins with Mr. Hussain saying in March (reading):

1 "Stouff and I spoke - he understands now. To get to  
2 195 and 25 cents earnings per share we need VAT" -- short  
3 for Vatican -- "and Stouffer's deals."

4 And what you have -- what's interesting, is that after the  
5 quarter is closed on April 1st, 2010, you have a listing of the  
6 reseller deals and you don't see any reseller deal for  
7 MicroTech/Vatican and, yet, that's what winds up happening.  
8 Mr. Hussain would know based on an e-mail like this that  
9 MicroTech/Vatican was backdated.

10 They agree to circulate the Vatican deal. This is -- it's  
11 being circulated on April 1st. It's for a whopping  
12 \$11.5 million. And when it gets circulated on or around  
13 April 1st, you know from the evidence that it was not signed.  
14 It is still waiting for a signature after the cutoff.

15 What happens next is it gets signed by Mr. Steve Truitt  
16 who told you about why he signed it (reading):

17 "Q. When was the deal -- when did MicroTech actually  
18 enter into this deal, Mr. Truitt?"

19 Answer by Steve Truitt (reading):

20 "A. April 1st, 2010.

21 "Q. All right. Had MicroTech agreed to do this when  
22 MicroTech -- when did MicroTech agree to do this?"

23 Answer by Steve Truitt (reading):

24 "A. I expressed a willingness to do it to John Cronin  
25 that week. I put my signature on April 1st."

1 Answer by Mr. Truitt (reading):

2 "I mean, I was no longer feeling like if these deals  
3 didn't close that provenance wasn't going to be made and  
4 make it so that we could pay these debts.

5 "Q. Meaning that you were really on the hook for the  
6 debts to Autonomy?"

7 Answer, tellingly by Mr. Truitt (reading):

8 "A. No.

9 "Q. Why not?"

10 Answer by Steve Truitt (reading):

11 "A. Because Autonomy was going to work with us to make  
12 arrangements to pay these debts with money that we didn't  
13 have to go -- we didn't have to go make elsewhere."

14 Again, that's a piece of testimony that I think is very  
15 clarifying with regard to the extent to which MicroTech and  
16 Steve Truitt does not think he's going to have to pay Autonomy,  
17 doesn't have to pay for these debts and, nonetheless, is taking  
18 an \$11 million deal.

19 Here's the paperwork that Mr. Hussain submits to Deloitte.  
20 It is not true in the sense that MicroTech will be working  
21 directly with another third party with respect to this deal.  
22 MicroTech had no involvement in the Vatican deal, and that's  
23 exactly what Steve Truitt said (reading):

24 "Q. In terms of the Vatican" -- he testified -- "was  
25 MicroTech making any effort to sell to the Vatican?"

1       **"A.** No.

2       **"Q.** Who was going to sell the software to the Vatican?

3       **"A.** Autonomy.

4       **"Q.** Did the Vatican deal to your knowledge ever close  
5 with Autonomy?

6       **"A.** Not to my knowledge."

7       The Vatican deal, based on the trial record, is it never  
8 closed. It went to somebody else.

9       The earnings results for Q1 are false because they include  
10 the Vatican revenue.

11       And what's interesting is that nine months later at the  
12 end of December when they need more revenue from MicroTech,  
13 they engage in this ATIC deal to pay MicroTech \$9.6 million  
14 because some of which gets used to pay the Vatican debt. And  
15 this is an example of Autonomy again paying for its own  
16 revenue, this time through MicroTech.

17       Okay. About this ATIC deal that was used in that way,  
18 Mr. Truitt said (reading):

19       **"Q.** Was the ATIC worth it?

20       **"A.** It's hard to say. It was not -- it was worth more  
21 than zero."

22       But then he equivocates about whether it's worth anywhere  
23 close to \$9.6 million.

24       Okay. It was clear to Mr. Hussain that the ATIC money was  
25 being used by MicroTech in order to pay for the Vatican based

1 on e-mails like this where Mr. Egan is telling Mr. Hussain on  
2 January 1st, 2011, that some of the money -- "MicroTech should  
3 pay us the 6 million against the Vatican deal."

4 Again, Mr. Truitt's testimony that MicroTech was never  
5 going to pay because Autonomy was going to make him whole is  
6 borne out in the evidence here. This is a constant  
7 roundtripping with Autonomy money to pay VARS to pay Autonomy  
8 debts.

9 And what you see again and again and again is that this  
10 deal was written off in the dark period, and those debts were  
11 never -- were either written off or not collected, and that's  
12 why the Vatican deal also belongs in the balance sheet of  
13 fraud.

14 There's another little deal involving the Vatican Library  
15 that happens based on the evidence in Europe. This is, again,  
16 another Corrado Broli Italian VAR deal. You see that on  
17 March 29th, Mr. Broli is putting together a piece of the  
18 Vatican deal, but he says (reading):

19 "The partner you mentioned last night is too small."

20 So he's, again, having problems finding a VAR in Italy.  
21 So what happens? First they consider this Italia Brokers SPA,  
22 and you see that in the paperwork around this Auxilium deal.  
23 That's not what winds up happening.

24 What's essential here is that Mr. Hussain provide  
25 Dr. Lynch 22.5 million in Vatican revenue. That's what

1 everyone's banking on at the end of the quarter; and in order  
2 to hit that, they have to keep substituting VARS in Italy in  
3 order to close this deal, but the problem is it's happening six  
4 days after the close of the quarter.

5 Here, six days after the close of the quarter, they have  
6 another VAR. It's this B.E.E. Team Spa and as you'll find out,  
7 that's not what winds up happening.

8 On April 11th finally they settle on using a different  
9 VAR, this Auxilium Group. That's 11 days after the quarter has  
10 ended they finally settle on the VAR. There's been no deal.  
11 And this deal gets backdated into the quarter, and you see that  
12 in the reseller agreement that says March 31st. It didn't  
13 happen on March 31st. It maybe happened on April 11th.

14 Nevertheless, Mr. Hussain is making false representations  
15 to Deloitte about this. He's claiming that (reading):

16 "We know they were expecting to receive payment from  
17 the Vatican on May 15th."

18 That's a reason why Auxilium would be able to actually pay  
19 the debt. That's not true. You-all know that that's not true  
20 because the Vatican never committed to pay anyone in any of  
21 these deals. They never closed the deal.

22 If you look at Mr. Hussain's spreadsheet, as late as  
23 April 20th -- this is the first appearance for Auxilium BAV --  
24 \$1.7 million is finally appearing way after the fact on his  
25 spreadsheet.

1 And Deloitte -- so let's take a look at exactly what's  
2 said to Deloitte here. This is another example in which  
3 Deloitte will not recognize this revenue for some unknown  
4 Italian VAR but, importantly, Mr. Hussain did. He has to have  
5 this revenue to hit his numbers. This is a clear example of  
6 Mr. Hussain not relying on Deloitte's advice.

7 The press release is falsified because it includes the  
8 backdated revenue; and as you are beginning to, I hope, piece  
9 together and remember, the deal is then written off in the dark  
10 period.

11 Mr. Yelland explained that ultimately Auxilium never paid  
12 for this transaction, and over time it's then provided for as a  
13 doubtful debt and then ultimately written off. It belongs in  
14 the balance sheet of fraud.

15 There is a second deal in Q1 2010 involving FileTek, a  
16 second purchase of StorHouse. It's also another roundtrip and  
17 an oral side deal.

18 In the first quarter of 2010, Mr. Hussain gets an e-mail  
19 from Mr. Egan says (reading):

20 "I am okay with you pitching the deal."

21 Mr. Hussain definitely knows what Mr. Egan is doing with  
22 regard to FileTek, and Egan says that he had a specific  
23 conversation with Mr. Hussain that he -- about whether or not  
24 the deal should be put into writing (reading):

25 "Q. Did you discuss with Mr. Hussain in this time period

1 not putting your promise to buy more StorHouse in writing?

2 "A. Yes, I did.

3 "Q. What did Mr. Hussain say in the topic of not putting  
4 your promise in writing, et cetera?

5 "A. He said we would agree to do it but not until later  
6 in the next quarter.

7 "Q. Was it somehow important not to put that agreement in  
8 writing, Mr. Egan?

9 "A. It was important not to put anything to do with  
10 linking the agreements in writing.

11 "Q. Why?

12 "A. Because it might sabotage the revenue recognition,"  
13 Mr. Egan said, and it would have.

14 There's no question about what the deal really was.

15 Mr. Loomis' notes back at FileTek make it crystal clear that  
16 Autonomy gets 9 million in exchange for an \$11.5 million payout  
17 to FileTek.

18 The deal gets done. This is the sale to FileTek,  
19 8.5 million bucks.

20 Mr. Hussain is all over this by talking to Mr. Egan about  
21 the update, and it's evidence that Mr. Hussain is paying  
22 attention to the deal. Nonetheless, he is recognizing the deal  
23 in the Deloitte work papers that include the 8.5 million in  
24 revenue for the quarter.

25 And Ms. Anderson says she was not aware of any agreement



1 by Autonomy to purchase approximately 11.5 million worth of  
2 software from FileTek (reading):

3 "Q. Would that have been relevant?

4 "A. Yes.

5 "Q. Why?

6 "A. If there had been a purchase, we would have needed to  
7 understand the value that both sides of the arrangement  
8 need to be included in order to understand the  
9 accounting."

10 Again, this could have a netting effect. It could change  
11 the accounting. It was not disclosed to Deloitte and it was  
12 not disclosed by the defendant.

13 The revenue is packed into the quarter. The earnings  
14 announcement is false, and five weeks later what had been  
15 promised is exactly what happens. Autonomy did the promised  
16 deal with FileTek. That was for \$11.5 million.

17 In the Audit Committee report, there's a suggestion that  
18 somehow the StorHouse subsequent sales have been strong  
19 (reading):

20 "The first OEM purchase of FileTek StorHouse product  
21 in Q4 was limited to data volume in Q2 2010. Our CTO  
22 confirmed that data volumes were going to be executed and  
23 we negotiated an unlimited data volume OEM."

24 That's misleading by Mr. Hussain because it suggests that  
25 StorHouse had anything to do with the subsequent sales of

1 Digital Safe.

2 And you know that that's misleading because of testimony  
3 by Mr. Goodfellow. Mr. Goodfellow was asked about the second  
4 acquisition of StorHouse software. He was asked (reading):

5 "Q. Is there any doubt in your mind that when the second  
6 deal was done, there was absolutely positively no use for  
7 any additional volume on StorHouse?"

8 Answer by Mr. Goodfellow, "Yes."

9 And then he compared buying more StorHouse software to  
10 putting a second engine in the trunk of a car? Do you remember  
11 that testimony? He said (reading):

12 "Buying the software was like sticking the engine in  
13 the boot" -- that's what he called the boot -- "but it's  
14 not connected particularly and we've still got the other  
15 engine. So, yes, we've got two engines but the car is  
16 probably slower because now we're having to carry around  
17 two engines and we don't have the extra horsepower. The  
18 StorHouse software might be okay, but it's not making any  
19 difference to Digital Safe and it's not helping us, like  
20 having two engines in one car.

21 "Q. You're saying that you drop another engine into the  
22 trunk of the car but it's not giving you any extra power?

23 "A. Correct.

24 "Q. So that's what you were able to do with StorHouse?

25 "A. Correct."

1 This was a -- they didn't need the software. They bought  
2 it in order to pay for FileTek's acquisition of their software,  
3 and it belongs in the balance sheet of fraud.

4 In this quarter, again, Mr. Hussain is able to meet  
5 consensus estimates because of the fraud that we've described  
6 and without it, he would have had a substantial miss. The  
7 actual amounts of the restated revenue are in this quarter  
8 17.9 percent, and the percentage including the hardware is  
9 24 percent.

10 Let's talk a little bit more about the hardware at this  
11 point. There were a series of lies to the market about  
12 hardware, and I'd like to pause and sort of focus on some of  
13 those.

14 The defendant and his co-conspirators carefully concealed  
15 the scale of Autonomy's hardware sales from the market. They  
16 made false and misleading statements to market analysts about  
17 the nature of Autonomy's revenues and whether Autonomy really  
18 was a pure software company as it claimed.

19 As the defendant intended, the effect of this deceptive  
20 plan was to suggest that Autonomy was a high-margin,  
21 high-growth company that defied the 2008 financial crisis when,  
22 in fact, Autonomy really was flatlining like most other tech  
23 companies in the recession.

24 Part of this scheme to defraud involved postings on  
25 Autonomy's website like this one in which they claimed to have

1 a pure software model, and they're quite repetitious about  
2 their claims to have a pure software model and their disdain  
3 for selling any kind of hardware (reading):

4 "Historically companies that have achieved these  
5 levels often diversify into hardware."

6 They're saying Autonomy won't do that.

7 Mr. Hussain contributed to these fallacies and this  
8 deceptive practice with regard to claims of software in his own  
9 statements in the earnings announcements with the analysts  
10 where he's talking about Autonomy as a pure software company.

11 You'll remember the testimony about the 10 million in  
12 hardware inventory that's happening in the first quarter of  
13 2010. Right at that very time within Autonomy, unknown to the  
14 outside, they're actually planning to sell as much as  
15 82 million in hardware revenue in order to hit their  
16 projections. This is what's happening within Autonomy.

17 You add up the amount of revenue for the second quarter,  
18 15.4 million, to the additional pipeline that Mr. Sullivan is  
19 putting together of 67 million, and you get projections in the  
20 quarter -- or in the year of 82 million in hardware revenue.  
21 That's exactly not what Mr. Hussain and others in this  
22 conspiracy were telling to the outside world.

23 And Mr. Lynch drives this point home when he says that --  
24 very emphatically in response to David Toms' question. He  
25 makes the following statement about the 10 million in hardware

1 revenue which he describes as pipelines, and then he goes  
2 further. He says (reading):

3 "David, I think you have misunderstood what that  
4 revenue is. It's not hardware revenue. What it is is the  
5 selling of an appliance. So you may be familiar with the  
6 Google appliance or the Barracuda appliances. We have  
7 very little interest in just selling hardware, and  
8 consequently the revenue that goes for it is not related  
9 to the hardware cost. It's solely a component of the  
10 sale. So what we are not doing here is acting as a  
11 generic company that resells hardware, like Morse or  
12 something like that."

13 That is 100 percent completely untrue, and it is exactly  
14 the opposite of what was really happening within Autonomy and  
15 it's exactly what Mr. Hussain knew.

16 Mr. Morland and Mr. Toms both testified about the  
17 importance of this information. Mr. Morland said that if he'd  
18 known about the scale of the hardware sales, that would have  
19 had a massive impact -- negative impact on his evaluation of  
20 the company.

21 And he goes a little bit further and says that -- and he  
22 starts to calculate the amount of the hardware revenue and what  
23 it really means for the growth potential for Autonomy, and he  
24 says the following, this is Paul Morland (reading):

25 "So the 20 -- 57 million that you suggested that I

1 think was in 2009, if they hadn't sold any hardware in  
2 2008, then all of that 57 million would have contributed  
3 to growth; and if you subtracted that from the software  
4 growth that they reported, you would probably reach the  
5 conclusion that the actual software business itself was  
6 not growing at all."

7 That's an important point. You strip out the hardware,  
8 Autonomy would not be growing at all. This is exactly what  
9 analysts do. That's exactly what analysts were not told.

10 Mr. Toms makes a similar point, asks some of the same  
11 kinds of questions. He says as follows (reading):

12 "What you're telling me is that if I take out the  
13 hardware component, then Autonomy's product revenue,  
14 rather than growing year on year, shrank quite  
15 considerably year on year and that would mean that  
16 Autonomy was performing consistent with other software  
17 companies."

18 If you strip out the hardware revenue, you strip out the  
19 fraudulent revenue, Autonomy is performing like the other tech  
20 companies that were hurting in the economy. It is not the  
21 exception that it seems to defy gravity and grow in the --  
22 during the recession years.

23 Let's -- there has been a lot of testimony about Brent  
24 Hogenson and I'd like to cover that. I propose covering that  
25 and two more quick deals, and then we'll take a break, with the

1 Court's permission.

2 Let's go through this Brent Hogenson timeline carefully.  
3 There's an intertwining of events relating to allegations and  
4 whistleblower allegations made by Mr. Hogenson that go directly  
5 to the heart of this case. Those allegations are precisely the  
6 same kinds of issues that you're hearing in the trial evidence  
7 in this case; and Mr. Hogenson was elevating them first within  
8 Autonomy, then with Deloitte, then eventually with U.K.  
9 regulators, and at each point Mr. Hussain is lying in order to  
10 get past this.

11 At the same time there is a so-called payroll fraud that  
12 is happening within Mr. Hogenson's business here -- or business  
13 component here in the United States, and you see the  
14 interweaving of these two things in what I submit to you is a  
15 form of retaliation against Mr. Hogenson for raising these  
16 allegations.

17 The first thing that happens is this hardware revenue is  
18 going on just as we've talked about, and that becomes important  
19 for how Autonomy performs in this quarter. Mr. Sullivan says  
20 he is selling 30 million in hardware in the quarter and Mr.  
21 Hussain is going to need that revenue.

22 The next thing that happens is on or around June 22nd,  
23 Mr. Hogenson raised allegations of accounting fraud with Mike  
24 Lynch. He writes the CEO and says there are serious accounting  
25 issues relating to Capax, relating to MicroLink, relating to

1 FileTek, all of which you now know all about.

2 What happens next? On June 23rd, Joel Scott testifies  
3 that he learned separately about this payroll fraud. Okay? So  
4 here in California Mr. Scott is learning about this payroll  
5 fraud. These two events are not yet connected but they soon  
6 will be.

7 On June 25th, Mr. Scott tells his boss Andrew Kanter about  
8 the payroll fraud, and he testified that that was the first  
9 thing he did as soon as he learned, was to tell Andy Kanter  
10 about the payroll fraud.

11 What happens after that is in time but not yet connected,  
12 on or around June 26th, Mr. Hogenson makes some very serious  
13 whistleblower allegations directly to Deloitte. This is a very  
14 serious matter and, again, if you look closely at the Audit  
15 Committee report that has the entirety of Mr. Hogenson's  
16 complaints and allegations, Capax, FileTek, and the MicroLink  
17 acquisition are all there.

18 What happens next? On June 28th, Andy Kanter told Joel  
19 Scott to investigate the payroll fraud in Hogenson's Finance  
20 Department without disclosing that Hogenson had made serious  
21 whistleblower allegations.

22 Two days after Hogenson goes to the auditors with his  
23 complaints, Andy Kanter is telling Joel Scott to investigate  
24 Brent Hogenson on this payroll fraud issue?

25 **THE COURT:** Excuse me, Mr. Reeves. We actually do



1 have to take a recess right now because we've been going quite  
2 a while.

3 So we will take a 15-minute recess to five to 12:00.

4 Remember the admonition given to you.

5 (Recess taken at 11:40 a.m.)

6 (Proceedings resumed at 11:54 a.m.)

7 (Proceedings were heard in the presence of the jury:)

8 **THE COURT:** Please be seated.

9 Let the record reflect all jurors are present, the parties  
10 are present.

11 You may proceed.

12 **MR. REEVES:** Thank you, Your Honor.

13 So we left off that on or around June 28th Andy Kanter  
14 told Joel Scott to investigate Brent Hogenson, but he did not  
15 tell Mr. Scott that Mr. Hogenson had made serious allegations  
16 of accounting fraud back with Deloitte.

17 I submit to you that the sequencing of that and the  
18 failure to disclose that is probative of the extent to which  
19 this investigation of Hogenson was really a form of retaliation  
20 against him for whistleblowing.

21 In this time period, Mr. Hussain has to field and address  
22 the issues of accounting fraud that Mr. Hogenson has raised  
23 with Deloitte and he does that by lying to Deloitte.

24 On July 20th, 2010, in this Audit Committee report, he  
25 makes the following statements (reading):

1 "At no stage whatsoever was the rationale for this  
2 acquisition" -- talking about the MicroLink acquisition --  
3 "to provide a vehicle to write off outstanding invoices as  
4 speculated by Brent Hogenson. This is wholly incorrect."

5 All of you know based on this evidence that that's exactly  
6 what did happen. All of those MicroLink debts were written  
7 off. Here Mr. Hussain is lying to Deloitte about that.

8 Down below that he continues (reading):

9 "Brent's e-mail makes reference to a number of  
10 transactions with Microtechnology (MicroTech). Management  
11 are not aware of any related party, in the accounting  
12 sense, connection between this business and MicroLink."

13 Again, that is absolutely false, and Mr. Hussain knows  
14 it's false. Mr. Hussain knows perfectly well that there's a  
15 direct connection between MicroLink and MicroTech and, yet, in  
16 order to get through the Hogenson allegations he lies to  
17 Deloitte about that.

18 So we move along. What's interesting -- what's  
19 interesting about this quarter is what happens in terms of a  
20 hit or a miss in the quarter.

21 In this e-mail -- or in this portion of the Audit  
22 Committee report, Mr. Hussain says that (reading):

23 "Management acknowledges this position and further  
24 highlights that there have been no significant software  
25 sales to resellers in Q2 2010."

1       So Mr. Hussain is saying that in this quarter --  
2       Mr. Hogenson raised issues about VARS. Mr. Hussain is  
3       reassuring, I submit to you, based on this evidence, that  
4       Deloitte -- that Autonomy is not doing VAR deals. And what's  
5       interesting is that as a result, this is one of the few  
6       quarters in which they miss earnings without VAR deals. Let's  
7       see how that happens.

8       In this portion of the Audit Committee report, Autonomy  
9       reports that its estimation of consensus estimates for the  
10      quarter is 222 million but they are reporting only 221 million.

11      You see that they puff it up a little bit in their  
12      earnings announcement when they say 221 million is in line with  
13      six-month expectations, but it's not in line with Mr. Hussain's  
14      own calculation of what the consensus estimates were. It's a  
15      miss and it's a miss because they're not able to use the VAR  
16      revenue that Mr. Hogenson has raised issues with while looking  
17      at it.

18      What happens is a series of accusations that directly  
19      involve the defendant. First, Mr. Hussain accuses Mr. Hogenson  
20      on or around July 27th of having insufficient internal controls  
21      with regard to the payroll fraud. And Mr. Hogenson chimes  
22      right back to Mr. Hussain and accuses Mr. Hussain and all of  
23      Autonomy of retaliating against him for the whistleblower  
24      allegations effectively trumping up this payroll fraud in order  
25      to retaliate.

1 And what happens next on July 28th is that in the manner  
2 that Joel Scott described, management -- including  
3 conversations that Mr. Scott attributed to Mr. Hussain, but  
4 primarily to Dr. Lynch but also other conversations including  
5 Mr. Hussain -- management tells Joel Scott that Hogenson needs  
6 to be fired, and that's what happens.

7 Let's go to this document and pause for a second. This  
8 happens in November of 2010, a few months after all of the  
9 activity in June and July 2010. Take a close look at this.  
10 This is a settlement agreement between Autonomy and  
11 Mr. Hogenson. This is a settlement agreement in which Autonomy  
12 is paying Mr. Hogenson \$750,000.

13 Ladies and gentlemen, you do not pay that kind of money to  
14 someone who has made false accusations. Okay? You know that  
15 that didn't happen. This \$750,000 was hush money to Brent  
16 Hogenson.

17 This whole thing when it's disclosed to Mr. Scott makes  
18 him very, very concerned when he realizes that he's just fired  
19 Mr. Hogenson at or around the time period Mr. Hogenson is  
20 raising serious questions about accounting concerns. He said  
21 that his concerns, Mr. Scott's concerns, were heightened  
22 because of the details of the allegations made by Mr. Hogenson,  
23 and it made him concerned that Autonomy could potentially be  
24 doing something illegal. Okay? I think that was a very valid  
25 concern.

1 Mr. Scott went further and offered the following about the  
2 other people who got fired as a result of this alleged payroll  
3 fraud (reading):

4 "Q. After you fired Mr. Hogenson, did you fire any  
5 additional people within Autonomy's Finance Department  
6 related to Mr. Hogenson?

7 "A. Yes.

8 "Q. Who?

9 "A. Percy Tejada and Reema Prasad.

10 "Q. Why did you do that?

11 "A. Sushovan did not want them at the company anymore.

12 "Q. How do you know that?"

13 Answer by Mr. Scott (reading):

14 "A. Because he said so.

15 "Q. As best you can recall, what were his words?

16 "A. I recall his words with respect to -- with respect to  
17 Reema that she had raised her head above the parapet and  
18 that he wanted her gone.

19 "Q. Gone because of some affiliation with Mr. Hogenson?

20 Answer by Mr. Scott, "Yes."

21 Further evidence of the type of place Autonomy was to work  
22 at in these years.

23 And that brings us to Mr. Lindsell, the person from the  
24 FRRP who testified. He testified -- if we go out a little  
25 further -- he testified about how the allegations that were

1 raised by Mr. Hogenson made their way up to eventually U.K.  
2 regulators like the FRRP, and this is part of the defendant's  
3 and Autonomy's response to the FRRP about those allegations. I  
4 submit to you that the answers that the defendant and his  
5 co-conspirators are giving the FRRP are false and misleading.

6 First with regard to Capax, they say (reading):

7 "Capax have an excellent payment record since that  
8 date."

9 You know that that's misleading because you've seen clear  
10 evidence that the only way Capax can pay its debts is when  
11 Autonomy pays Capax.

12 You see down here there's the claim that (reading):

13 "As a result" -- relating to the MicroLink  
14 acquisition -- "As a result, there was no impact on the  
15 16.25 million."

16 You know that that is false. You know those MicroLink  
17 debts were, in fact, written off.

18 And then down below there's a further discussion about the  
19 Vatican deal that suggests that the amounts to be paid by  
20 MicroTech, that they relate to one government and user who has  
21 delayed payment.

22 I submit to you when you look at that carefully, that's a  
23 description of the status of the Vatican deal. They're  
24 suggesting that MicroTech is about to be paid by the Vatican,  
25 and you know that's not true.

1           So in this quarter, this is a rare example of Autonomy  
2 actually missing because it's not able to do enough VAR deals,  
3 and it's sort of making up for the amount of hardware revenue  
4 that it -- that Mr. Sullivan was helping Mr. Hussain obtain.

5           Let's go to Q3 2010, and I think we can do some of these  
6 deals a little bit more quickly. This is the \$10 million  
7 FileTek/Vatican -- excuse me -- Veterans Administration deal.  
8 In or around September it's already becoming clear that the VA  
9 deal is not going to close. You already know what happens when  
10 a customer of Autonomy says that it can't close. Right away  
11 Mr. Hussain, working with Mr. Egan, has to go to a VAR.

12           Here they can't use the usual VARS, MicroTech or  
13 MicroLink, and so they have to go to FileTek as a new possible  
14 VAR, and that's because they know they need the revenue in the  
15 quarter and they need a VAR to do it and the other VARS already  
16 have too much debt.

17           It becomes clear that at the end of the quarter that  
18 Mr. Hussain is desperate for this VA revenue, which he writes  
19 to Mr. Egan about, about how badly he really needs VA and the  
20 other deals.

21           And all during this time period, as you know from the  
22 evidence, Mr. Hussain continues to sell this low-margin  
23 hardware, but here's an example of an e-mail in this quarter  
24 where he's using that low-margin hardware in order to manage  
25 his earnings and get to a certain revenue amount probably

1 involving 2 million more of the low-margin hardware sales.

2 FileTek signs the reseller agreement. And in the Audit  
3 Committee report they talk -- Mr. Hussain essentially says that  
4 FileTek has a good payment history as a reseller. I submit to  
5 you that's misleading because you've seen that FileTek can only  
6 pay because Autonomy is buying products from FileTek in the two  
7 related deals that we already went through.

8 What happens with FileTek? Again, you know the answer.  
9 It's all -- it all gets written off. The VA deal never closed.  
10 FileTek got angry and never paid. Sushovan Hussain bought even  
11 more StorHouse -- that might be a third engine in the back of  
12 the trunk -- from FileTek so that FileTek could pay the debt;  
13 and he does that, interestingly enough, one day before the  
14 announcement of the HP acquisition.

15 You know what he's doing. He's cleaning up the books, and  
16 there is a ton of evidence here to show that he's sweeping bad  
17 deals under the rug right at the time of the acquisition to  
18 essentially cover his tracks and cover up the fraud.

19 The balance sheet of fraud grows longer with this deal  
20 involving FileTek.

21 Capax in the third quarter of 2010, another Capax deal.  
22 It's basically the same story. Amgen says, "No, we can't do  
23 it," on September 30th. That creates an immediate need to go  
24 to the VAR.

25 But, critically -- and please pay attention to these



1 e-mails -- before you can go to a VAR like Capax, what do you  
2 have to do? What does Mr. Hussain have to do? He has to  
3 reload. He has to buy something from Capax in order for Capax  
4 to be able to pay for this new reseller deal. He has to  
5 reload, using the terminology that Mr. Egan mentioned.

6 Amgen says no. That's okay. They go to Capax, and at  
7 this point they agree to buy more stuff from Capax so Capax has  
8 more money to pay Autonomy. Again, the money is constantly  
9 flowing in a circular way. And the reason for this is that  
10 Capax appear to be able to pay for the new deal when, in fact,  
11 it really couldn't.

12 Mr. Egan described these deals as being correlative  
13 because they were. They sign the VAR deal, and he goes to --  
14 Mr. Hussain goes to the Audit Committee, and he says the  
15 following (reading):

16 "Capax are up-to-date with their payments on the  
17 majority of the Eli Lilly sale discussed in Q2.

18 Management has concluded that there are no concerns over  
19 recoverability that would impact revenue recognition."

20 That is misleading, ladies and gentlemen. It's misleading  
21 to say Capax is up-to-date with its payments when it's Autonomy  
22 that has been paying Capax so that Capax can pay Autonomy.

23 All right. They use the Capax revenue to recognize  
24 revenue and included in their quarterly earnings release. That  
25 was fraudulent for those reasons.

1       What's interesting and a little bit different is that in  
2 November, the sales force at Autonomy has to keep selling  
3 Amgen. They don't stop just because the deal has been sold to  
4 a reseller even though the deal to the reseller is supposed to  
5 be a final deal.

6       All these guys in the sales force are still working so  
7 hard and Mr. Egan in this e-mail is having to report up about  
8 all the problems he's having getting Amgen closed.

9       Well, Amgen was supposed to be a deal that had been sold  
10 to Capax, but that's exactly not what's happening within  
11 Autonomy. Okay?

12       And Mr. Egan described this as part of the hole that he  
13 felt sometimes when he described grabbing revenue out of future  
14 quarters, grabbing the Amgen revenue out of a future quarter,  
15 recognizing it in the third quarter, puts him, as he goes into  
16 the fourth quarter, into a deeper hole and he has to keep  
17 working to sell to Amgen on the last quarter's deal. Okay?  
18 This creates an extreme problem for him. I'm going to come  
19 back to that, but this is a great example of exactly that  
20 phenomenon.

21       Mr. Hussain recognizes the revenue -- excuse me.  
22 Withdrawn.

23       This is an example of the work paper in December in which  
24 Autonomy finally closes the deal directly with Amgen but it's  
25 for noticeably less money. So the sales guys finally are able

1 to sell the deal but it's for a lot less money.

2 So what happens to Capax when the deal goes direct with  
3 Amgen? I think you already know the answer to that. The deal  
4 gets canceled. They cancel the deal. And how do they make  
5 Capax whole for sitting on the revenue for about six months?  
6 Well, by March, about six months later, they pay Capax nearly  
7 \$945,000 for doing basically nothing except allowing Autonomy  
8 to recognize the revenue earlier.

9 This is fraudulent revenue that's packed into the third  
10 quarter of 2010. The amounts of the revenue are 14, nearly  
11 15 percent in terms of what was adjusted; and if you include  
12 the hardware, the amount of falsified revenue or concealed  
13 revenue at this point is 27 percent. They're painting a false  
14 story.

15 We were going to have a recess here. I will move on.

16 Let's go on to the fourth quarter, another pretty  
17 straightforward deal. We had the MicroTech/DOI deal. It has  
18 the same pattern that we've been talking about. It begins with  
19 the fact that Mr. Hussain is desperate for the DOI deal to  
20 close. You already know what happens. The DOI deal does not  
21 close.

22 And he's talking at this point in around late December  
23 that they -- he's telling Dr. Lynch that they're having a very  
24 difficult quarter.

25 If you write any document down, please write down

1 Exhibit 1274. I'm going to come back to that, and this is an  
2 important exhibit that really I think takes you into the mind  
3 of Mr. Hussain at a key time.

4 In this context relating to MicroTech/DOI he's saying, "We  
5 have to have MicroTech/DOI in order to hit our quarter," but  
6 DOI doesn't happen. So what is he going to do?

7 DOI says no, so all of a sudden you-all know what  
8 Mr. Hussain does next. He turns to a VAR. This time he turns  
9 to MicroTech and Steve Truitt.

10 And, again, you know exactly what needs to happen. Before  
11 you can get the VAR to buy a new license, you have to do what?  
12 You have to pay them some money so that they can pay for the  
13 old licenses that they've already bought.

14 That's exactly what happens with the ATIC deal for the  
15 enormous sum of \$9.6 million. This is basically money that is  
16 being used to fund these new MicroTech deals and to pay some of  
17 the old Vatican debt.

18 And in or around the end of the quarter when they give  
19 this reseller deal to Deloitte, they again suggest falsely that  
20 the end user and the VAR currently anticipate entering into  
21 such a license agreement. Well, that can't be true because DOI  
22 said no. So how is MicroTech going to get DOI to say yes?  
23 It's another deception by Mr. Hussain.

24 Nonetheless, despite all this, Mr. Hussain packs the  
25 revenue into the quarter. This is the Deloitte work paper in

1 which Autonomy is claiming the revenue in the quarter.

2 And in the Audit Committee report, Mr. Hussain makes the  
3 following false statement (reading):

4 "Management is confident that payment will be  
5 received on the remaining amount in due course given its  
6 knowledge of the deal with the end user and its ongoing  
7 involvement with MicroTech on other new deals."

8 They're confident that MicroTech will repay because  
9 Mr. Hussain is confident he will be paying MicroTech and  
10 MicroTech will have the money to repay. I submit to you that  
11 that is misleading.

12 And, again, what always happens with these deals? They  
13 are written off, and this one is written off just before the  
14 deal closes with HP. It belongs on the balance sheet of fraud  
15 with the other bad deals.

16 Let's go to VMS in the fourth quarter. This is the deal  
17 with the -- in which Autonomy is selling some of the hardware  
18 that it had plugged into its own wall and which its own people  
19 were using. You can't sell hardware that's being used by your  
20 own people. VMS certainly didn't contract for that in this  
21 contract here.

22 Mr. Hussain is the one who's responsible for the  
23 suggestion to, quote, "repurpose" existing hardware that  
24 Autonomy is already using because, again, he has delivery  
25 problems. They can't get the stuff to VMS in time. They're

1 right at the end of the quarter. They need the revenue so  
2 they're going to, quote, "repurpose" computers that are sitting  
3 and plugged into the wall. That's not the way you run a major  
4 business. It's certainly not the way you recognize revenue on  
5 a hardware sale.

6 So Mr. Goodfellow testified about how he had to, then,  
7 figure out about the Fixed Asset Register, all the computers  
8 that Autonomy had in its stock, some in boxes, others plugged  
9 into the wall.

10 And what happens next is that Autonomy, Mr. Hussain,  
11 nonetheless, recognizes the revenue, says that the delivery's  
12 actually been made when that's false because much of the  
13 hardware is still plugged in back at Autonomy. It wasn't  
14 delivered. He says specifically that in this representation to  
15 the Audit Committee when he says (reading):

16 "Autonomy has also sold 6 million of infrastructure  
17 hardware to this customer."

18 That's not true. They hadn't and they hadn't delivered  
19 the computers.

20 So Ms. Anderson was asked questions about this VMS deal  
21 (reading):

22 "Q. If Autonomy were still using this hardware, would  
23 that be relevant to Deloitte's assessment about whether  
24 the delivery criteria was met?

25 "A. Yes.

1 "Q. Why?

2 "A. As it wouldn't be available to the customer."

3 Yeah, exactly that. You know, you can't pretend to sell  
4 hardware to someone when you haven't given it to them and  
5 you're still using it and, yet, that's exactly what the  
6 evidence shows.

7 Was the -- Mr. Goodfellow was asked whether any of the  
8 hardware was ever delivered. He said no, he didn't believe  
9 about 4 million of it was ever delivered.

10 And then what happens? Again, you know what happens. In  
11 this case slightly a little bit different but the result is the  
12 same. VMS goes bankrupt, these debts go unpaid, but the  
13 revenue was recognized. It belongs on the balance sheet of  
14 fraud.

15 This is a \$6 million deal involving Tikit. This is the  
16 one with the side letter. Okay? And what's interesting is  
17 Mr. Hussain knows all about the side letter, as the evidence  
18 will show.

19 Again, sort of the sequence begins with he needs -- "he,"  
20 Mr. Hussain -- needs revenue. It's important that we have  
21 9 million, not 5 million from Tikit because he's desperate for  
22 revenue in one of these last quarters for Autonomy.

23 So this Tikit/KPMG deal. KPMG and Tikit or certainly  
24 Tikit is a little reluctant without reassurances in a side  
25 letter. And Mr. Hussain specifically says when he's talking to

1 Neil Araujo he's going to disclose the letter.

2 Okay. All of you already know that didn't happen. That's  
3 exactly not what happened. When he says the side letter will  
4 be disclosed, two things are going on, I submit to you. One,  
5 it's an admission by Mr. Hussain he knows that it should be  
6 disclosed. That's absolutely true. And, second, it's  
7 pretextual. It's misleading. It's papering his file. It's  
8 him suggesting something will happen. "Oops, it didn't happen.  
9 Oh, that must have been a mistake because I really meant to  
10 disclose it." No, that's not what happened.

11 You have the side letter. What's interesting about the  
12 side letter -- we have the purchase order first. I'm sorry.  
13 We've got the purchase order. Then we've got the side letter.  
14 The signature block for Mr. Hussain. It's definitely a side  
15 letter. Mr. Hussain has his confederate Mr. Kanter sign it for  
16 him.

17 All right. Antonia Anderson made it clear that side  
18 agreements need to be disclosed, they can't get the accounting  
19 right without them, and they weren't disclosed in this case.

20 Mr. Hussain falsely represents in the Audit Committee  
21 report that no revenue deals containing side letters of ongoing  
22 Autonomy performance requirements were excluded from the sales  
23 contracts. That's simply false, not true, didn't happen, and  
24 Mr. Hussain knew it.

25 Nonetheless, the revenue's recognized. This is a portion



1 of the work paper for Deloitte showing that Autonomy has  
2 claimed the revenue. It should not have been claimed in the  
3 quarter.

4 And you have a management rep letter. This is another lie  
5 about the same topic. At this point Deloitte is probably  
6 learning enough. You could infer from the evidence that they  
7 need to ask more specific questions about side letters, and  
8 Mr. Hussain is falsely representing that there were no side  
9 letters. It's all part of his scheme to defraud and make  
10 Autonomy look bigger than -- like it was growing bigger than it  
11 really was by lying to Deloitte along the way.

12 The Tikit deal is slightly different in that this e-mail  
13 in April shows that Tikit started to offset other orders  
14 against the existing balance. So it's not like Tikit is going  
15 to actually repay these sums. And that's where that deal ends.

16 Let's go slowly through this \$3.6 million Discover Tech  
17 deal. I suggest to you that this is one of the most corrupt  
18 deals at Autonomy in this time period.

19 It, again, begins with this Exhibit 1274. It's crystal  
20 clear that Mr. Hussain is desperate for revenue; and at this  
21 point on December 10th he thinks he can cover with this massive  
22 B of A transaction that Mr. Egan and he had been working on in  
23 the quarter. Hmm, but you already know what happened. B of A  
24 doesn't close, and that makes any anguish or upset he feels in  
25 this moment even greater when that fails to come through.

1 And you see some of this in the next e-mail. On or around  
2 December 31st, Mr. Hussain is learning that B of A has said no.  
3 This is an absolute disaster for their quarter. You know what  
4 they did. Go straight to -- this time they go to a VAR, they  
5 go to Discover Tech, and they pack in 7 million with  
6 Discover Tech. Now, pay attention to that \$7 million figure  
7 because that changes a little bit as we go along.

8 The quarter ends, they've got 7 million, and you see in  
9 the spreadsheet that is dated right at the close of the quarter  
10 that Sushovan Hussain thought Discover Tech had only  
11 \$7.5 million of the B of A deal. Okay? That's where we are at  
12 the end of the quarter.

13 What happens next? We go to 18 days later, way later, you  
14 go to the spreadsheet and all of a sudden 18 days later BAML  
15 Extra, Bank of America Merrill Lynch Extra, pops up to the tune  
16 of \$3.5 million. The first time it shows up on the spreadsheet  
17 is there, and this is Mr. Hussain packing in another revenue  
18 increment way after the end of the quarter.

19 You know this is entirely corroborated by the documents  
20 that show that in this time period they're circulating unsigned  
21 versions of the VAR contract. The contract is blank.

22 Now, Mr. Scott testified about this particular deal, and  
23 I'd like to take a moment and go through his testimony on this  
24 point (reading):

25 "Q. At some point in this time period did you note that

1 change in the date from January to December 31st of 2010  
2 as a result of your conversation with Mr. Chamberlain?"

3 Answer by Mr. Scott (reading):

4 "A. Yes.

5 "Q. Were you concerned about that?

6 "A. Yes.

7 "Q. Why?

8 "A. Because it was January 18th, 2011.

9 "Q. And what concern was in your mind?

10 "A. The fact that this agreement would be signed and  
11 dated December 31st yet actually entered into in January.  
12 My concern was about revenue recognitions and what the  
13 intentions were in terms of taking the deal."

14 So what does he do? He goes and has conversations about  
15 his concern about this, and those conversations include a  
16 conversation with Mr. Hussain.

17 He described in some detail Mr. Scott's meeting with  
18 Mr. Hussain in which he shows him the lateness of these  
19 contracts, asks him, "Is this revenue going to be recognized?"

20 And Mr. Hussain essentially says to him, "I'm going to be  
21 fully transparent with the auditors about what happened here."  
22 Okay? That's what he says to Mr. Scott. That's exactly not  
23 what winds up happening.

24 The contract gets signed. The people at Discover Tech put  
25 the correct date. They know how to keep their records

1 accurately, but that was unhelpful for the type of fraud that  
2 Mr. Hussain was trying to engage in so it has to be rewritten  
3 and redone with the backdated December 31 date even though we  
4 are nearly three weeks -- going on four weeks after the close  
5 of the quarter.

6 In this e-mail on or around January 26, Mr. Chamberlain  
7 offers Mr. Welham a misleading explanation for why this revenue  
8 is being accounted for in this period of time, and he says that  
9 "We had not invoiced at year-end." Based on these records,  
10 based on this sequence, that was a lie by Mr. Chamberlain,  
11 Mr. Hussain's co-conspirator.

12 And Mr. Welham testified about the impact the unexecuted  
13 contract would have had on him and his accounting. He was  
14 shown the unexecuted contract (reading):

15 "Q. Do you see how it's not executed?"

16 Answer by Mr. Welham (reading):

17 "A. Yes.

18 "Q. Was this information available to you during the  
19 course of your audit?

20 "A. I had not seen this before, no."

21 That would be a big problem if the deal isn't executed in  
22 the quarter and it would affect revenue recognition.  
23 Nonetheless, they go ahead and recognize the quarter. It's  
24 millions of bogus revenue packed into the year-end.

25 If we go to the bar charts, we see that the total amount

1 of fraudulent revenue at year-end in the fourth quarter of 2010  
2 almost comes pretty close to the quarterly -- withdrawn -- the  
3 total amount of falsified revenue in the quarter, 19.8 million,  
4 almost comes close to the total year materiality threshold that  
5 is identified by Deloitte.

6 The point is, the revenue -- the amount of revenue is  
7 staggering in terms of materiality for Deloitte's accounting  
8 and in terms of hitting or missing the consensus numbers for  
9 the quarter.

10 We come to the Prisa deal in the first quarter of 2011.  
11 The fraud continues. We get to the end of the quarter and at  
12 the very end of the quarter in Mr. Hussain's spreadsheet, a  
13 great, great piece of evidence showing you what's going on in  
14 realtime in Mr. Hussain's mind, Prisa is listed as out at the  
15 end of the quarter. Okay? All of you know what happens. It  
16 gets included anyway and here's why.

17 You see in this document that there's a list of the  
18 resellers. Discover Tech/Prisa is not on here. This deal --  
19 no one had figured out to do this deal when the quarter had  
20 closed.

21 So what happens? We get to the very beginning of the  
22 quarter, another one of Mr. Hussain's spreadsheets, and early  
23 on April 1st it's still out. So what does he do? He calls  
24 Stouffer Egan. Mr. Egan testified that (reading):

25 "Q. In or around early April 2011, after the cutoff of

1 the first quarter, were you involved in a deal involving  
2 Discover Tech/Prisa?

3 "A. I was.

4 "Q. What happened?

5 "A. I asked Discover Tech to backdate a deal.

6 "Q. Okay. Prior to doing that, did you talk to  
7 Mr. Hussain?

8 "A. I did.

9 "Q. What happened?"

10 Answer by Mr. Egan (reading):

11 "A. He" -- meaning Mr. Hussain -- "called me shortly  
12 after the quarter ended and said he had to ask me to do  
13 something that we didn't really want to do" -- no, they  
14 didn't want to backdate the deal but they needed to, and  
15 that's what Hussain asked Egan to do -- "we didn't really  
16 want to do, which was to ask one of the resellers if they  
17 would take another deal.

18 "Q. To backdate a deal?

19 "A. That was implicit, yeah, take a deal for the quarter.

20 "Q. And who did that request come from?

21 "A. Mr. Hussain.

22 "Q. And did you do that?"

23 Yes, he did, that's exactly what Mr. Egan did. He reached  
24 out to Dave Truitt. They put together the backdated contract.  
25 It's four days after the cutoff. And they get Discover Tech

1 to -- they get Discover Tech to sign it.

2 Mr. Leach points out to me that this is one of the wires  
3 that we will come back to, the circulation of this contract by  
4 wires as part of the wire fraud that's charged in this case.

5 And this is another fraudulent deal. Mr. Welham makes  
6 crystal clear why. He was asked (reading):

7 "Q. If it was agreed to after the quarter, would it be  
8 appropriate to recognize revenue?"

9 Answer by Mr. Welham, "No."

10 And I think all of you understand why. You can't  
11 recognize backdated revenue in the earlier quarter.

12 Now let's take a close look at this e-mail. This is an  
13 excellent example of a sophisticated finance person managing  
14 earnings, I submit to you, in an illegal way. Okay?

15 Well after the quarter Mr. Hussain is crafting, "If we do  
16 this, then we get that. If we do another version of this, then  
17 we get that." This should already have happened. It's  
18 historical at this point and, yet, Mr. Hussain and  
19 Mr. Chamberlain are tinkering with the revenue recognition in  
20 order to hit certain targets.

21 This was very troubling to Mr. Welham. Mr. Welham, the  
22 auditor who testified in this case, was asked (reading):

23 "Q. Are you troubled by this e-mail?

24 "A. Yes, I am.

25 "Q. Why?

1       **"A.** Because it's dated sometime after the period ends,  
2       but there's still debates about what is going to be  
3       recognized, which shouldn't really be a matter of judgment  
4       because these items would either be delivered and  
5       recognized in the quarter or not. It's quite binary."  
6       Which means it either happened in the quarter or it  
7       didn't. You can't debate it and tinker with it and toy with it  
8       afterward in order to hit certain figures.

9       He was asked (reading):

10      **"Q.** Are you familiar with the term 'managed earnings'?

11      **"A.** Yes, I am.

12      **"Q.** What does it mean?"

13      Mr. Welham said (reading):

14             "It means doing things, ultimately book things, in a  
15       particular period to meet expectations.

16      **"Q.** At the time of your audits, did you have any sense of  
17       the hardware sales being used to manage earnings?

18      **"A.** No.

19      **"Q.** And does that raise any issues from an accounting  
20       perspective?

21      **"A.** Well, this is -- this more generally raises an issue  
22       around what we're being told versus what we're seeing in  
23       the books and records."

24       Yeah, you bet it does. This is exactly not what

25       Mr. Hussain is telling Deloitte and, yet, this is exactly what



1 the evidence shows he was doing, quite assiduously, back at  
2 Autonomy with Mr. Chamberlain.

3 This whole deal upsets Dave Truitt. He doesn't want to  
4 have to do these backdated deals so he comes into San Francisco  
5 and asks for a meeting with Mr. Hussain in order to confront  
6 him about being asked to backdate, which he did, but he was  
7 concerned and bothered about it.

8 Let's go to Mr. Truitt's description of what Mr. Hussain  
9 says in that meeting. Mr. Truitt (reading):

10 "Well, I started out simply saying that I was  
11 concerned, that, you know, what I experienced -- what I  
12 was asked to do with this order seemed to be out of the  
13 normal, et cetera, so I put that question to Mr. Hussain.  
14 The answer was, first of all, that Autonomy" -- this is  
15 Mr. Hussain speaking according to Mr. Truitt -- "that  
16 Autonomy was not traded in the U.S. exchange. It was  
17 traded out of the U.K. They were under international  
18 accounting rules. It was really the first time that IFRS  
19 had been brought up to me and, you know, potential  
20 differences in accounting between IFRS and GAAP."

21 That's what Mr. Hussain is giving to Mr. Truitt as an  
22 excuse for backdating. IFRS, interesting. We'll come back to  
23 that.

24 Mr. Hussain, according to Mr. Truitt, also indicated that,  
25 you know, being on U.K. exchange, that really wasn't under the

1 purview of the SEC. This was an international accounting and  
2 that there was some flexibility there that could account for  
3 this properly.

4 I submit to you, no, there's no flexibility. Antonia  
5 Anderson, Lee Welham, both came in and told you that there was  
6 no flexibility for backdating here. This is Mr. Hussain  
7 blowing it passed Dave Truitt and trying to reassure him about  
8 a dirty deal.

9 They recognized the backdated revenue. Mr. Hussain lies  
10 in a management rep letter that all of the revenue was done  
11 through 31 March 2011. That was not true. They recognize it  
12 in the quarter. It's part of what falsifies their earnings  
13 release because it includes this revenue.

14 And, again, you know what happens. Autonomy basically has  
15 to pay for this revenue, and it does it through this deal  
16 involving Discover Tech in or about June 30th, the next  
17 quarter. Right when they need Discover Tech to take more  
18 deals, they have to pay Discover Tech first in order to pay for  
19 the old deals, including Prisa.

20 Okay. Mr. Truitt testified that when he got the  
21 additional -- sold the additional software to Autonomy in or  
22 around June, that he understood that some of it would be used  
23 to pay Discover Tech's old debts. It's the same story. It  
24 belongs on the balance sheet of fraud.

25 There's another deal involving MicroTech. This is for the

## CLOSING ARGUMENT / REEVES

1 acquisition by MicroTech of software known as Team Site, but  
2 there's a side deal, a clear side deal here. Let's go through  
3 this e-mail a little bit more carefully.

4 Mr. Hussain is saying he's desperate for more revenue.  
5 He's asking Mr. Sullivan, his hardware sales guy, to help him  
6 with that. As usual, he needs more revenue, even low-margin  
7 revenue.

8 So what do they do when they have trouble getting there?  
9 They have to go to a VAR. They have to go to MicroTech. They  
10 have to go to Steve Truitt. But you know already what do they  
11 have to do first? Mr. Hussain has to pay MicroTech. He has to  
12 reload MicroTech, and that's exactly what happens here.

13 This time they sign over -- they grant services of revenue  
14 that Autonomy was entitled to and they just give it over to  
15 MicroTech so that MicroTech has money in order to pay Autonomy  
16 for the deal. It's a side deal and it's what supports the  
17 whole transaction.

18 And you know enough already from Steve Truitt to know that  
19 he couldn't pay for it without that. Nonetheless, he does the  
20 deal. It's a \$3.8 million deal. That's sent over.

21 This whole thing, again, worried Joel Scott. He was the  
22 one who was involved in negotiating and getting the side deal  
23 put together, and Mr. Scott testified that in his view, from  
24 what he could see, the deals were definitely linked (reading):

25 "Q. Is this the amount of the assigned maintenance fees

1       somewhere north of 3.5 million?"

2       That's the services fees and maintenance fees that are  
3       being assigned to MicroTech.   (reading)

4       **"Q.** Does this amount exceed the amount of the software  
5       deal?

6       **"A.** It does.

7       **"Q.** And were the payment terms structured so that  
8       MicroTech would receive the maintenance payments before  
9       they needed to pay for the software?

10      **"A.** Yes, it was.

11      **"Q.** Are the two deals linked?

12      **"A.** Yes, they were."

13      Okay. They actually structure the payments to MicroTech  
14      so that MicroTech has enough money to pay Autonomy, and the one  
15      is getting the money first before it pays the other. It's a  
16      big circle every time.

17      Mr. Hussain recognizes the revenue. He lies in the  
18      management rep letter about the existence of side deals, and  
19      the deal is terminated in the dark period. Same story.

20      And at the very end, whatever's left over is written off  
21      again during the dark period in a credit memo. This deal  
22      belongs in the balance sheet of fraud.

23      Another Capax EDD III deal. This one very directly  
24      involved Mr. Hussain. Remember Mr. Baiocco's testimony about  
25      the third time he is asked to buy EDD software from Autonomy?

1 Let's go through the sequence slowly.

2 According to Mr. Hussain's spreadsheet, right at the end  
3 of the quarter they're missing a lot of revenue; and one of the  
4 reasons the first quarter contains so many fraudulent deals,  
5 you might conclude, is because according to the defendant's  
6 spreadsheet on the last day of the quarter, they're off by  
7 nearly 50 million. Okay? So a lot of things are happening.  
8 The fraud is really getting bigger, and so there are a lot of  
9 fraudulent deals in the first quarter.

10 Again, by the first day of 2011, Capax is not listed as a  
11 reseller on the list of resellers. So that's not there yet.

12 In this spreadsheet on April 1st, 2011, even with Prisa,  
13 which we've gone through, and even with the MicroTech  
14 internal-use deal, they're still short of the \$220 million  
15 revenue target and they're still clamoring for revenue. You've  
16 seen this in the other two deals that we've gone through in  
17 this quarter.

18 So what is Mr. Hussain going to do in order to get more  
19 revenue? Well, he directly deals with John Baiocco. Let's go  
20 to what happens here.

21 They have a conversation in London or Cambridge and they  
22 actually meet, and Mr. Baiocco is there to talk about other  
23 parts of the European eDiscovery services he wants to do when  
24 Mr. Hussain asks him to take a backdated deal. Let's read what  
25 Mr. Baiocco said (reading):

1 "Q. Did you, in fact, have a meeting with Mr. Hussain?

2 "A. Yes.

3 "Q. Did Mr. Hussain bring up anything with you outside of  
4 the cloud deal?"

5 That's the other deal they were there to talk about.

6 (reading)

7 "A. Yeah" -- by Mr. Baiocco -- "at that meeting at  
8 Cambridge he brought up that he had said Stouffer was  
9 supposed to be chasing at the end of the quarter for one  
10 of the VAR deals" -- do you see Mr. Hussain blaming  
11 Stouffer Egan? -- "and somehow he let it slip through the  
12 cracks" -- that's what Mr. Hussain said to Mr. Baiocco --  
13 "and I denied it because we had just signed the first half  
14 of another VAR deal and our partners were" -- oh, I'm  
15 sorry. "Somehow he let it through the cracks."

16 That's what Mr. Hussain says about Mr. Egan. And  
17 Mr. Hussain asked Mr. Baiocco (reading):

18 "Would I -- you know, would I do a deal?"

19 Okay. This is happening on or around April 6th, well  
20 after the quarter ends, Mr. Hussain directly to Mr. Baiocco  
21 would he do another deal and backdate it into the prior  
22 quarter, which is winds up happening.

23 And Mr. Baiocco says (reading):

24 "I denied it because we had just signed the first  
25 half of another VAR deal and our partners were getting a

1 little edgy because they hadn't closed -- they hadn't  
2 closed out some of what -- and it started to feel like it  
3 was too much.

4 "Q. So Mr. Hussain proposed a VAR deal with you?

5 "A. He proposed it, yes.

6 "Q. Now, when you said 'end of the quarter,' do you know  
7 this date, the date of this meeting, April 6, 2011? What  
8 would have been the end of the quarter?

9 "A. March 31st."

10 And what's waiting for Mr. Baiocco when he gets back to  
11 his hotel in England? What's waiting for him is the unsigned  
12 contract, the EDD contract, that Mr. Hussain has arranged to  
13 get to Mr. Baiocco in his hotel room because he needs the  
14 revenue. Okay. You know what happens. Mr. Baiocco signs the  
15 deal. The deal gets recognized.

16 Okay. This is a -- let's pause on this e-mail because  
17 it's clear that Mr. Hussain on April 7th is writing to  
18 Mr. Baiocco and offering to send someone over to collect the  
19 signed purchase order that has now been backdated. All right?  
20 Mr. Hussain would know that because he arranged to do this.

21 The backdated revenue gets recognized in the -- by  
22 Autonomy in the quarter. Mr. Hussain again lies in the  
23 management rep letter about whether the financial statements  
24 are fair and true as of 31 March 2011. This deal wasn't even  
25 in existence during the quarter.

1 Mr. Welham testified that if it had been backdated, that  
2 would have been a problem -- probably not a surprise at this  
3 point -- and it gets included in the revenue in the earnings  
4 announcement.

5 And let's pause. This is a part of the staggering amount  
6 of money that Autonomy has to pay Capax over time, which equals  
7 in full scope of time approximately \$15 million. Autonomy is  
8 paying Capax that amount of money to pay for all these deals  
9 Autonomy is buying its revenue. Mr. Hussain is directly  
10 steering and making that happen. It belongs on the balance  
11 sheet of fraud.

12 This is how they hit their numbers for this quarter, well  
13 in excess of the consensus, all based on fraud. Based on the  
14 restatement, the amount of falsified revenue is approximately  
15 21 percent. Things are getting worse and growing, and the  
16 total amount of revenue, including the concealed hardware, is  
17 30 percent.

18 Last quarter, 2/2/2011, there are two deals, one involving  
19 Discover Tech/Abbott and the other one involving MicroTech/HP.  
20 Both Mr. Hussain is desperate for. It starts with the Abbott  
21 deal. He's really urging Mr. Sullivan to get more hardware  
22 revenue going, and he makes it clear in the e-mail that he  
23 needs Abbott at \$15 million. You already know what happens.  
24 Abbott said, "No, not going to do the deal."

25 It doesn't end there, though, does it? They come to



1 Mr. Truitt, ask him to take the deal. He has -- he says he  
2 doesn't really have the money to pay for it. No problem.  
3 Again, you know what happens. They do -- they essentially  
4 reload here for Discover Tech by buying DiscoverPoint Engine in  
5 the amount of \$4.4 million.

6 What happens with that money is especially interesting.  
7 Take a look at the checks that are in evidence that show that  
8 Discover Tech is using the money to repay debts it owes to  
9 Autonomy. This is Autonomy money going to Discover Tech and  
10 making it's way back to Autonomy. Again, they execute the  
11 reseller deal in the amount of approximately \$9 million. Once  
12 Autonomy has paid Discover Tech and Discover Tech has paid  
13 Autonomy, now Autonomy can sell the reseller deal.

14 What's interesting about this deal is that in order to  
15 accomplish that, Mr. Hussain had to even lie to Dave Truitt,  
16 who's been so helpful in so many of these deals, and he lies  
17 about the status of the reseller deal involving Abbott.

18 Mr. Truitt testified (reading):

19 "Q. Were you told that Abbott had said no?

20 "A. No, I was not told.

21 "Q. Would this information have been relevant to you  
22 about deciding whether to do the reseller deal?

23 "A. Yes. If I'd been presented it in that manner, I  
24 would not have been interested in doing the deal."

25 Okay. That makes sense. Then we go to the Audit

1 Committee report. It's misleading. Abbott said no -- it's  
2 misleading because it says these Iron Mountain products have  
3 been fully integrated into Autonomy's core IDOL platform,  
4 et cetera.

5 Abbott had said no, and the truth was that it had been  
6 sold to a reseller and after paying the reseller, so the  
7 reseller could buy it. There's really no real demand. There's  
8 a suggestion here that there is demand. There's really no real  
9 demand amongst large multinational organizations as Mr. Hussain  
10 is falsely suggesting.

11 Lee Welham testified about the problems associated with  
12 this when he had -- was asked about the realities of the deal  
13 (reading):

14 "Q. Did you have an understanding that Abbott had been  
15 denied -- declined the deal?"

16 Mr. Welham said, no, he didn't know that. (reading)

17 "Q. Did that matter? Did you have any of the information  
18 indicated in the e-mail where they said no?"

19 No, he didn't. (reading)

20 "Q. Would it matter?

21 "A. Yes, it would matter because it calls into question  
22 the transaction that we've just been talking about with  
23 the value added reseller.

24 "Q. How does it call into question?

25 "A. Well, I can't understand how you could sell something

1       that -- to a VAR with an end user where this looks like  
2       it's the same deal that the end user said no. It just  
3       feels very odd."

4       I think that's British for it feels very phony, it feels  
5       very fraudulent, I submit to you.

6       They recognize the revenue. They suggest the deal is an  
7       appropriate deal, and Mr. Hussain makes another complete  
8       falsification about the reasons for using Discover Tech as a  
9       reseller. He tells Deloitte that they are an 8(a). That's the  
10      service disabled veterans group, and Mr. Truitt specifically  
11      testified that Discover Tech was not an 8(a). MicroTech was an  
12      8(a) but Discover Tech was not an 8(a). This is Mr. Hussain  
13      hiding the ball yet again from Deloitte.

14      They recognize the revenue and include it in the quarter.  
15      It helps them hit analyst expectations.

16      And then, again, you know what happens. Autonomy cancels  
17      the deal during the dark period and eventually writes off all  
18      of it before the deal actually closes with HP in or around late  
19      September. Another great example of cleaning up the books.

20      The balance sheet of fraud grows with this deal.

21      I think we come to the last of these VAR deals that I want  
22      to cover today. This is the Q2 2011 \$7,000,000 MicroTech/HP  
23      deal. Again, same pattern, every time for all these.  
24      Mr. Hussain is desperate for the revenue, needs 10 million from  
25      HP.

1 The only problem with HP at this point vis-a-vis a sale of  
2 Autonomy software to HP is that they're not interested.  
3 Mr. Egan made it crystal clear that they had a strategy where  
4 Mr. Hussain and Mr. Egan thought that maybe HP needed the  
5 software in order to solve an issue relating to the U.S. Postal  
6 Service; but when you -- when Mr. Egan testified about the  
7 status of the sale to the end user, he specifically said "it  
8 was not in good shape." Those were his words.

9 There was a theory that HP needed it, but they're not even  
10 out negotiating directly with HP on the software sale. They're  
11 just theorizing that maybe HP is going to need it.  
12 Nonetheless, they sell it as a reseller deal to MicroTech with  
13 HP as the end user.

14 When Mr. Egan testified about this, he acknowledged that  
15 Mr. Hussain and he thought there was a lot of risk around this  
16 (reading):

17 "Q. What, if anything, did Mr. Hussain have to say about  
18 the possibility of actually selling to Hewlett Packard in  
19 this reseller deal?

20 "A. He agreed it was risky."

21 Yeah, of course it's risky. They're just theorizing that  
22 HP had this need.

23 HP was not going to do the deal. So you know what  
24 happens. Mr. Hussain and Mr. Egan go to Discover Tech of  
25 course, but Discover Tech doesn't have enough money of course,

1 so Autonomy bought stuff from Discover Tech first of course.  
2 The same pattern again and again and again.

3 What's interesting about these bank records is that some  
4 of the \$4.4 million that Autonomy is paying for stuff from  
5 Discover Tech are making their way over to MicroTech so that  
6 MicroTech can then pay down some of its debts.

7 First you have the purchase order recognizing the revenue.  
8 Then you have the wire showing how it's going from  
9 Discover Tech to MicroTech. They're moving all this money  
10 around. It's going in a big circle. It starts at Autonomy,  
11 goes to Discover Tech, goes to MicroTech, and then it goes back  
12 to Autonomy. All the bank records show the same thing, which  
13 this is a big circle.

14 Mr. Hussain in the Audit Committee report makes the  
15 following misleading statement. It's misleading because the  
16 money MicroTech paid actually came from Autonomy via Discover  
17 Technologies. So the suggestion that MicroTech was collectible  
18 and a good risk, again, is being twisted by Mr. Hussain because  
19 he's fully aware that the money is passing through the VARS --  
20 from Autonomy through the VARS and then back to Autonomy again.

21 This brings us to the FISMA-compliant FedKloud proposal.  
22 This is the \$8.2 million. Steve Truitt testified about how  
23 essentially that he could offer anything to Autonomy in his  
24 proposal. He said it wasn't a Pulitzer prize-winning proposal,  
25 but he didn't even have to really negotiate the price very

1 much, and all of a sudden Autonomy is paying him for this FISMA  
2 cloud proposal. We see that in or around August 2015. This is  
3 exactly when all the negotiations with HP are going on, and  
4 this is a perfect example of Autonomy and Mr. Hussain buying  
5 things he doesn't need in order for MicroTech to be able to pay  
6 off its debts.

7 There is an urgency around these deals that's reflected in  
8 the e-mails. Mr. Hussain is exhorting Mr. Scott to get the  
9 paperwork done right away. What Mr. Truitt will not know is  
10 that there's some intense negotiation going on between Autonomy  
11 and HP, but Mr. Hussain knows that and he knows that time's  
12 running out and he needs to get this done quickly, he needs to  
13 clean up his books quickly, and that's exactly what you see  
14 play out in the e-mails.

15 All right. On August 18th, HP announces the acquisition  
16 of Autonomy. That's a pretty important line of demarcation in  
17 this case, and both Mr. Truitt and Mr. Loomis remarked on the  
18 extent to which, once they learned about the announcement of  
19 the HP's acquisition of Autonomy, it suddenly made sense why  
20 Autonomy was cleaning up its books or eager to do these deals  
21 that didn't necessarily have business sense. Both of them made  
22 suggestions, Mr. Loomis specifically, that it felt like they  
23 were cleaning up their books.

24 That deal belongs on the balance sheet of fraud. It's  
25 another example of basically Autonomy buying its revenue.

1 In this quarter, again, there's the amount of the fraud  
2 and inflated revenue is in excess of 10 percent. When you pack  
3 in the hardware, it's around 20 percent.

4 That brings us to sort of where we are in the balance  
5 sheet of fraud. There are two additional deals that I want to  
6 talk quickly about, which are the Capax/FSA deal and the  
7 Capax/McAfee deal. Both of them belong on the balance sheet of  
8 fraud because Mr. Baiocco testified about both of them as being  
9 unusual, couldn't pay, had to work it out with Autonomy.

10 Autonomy was buying its staging tools and buying the  
11 NearPoint software for excessive amounts in ways that when you  
12 get to the bottom of it with Mr. Baiocco, at least as to  
13 McAfee, quote, "didn't smell right," and it didn't smell right  
14 because it wasn't right. They were cleaning up their books,  
15 packing it in right at the time of the acquisition.

16 **THE COURT:** Maybe we should take our recess now.

17 Ladies and gentlemen of the jury, we're going to be in  
18 recess. We're going to take a short recess so we can plow  
19 ahead, but a half an hour.

20 So remember the admonition given to you. We will resume  
21 at 1:30.

22 (Proceedings were heard out of the presence of the jury:)

23 **THE COURT:** Mr. Reeves, 163 minutes, Mr. Reeves.

24 Thank you. We're in recess.

25 That's what you've used.

1           **MR. REEVES:** Yes. Okay.

2           **THE COURT:** Thank you.

3           **MR. REEVES:** I think I have --

4           **THE COURT:** No.

5           **MR. REEVES:** Okay.

6                   (Luncheon recess taken at 1:00 p.m.)

7           **Afternoon Session**

**1:34 p.m.**

8           **THE CLERK:** Come to order. Court is now in session.

9                   (Proceedings were heard in the presence of the jury:)

10           **THE COURT:** Let the record reflect all jurors are  
11 present, the parties are present.

12           You may proceed.

13           **MR. REEVES:** Thank you, Your Honor.

14           Balance Sheet of Fraud represented an awful lot of work,  
15 ladies and gentlemen, over a long period of time for fraud.  
16 This was a conspiracy and it involved people in addition to  
17 Mr. Hussain, including Mike Lynch, Peter Menell, Andy Kanter,  
18 Steve Chamberlain and Stouffer Egan, and you've heard an  
19 abundance of testimony and evidence about their respective  
20 roles.

21           At the end of the day, I submit to you that this Balance  
22 Sheet of Fraud shows the lack of economic substance associated  
23 with so much of Autonomy's business and revenues. When you add  
24 it up, just for these deals alone, Autonomy has paid over \$200  
25 million in order to obtain \$190 million of revenue. That is



1 Autonomy buying its own revenue. That is the defendant buying  
2 Autonomy's revenue in order to meet revenue projections through  
3 fraud. That is a scheme to defraud.

4 Let's take a look at this in aggregate, step back and look  
5 at the big picture.

6 This is an accumulation of all the bar charts that we've  
7 been going through today, and I submit to you that -- let me  
8 step back. The gray is revenue that appears to be valid and  
9 we're not here to say otherwise.

10 The yellow is the amount of the hardware revenue that was  
11 recognized. It was the -- the existence of those sales were  
12 concealed from the market, from the analysts, in the way we've  
13 gone through today, and it was used to pad and inflate the  
14 overall revenue without disclosing exactly what it was for  
15 Autonomy.

16 And the red are adjustments, the full amount of the  
17 adjustments, that are reflected in the restatement and  
18 Mr. Yelland's testimony, portion of which are the deals that  
19 we've covered with you today.

20 Let's go to this chart. Do you remember this chart? This  
21 was Mr. Egan's chart about where problems began for Autonomy.  
22 He described the yellow line as the beginning, as the point in  
23 time when Mr. Hussain told him it would be okay to do a VAR  
24 deal where the end user had not agreed to the sale, which put  
25 the VAR at risk. It created this opening where the deal

1 wouldn't necessarily sell through or might not sell through,  
2 and it became the opening that Mr. Hussain, working with the  
3 others at Autonomy, crammed tons and tons of this fraudulent  
4 revenue.

5 That had the following effect. This is the second chart  
6 that Mr. Egan testified about. It has the effect of when you  
7 do that, grabbing future revenue, an Amgen or DOI or HP or any  
8 of the deals that we've gone through today, and pulling it from  
9 the future into the current quarter, selling it to the VAR --  
10 that had two effects that Mr. Egan described.

11 One, it created a bigger hole for him in the sales process  
12 in the following quarter. You start at a lower place. He  
13 described it as starting in the basement rather than starting  
14 at the first floor because, just as you saw in Amgen, the sales  
15 force still has to sell last quarter's deal. They can't move  
16 on to this quarter's deal.

17 That's bad enough. But it also, by grabbing the future  
18 revenue improperly in this way, it elevates the growth arc in  
19 the expectation of what your next quarter's growth target is  
20 going to be. So it's a double whammy, essentially, and that's  
21 exactly how Mr. Egan described it.

22 And bottom line is conceptually, look at this. You cannot  
23 continue to do business this way, and that was precisely what  
24 Mr. Egan said. Is this type of phenomenon -- is it  
25 sustainable, I asked him. Answer, "no." You can't continue to

1 do business this way.

2 So now let's go back and look at those aggregated charts  
3 again in slightly different form. If you are to strip out the  
4 adjusted revenue and you strip out the hardware revenue and you  
5 just look at the revenue that was properly recognized by  
6 Autonomy, what do you see? What you see is that basically  
7 between the second quarter of 2009 and the first quarter of  
8 2011, Autonomy was flatlining. It was not growing. It was  
9 like the other tech companies. It was -- that were suffering  
10 in the recession and the market downturn. It was exactly what  
11 the analysts, who you heard from, said would happen.

12 This whole fraud is about pretending that Autonomy was  
13 growing when it really wasn't growing, certainly not at the  
14 rate that they insisted.

15 Just as Mr. Egan described in 2008 and 2009, what you see  
16 in the evidence is that the defendant began to pull big deals  
17 from future quarters and sell them to VARs in the current  
18 quarter to meet his revenue projections, and while the VARs  
19 were required to pay, the defendant clearly knew that they  
20 probably would not pay unless and until the deal sold through  
21 to the end user or until Autonomy paid them. Okay?  
22 Collectibility for those deals was not assured, as the  
23 accountants like to say.

24 Quarter after quarter, Autonomy's financial statements  
25 were falsely inflated by 10, 15, 20, 25 percent. A

1 middle-of-the-pack tech company with a decent piece of search  
2 software was falsely made to appear to be a market defying  
3 growth story during the rescission. It was built on a lie, and  
4 that lie was built on bogus VAR deals and millions and millions  
5 of concealed low-margin hardware sales.

6 Early on, the defendant started small, but by late 2010  
7 and early 2011, his scheme snowballed and it snowballed out of  
8 control. Each quarter the hole grew bigger and bigger. And at  
9 bottom, Autonomy was an unsustainable corporate Ponzi scheme.

10 Even by the end, Sushovan Hussain knew he could not keep  
11 his scheme going and that it required radical action, and you  
12 are going to see the email in which he says exactly that, and  
13 that's the point at which Autonomy begins to negotiate with HP.

14 Before I plunge into of the last chapter of the evidence  
15 here, let's talk quickly about the elements in this case. For  
16 a complex case, with the judge's assistance, the elements are  
17 not really that difficult, and you are going to have the jury  
18 instructions with you back in your deliberations.

19 The key elements of the offenses are scheme to defraud.  
20 The entirety of this argument so far has really been centered  
21 around the evidence of a scheme to defraud.

22 A scheme to defraud is really nothing more than a plan or  
23 scheme to obtain money by fraud using false and misleading  
24 statements, half-truths, and material omissions. The record is  
25 replete with Mr. Hussain's multiple lies in order to carry out

1 his scheme to defraud. And he did it with an intent to  
2 deceive. That's why people lie. That's why he lied.

3 Wire fraud is simply carrying out a scheme to defraud  
4 using interstate wires. You're about to see the wires, the  
5 emails, the phone calls that Mr. Hussain and his  
6 co-conspirators used in order to carry out their wire fraud  
7 scheme.

8 Securities fraud is simply a scheme to defraud involving  
9 and in connection with the purchase and sale of HP securities.  
10 And for the little piece of the puzzle related to securities  
11 fraud, there is no question that the same scheme to defraud was  
12 used to defraud HP shareholders.

13 A conspiracy, read the instruction carefully, really  
14 nothing more than an agreement between people like Dr. Lynch,  
15 like Peter Menell, like Andy Kanter, like the other  
16 co-conspirators in this case to commit these crimes.

17 Let's talk about the HP acquisition. But let's begin with  
18 Sushovan Hussain's mindset going in to the key months of 2011  
19 when it really begins to take momentum.

20 I already emphasized to you Exhibit 1274. I've already  
21 shown it to you a couple of times so I don't have it here, but  
22 there's a key piece -- if you look at that email, this is an  
23 email from Mr. Hussain in December of 2010 to his boss, Mike  
24 Lynch, subject, "U.S. IDOL." This is what he says:

25 "Really don't know what to do, Mike. Revenue fell away

1 completely."

2 Moving on, he ends by saying, "So radical action is  
3 required. Really radical. We can't wait anymore."

4 What do you think he's talking about? He's talking about  
5 selling the company. That's exactly what happened.

6 In or around the spring of 2011, Sushovan Hussain came  
7 into Palo Alto, California, and touted Autonomy's performance  
8 to HP using financial statements he knew were false and  
9 misleading. He conspired with people like Mike Lynch to paint  
10 a false picture of Autonomy's growth story, and he used  
11 interstate wires in the United States to circulate his false  
12 and misleading financial statements and ultimately to obtain  
13 billions of dollars from HP.

14 Let's go through some of the ways they did that.

15 They retained an investment banker, well-known investment  
16 banker here in Silicon Valley, Frank Quattrone. Mr. Quattrone,  
17 in or around this January time period, is circulating  
18 information touting his client, Autonomy, about their success,  
19 about their financial success. You know what Mr. Quattrone  
20 would not have known, that that success is based on lies and  
21 deceit by the defendant.

22 This is the first of our wires. Count 2, there are going  
23 to be a series of wire fraud counts in our timeline here. This  
24 is one that relates to the BofA deal that we have already  
25 covered and in or around this December 2010 time period.

1 They're are circulating portions of the BofA deal to Joel Scott  
2 and others here in California from London. That is part of the  
3 scheme. That's one of the alleged wire fraud counts.

4 We already went through the falsity of this document, and,  
5 again, it's one of the only ones of the counts that don't  
6 relate directly to HP, but it's still a charged wire fraud  
7 count, and there is abundant evidence for you to see it. It's  
8 a wire in furtherance of Mr. Hussain's scheme.

9 Let's go back one second. On February 1st, they had the  
10 first of those so-called Halo meetings. That's the special  
11 video device that allowed the Autonomy team, including  
12 Mr. Hussain and Dr. Lynch and the HP team, including  
13 Mr. Johnson and Mr. Robison and other people to meet and talk  
14 about the possibility of HP acquiring Autonomy. The wire  
15 setting this up with the knowledge that Mr. Hussain had with  
16 his intention to sell the company based on false and misleading  
17 financial statements are appropriately charged as one of the  
18 wire frauds in this case.

19 There were stipulations about the use of interstate wires  
20 that we read into the record and of course into the trial.  
21 Fill in some of those details.

22 Count 4 is the actual Halo meeting. This is the first  
23 Halo meeting itself. The other was a sort of setup email for  
24 it, and this is the meeting in which they begin to tout the  
25 Autonomy story. The defendant and Dr. Lynch are suggesting

1 that Autonomy is really performing well, when based on the  
2 evidence in the record, it was not.

3 The next document is an example of one of the emails  
4 supporting the existence of the wires and the phone call in  
5 this time period.

6 There's a second and somewhat more meaningful or more  
7 in-depth Halo conference in or around early March, in which  
8 again Autonomy's financial is talked about at a high level, but  
9 the suggestion is one of growth and success, which is really  
10 built on a lie in the manner that we've gone through in some  
11 detail today.

12 There are additional emails that leave zero doubt that the  
13 meeting actually happened and used our wires, used the  
14 United States wires, in order to carry out the scheme to  
15 defraud.

16 Mr. Johnson came in here and testified that among the  
17 other topics that were covered in the second Halo meeting was  
18 the financial information at Autonomy and its performance over  
19 years. In that meeting, you could reasonably infer it's  
20 consistent with what Autonomy has said publicly about its  
21 performance, which is inconsistent with what the evidence  
22 actually shows in this case, which is that performance was  
23 built on a lie and a series of lies.

24 We go a little bit later on in the narrative.

25 Mr. Apotheker testified about HP's interest in possibly



1 acquiring another software company, TIBCO. The simple fact is  
2 in March, 2011, Autonomy was coming in second, maybe even third  
3 with the other possible deals that they were thinking about  
4 doing, and HP, at that point, was much more interested in  
5 acquiring TIBCO, which I think from that you can reasonably  
6 infer that HP was not necessarily going to buy Autonomy no  
7 matter what.

8 Now, this is one of the press releases that we've gone  
9 through at some length in the course of the evidence so far.  
10 It's disseminated from London, but it's using the PR Newswire  
11 facility in the United States to distribute it in the  
12 United States, including into the Northern District of  
13 California, right here. This is another properly-charged wire  
14 fraud count.

15 During this time period, as you would expect, the  
16 corporate development team at HP led by -- on a day-to-day way  
17 by Mr. Sarin is reviewing all the information they can get  
18 their hands on about Autonomy, including all of the analyst  
19 reports that -- from some of the banks that were covering  
20 Autonomy and would be of the same caliber as the type of  
21 reports that you've heard from some of the analysts who have  
22 testified in this case. HP is certainly doing everything it  
23 can to acquire its best understanding of Autonomy starting in  
24 this early time period, and that has to be based at this point  
25 on the public record.

1 One of the most important things you heard that the HP  
2 people are doing is reading very carefully the financial  
3 statements prepared by Mr. Hussain and disseminated publicly,  
4 and that included the lengthy piece of testimony that  
5 Mr. Apotheker offered about the 2010 financial report.

6 Mr. Apotheker read this with great care. He testified  
7 specifically that he spent a lot of time reading it and read it  
8 carefully, as well he should. He's a very astute consumer of  
9 software companies' annual reports. He read this carefully,  
10 and he was impressed by the pure play software company. That  
11 was very important to him because of the margins.

12 If he had known anything about the fact that they were  
13 not -- they were selling somebody else's hardware that was not  
14 an appliance, he said in his judgment that would fundamentally  
15 change his consideration relating to Autonomy in the sense that  
16 it would have raised a lot of questions for him with regard to  
17 Autonomy's real growth potential and desirability as an  
18 acquisition for HP.

19 Count 8 is another dissemination of the same fraudulent  
20 press release that we've already gone through. This one  
21 happens to actually use the wires to go straight to HP because  
22 they are a receiver of the newswire services that distribute  
23 it. That's Count 8.

24 Count -- next in time, we have -- this is an example of  
25 Mr. Johnson working with his team, including Mr. Sarin, reading

1 through Autonomy's earnings transcripts, so attached to this  
2 email is the fact -- is the -- an example of the transcript, so  
3 all the statements that Mr. Hussain and Dr. Lynch are making in  
4 the analyst calls, those are devoured by the corporate  
5 development team at HP in order to get to the bottom of what  
6 Autonomy might be worth and whether they really want to acquire  
7 it. They're relying on all those types of documents, the  
8 financial statements, the earnings call transcripts, and the  
9 lies and deceptions that are contained in those documents are  
10 part of the scheme to defraud and are being distributed to HP  
11 and relied on by HP in order to make its judgment about whether  
12 to acquire Autonomy.

13 You know at this point that many of those statements were  
14 false and misleading and were very much a part of Mr. Hussain's  
15 scheme to make Autonomy appear to be something that it really  
16 wasn't, certainly growing as a company when it really wasn't.

17 Go to Count 9. This is a -- this takes us into the time  
18 period in which there are a series of meetings, regular  
19 meetings in the period where HP is actively doing due  
20 diligence, and this first email here, Count 9, is a wire  
21 between Mr. Sarin to Sushovan Hussain, setting up the first  
22 diligence call.

23 You heard testimony about this call, that Mr. Sarin  
24 described the extent to which there was a high-level  
25 description by Mr. Hussain of the Autonomy financial

1 performance. I submit to you that would be false and  
2 misleading because it would be consistent with and was  
3 consistent with the publicly-disclosed financial performance  
4 for Autonomy which you know, based on this record, was itself  
5 false and misleading.

6 That gets us into sort of the detailed calls with  
7 Mr. Sarin, Mr. Gersh, Mr. Hussain, and the other people that  
8 you've heard were participating in these -- the nitty-gritty  
9 really of the diligence calls.

10 On or around August 2nd in Count 9, you have a very  
11 detailed description of sales model by product. I do think  
12 that's an important thing for to you really look at. This is  
13 precisely what Mr. Sarin/Mr. Gersh was asking about. They're  
14 asking about "your sales model by product." Please focus on  
15 that word "product." That word is not the same as "revenue."  
16 Okay? There was a lot of testimony about Mr. Sarin's effort to  
17 identify the revenue that came from one hundred percent of  
18 Autonomy's products. That was the question that was asked.

19 Sushovan Hussain knew that Autonomy resold tons of  
20 hardware as a product. Okay? And yet Sushovan Hussain did not  
21 disclose that. Okay? Why -- why not? Why wouldn't he simply  
22 say, "Last year, we sold roughly 100 million in EMC and Dell  
23 hardware"? Why would he not do that?

24 Well, if he said that, he would essentially be undoing his  
25 years-long scheme to make Autonomy appear to be something that

1 it really wasn't. Okay. He's not going to do that. He  
2 perpetuated the myth that it was a pure software company in  
3 these calls, and it is the question that's asked, "tell us  
4 about your products," that creates the false answers that  
5 Mr. Hussain gave and others gave in that time period.

6 And I submit to you that both Mr. Gersh and Mr. Sarin  
7 worked earnestly to try to understand 100 percent of the  
8 revenue-generating products that Autonomy had. And that  
9 Mr. Hussain essentially deceived them, misled them about the  
10 truth of that.

11 Let's go to Count 11. This is the second one of the due  
12 diligence calls. In this call, you heard testimony about the  
13 extent to which there were -- was a discussion about writeoffs,  
14 and you have Mr. Sarin's handwriting about what was said in the  
15 course of that call.

16 Answer: "About the subject of bad-debt writeoffs, v  
17 small," very small. "One percent of receivables outstanding."  
18 That is his -- Mr. Sarin's notes of what Mr. Hussain said.

19 That was not true. That was not true. And that was a  
20 direct question put to Mr. Hussain and answered by him in this  
21 call. You know that it is not true because you've seen an  
22 avalanche of writeoffs and bad debt in this case.

23 Mr. Hussain is using these wires in this call to execute  
24 his scheme to defraud, misleading HP and Mr. Sarin and  
25 Mr. Gersh and the others representing HP.

1           There was -- if the first two calls weren't enough, there  
2           was an elaborate call on or around August 4th, I believe, in  
3           which Mr. Sarin carefully went through the projections that he  
4           had for revenue and all the products that generated revenue.  
5           Again, it was another detailed opportunity for Mr. Hussain to  
6           tell the truth, which he did not do.

7           You've seen abundant evidence of how much revenue came  
8           from hardware by Autonomy over these years, none of which is  
9           disclosed in this call. If he was acting in good faith, how  
10          could that not have happened would be a reasonable question for  
11          you to ask. It didn't happen. The words were not used. The  
12          hardware was not disclosed because Mr. Hussain did not want it  
13          to happen because it would undercut his whole effort to inflate  
14          Autonomy into something that it really wasn't.

15          Mr. Gersh asked in these calls -- asked an important  
16          question about marketing. And let's just pause for one moment  
17          on that.

18          Question to Mr. Gersh: "If I could draw your attention to  
19          question 19 on page 5, do you see where it says marketing  
20          strategy and activities undertaken, types of marketing spent,  
21          where and why spent, assessment of effectiveness? Do you see  
22          that?"

23          Answer: "Yes, I do."

24          Question: "Do you have a memory at any point of anyone  
25          from Autonomy telling you that Autonomy was reselling hardware

1 as part of some marketing strategy?"

2 "No, I do not."

3 Another direct question that Mr. Hussain was given an  
4 opportunity for him to tell what he had told others in  
5 different contexts that we've covered today about hardware was  
6 a loss leader and being used to market future software sales.  
7 Did not happen because it would have undercut this whole false  
8 narrative that Mr. Hussain and his co-conspirators were  
9 perpetuating.

10 Let's go to the Top 40 contracts and the Top 40 customer  
11 list.

12 A lot of things in this case are not that simple. Okay?  
13 We need to spend a little time looking at the evidence. I  
14 submit to you Top 40, that's pretty simple. That means the Top  
15 40. That doesn't mean something else. That doesn't mean the  
16 Top 40 we get to select. That doesn't mean the Top 40 software  
17 contracts. It means the Top 40. And I think if you really  
18 center on what's being asked for, that's precisely what the  
19 evidence shows is being asked for. The Top 40 is not  
20 ambiguous. It means the Top 40.

21 And there was a reason why they wanted the Top 40  
22 contracts and Top 40 customers, regardless of what they were.  
23 There were lots of important business reasons in terms of, you  
24 know, if there's a customer that is disproportionate, that  
25 creates risk. If there is a customer that HP can't do business

1 with, like a Dell, that creates other kinds of risks. There  
2 are reasons you've heard in the testimony why you would want  
3 the Top 40 exactly as the Top 40.

4 And Mr. Gersh explained that. We wanted to know what they  
5 were selling and how they were selling it because revenue  
6 recognition under GAAP is very complicated and you need to  
7 understand what is being sold and when it's being sold and how  
8 it's being priced to be able to get to -- to be able to get a  
9 clear view of what the revenue recognition implications could  
10 be.

11 "Okay. So were you trying to limit the products that you  
12 were asking about by this question?"

13 Answer: "No. No way."

14 They want the Top 40 contracts for their own business  
15 purposes. They want the Top 40 customers for those same  
16 reasons. That's what was asked for.

17 Let's take a look at what happened and what was given to  
18 them. First, let's start with this exhibit, which is -- within  
19 Autonomy in preparation for the response about the question  
20 about the Top 40 contracts, you see a circulation between  
21 Mr. Kanter and Mr. Chamberlain and Mr. Hussain, who are working  
22 on all this at this time. And in this version, we've  
23 highlighted the VAR deals in -- and that's what the highlighted  
24 deals are.

25 Now, as you already know, none of these VAR deals that are



1 highlighted here ever actually sold through to the end user.  
2 Didn't happen. That created some of the problems that we've  
3 talked about this morning.

4 Let's take a look at what happens next. All right. This  
5 is the version of the Top 40 contracts list that gets put into  
6 the data room and actually given to HP and relied on by  
7 Mr. Gersh. This is -- what you'll see here is two things:  
8 One, the hardware deals are missing in the manner that are set  
9 forth on the left. Zones and the other \$4 million Zones  
10 contract, two big hardware deals, Top 40 deals, Top 40  
11 contracts, should have been on the list, pulled out for no --  
12 no reason consistent with good faith; a reason consistent with  
13 perpetuating the scheme to defraud that Mr. Hussain had worked  
14 so hard to carry out for years.

15 What also happens is there is the false suggestion that  
16 the VAR deals actually sold through to a European government or  
17 to the U.S. government. The European government I think is a  
18 reference to the Vatican deal. The number is exactly the same.  
19 Did the Vatican deal ever close through? Did the Vatican ever  
20 actually buy any Autonomy software? No. There is no evidence  
21 that that happened. And yet that is a false and misleading  
22 statement suggesting that it did.

23 Let's go to the Top 40 customers list. Similarly, within  
24 Autonomy, you see the circulation of a correct list. It has  
25 the VARs on it. They're all highlighted in here just so you

1 can see exactly where they are. So it's not like Autonomy and  
2 Mr. Hussain didn't have this information, had the wherewithal  
3 to provide it in some appropriate way consistent with the  
4 disclosure obligations. They had the correct information. But  
5 let's see what happens.

6 If we go to -- the list on the left is what was put into  
7 the data room. The highlighted deals, again, in the Top 40  
8 customer list suggests that they're actually sales to the U.S.  
9 government, European government, pharmaceuticals. You know,  
10 those sales didn't really happen because they were done to VARs  
11 that never sold through to the end user.

12 And the hardware is stripped away. How do you know that?  
13 One of the reasons is the summary that Special Agent Bryant put  
14 in identifies who the top customers by dollars are based on the  
15 spreadsheet that Antonia Anderson prepared, and SHI, who you've  
16 heard a lot about, missing from this list. Okay? There was no  
17 reason to strip out SHI. Why wouldn't Mr. Hussain be proud of  
18 the fact that he has sold so much to SHI, which is essentially  
19 a provider to BofA. Why wouldn't he don't that? The answer is  
20 it would undercut his whole scheme to defraud based on the  
21 false story of growth and high margin that he had worked so  
22 long to cultivate.

23 Let's go to the next email. I think this is the -- one of  
24 the emails that shows that Autonomy is actually putting the Top  
25 40 customer contracts and revenue listings into the data room.

1 Then we have -- if we go to the next email that we have  
2 during this time period, this is an interesting email.  
3 Mr. Kanter is complaining to the folks at HP about the amount  
4 of time and effort he and others at Autonomy have had to put  
5 into the due diligence. Twenty-eight group calls covering at  
6 least as many hours.

7 So now the defendant in this trial at points in the  
8 cross-examination has seemed to suggest that HP was asking too  
9 many questions -- I'm sorry -- asking too few questions. It  
10 didn't care enough about the diligence. Okay. I submit to you  
11 that is not supported by the record.

12 But what is interesting, you go back in time, you look at  
13 what Mr. Kanter is doing, who is it that is really complaining  
14 about the amount of time and effort going into this diligence?  
15 It's Autonomy. It's Mr. Kanter who is complaining.

16 HP was pushing hard and going deep, and it's Autonomy  
17 that's pushing back about the quantum, about the depth of the  
18 diligence.

19 I think I have a series of exhibits that I can scoot  
20 through kind of quickly because they are the whole writeoff  
21 that is happening at this time. I think the importance is  
22 there is a series of writeoffs, as you already know, happening  
23 at precisely this time. One of the things I'd like you to  
24 please consider is why would so much be swept under the rug at  
25 the very time when the deal is coming together? I think all of

1 you know the answer to that. It is to make this business look  
2 better than it really was. Okay.

3 If we could go to the next slide. We have in or around  
4 August 14th. According to the testimony of Mr. Apotheker,  
5 that's when the final actual price for the acquisition was set.  
6 It was set on August 14th. There had been a range before.  
7 They had the diligence. They set the price a couple of days  
8 before they announced the deal and not earlier than that.

9 This is the FileTek writeoffs. I think we can skip  
10 through that. A couple more points here. This is an important  
11 document relating to the securities fraud count. Sushovan  
12 Hussain in this exhibit, 2309, is attesting to HP, to the  
13 truthfulness of HP's press release. HP is announcing in its  
14 press release Autonomy's financial performance. And when  
15 Mr. Hussain attests that all the information about Autonomy  
16 that HP is getting and disseminating to its shareholders --  
17 Mr. Hussain says it's all true when, in fact, he knew full well  
18 that Autonomy's financial statements were false and misleading.  
19 This is a false statement carried out as part of his scheme.

20 And that -- if we go to the announcement and talk a little  
21 bit about the HP shareholders in this case. You heard from two  
22 shareholders, Mr. Upton and Mr. Garner, both of whom told you  
23 in various ways how important Autonomy's growth story was, its  
24 financial strength and how much that was an important factor in  
25 their decision to buy HP shares. I submit to you that they

1 relied on a press release that Mr. Hussain caused to be issued  
2 that was, as to Autonomy's financial performance, false and  
3 misleading. And that as shareholders, they were entitled to  
4 accurate information.

5 Mr. Hussain, in the manner I've described, misled them,  
6 defrauded them, caused them to buy shares that they would --  
7 that were relevant to their investment decision and may not  
8 have otherwise bought if they had had the truth.

9 By lying to HP about the alleged strength of Autonomy's  
10 financial statement, the defendant caused HP to issue a false  
11 and misleading press release and defrauded everyday investors,  
12 like Nigel Upton and Thomas Garner, into buying HP shares based  
13 on the fiction of Autonomy's alleged growth story.

14 HP the corporation, I submit to you, was not the only  
15 victim here. And shareholders, like these shareholders, were  
16 other victims of the scheme to defraud that the defendant  
17 carried out.

18 We have more of the writeoffs going on during the dark  
19 period. The dark period, the period of time between the  
20 announcement of the acquisition and the closing of the deal  
21 between August 18th, 2011 and October 3rd, 2011 is important.  
22 It's important because that's where all the writeoffs are  
23 happening, all the credit memos are happening, where all the  
24 bodies are being buried in order to cover up what has actually  
25 happened.

1 Let's go to this document. That's one of the writeoffs.  
2 Let's go one further.

3 Finally we get to the end of the deal, October 4th, 2011.  
4 This is the actual purchasing of the Autonomy shares by HP in  
5 the open market using this Capita Registrars as essentially a  
6 broker to facilitate the acquisition of all these outstanding  
7 shares.

8 On October 4th, the money actually changes hand and HP  
9 actually bought Autonomy shares from its shareholders and there  
10 was no going back.

11 A couple last points and then I'm going to wrap it up.  
12 Right in this time period is this concept of integration: What  
13 is Autonomy going to be within HP as a business unit? And I  
14 think importantly, Mr. Apotheker testified about his  
15 aspiration, his intention that Autonomy function autonomously  
16 within HP. Those were the words that he used. And the idea  
17 being that Autonomy would have a lot of independence and it  
18 would be a coordinated arms' length relationship, he said in  
19 his testimony, between HP back in California and Autonomy being  
20 managed by Mr. Hussain and Dr. Lynch in London. That  
21 independence, I think, is very important to what happened and  
22 why this happened the way it did.

23 Let's go to the next slide, please.

24 Let's talk a little bit about why Mr. Hussain would do  
25 this. Why did the defendant commit these crimes? Okay. The

1 why question is really not an element of any of the offenses,  
2 but understanding why something happened is important because  
3 it takes us closer to the truth. It takes us to the truth of  
4 the matter.

5 So there's no question that at Autonomy, there was extreme  
6 pressure on Sushovan Hussain and everybody else in the business  
7 to deliver Autonomy's quarterly revenue projections on a  
8 regular basis, and you see that time and time again in his  
9 anguished emails to his boss and co-conspirator, Mike Lynch,  
10 about hitting his targets.

11 At some point, probably sometime in late 2008, the record  
12 is not exactly clear when, Sushovan Hussain began to cut  
13 corners by recognizing VAR deals before there was actually a  
14 sale to the end user. Okay. Stouffer Egan said as much in his  
15 description of the problem and what happened when they started  
16 to grab future revenue and pull it into the current quarter.  
17 Once you cross that line, it is hard to stop.

18 Now, every one of you know in your everyday lives people  
19 who have lied. All of you know once you start lying, for some  
20 people, it's hard to stop. For the defendant, it was even  
21 worse. Cheating in one quarter only led to more cheating in  
22 the next. And you know what happened. It snowballed.

23 But the prospect of selling Autonomy to HP was a way out  
24 for Sushovan Hussain.

25 Mr. Hussain could clean up the books before HP took over.

1 He could function with Autonomy within a massive corporation  
2 and corporate world like HP, and he could certainly hide out  
3 for a while, and the evidence supports that's what basically  
4 happened.

5 Once the deal closed, there was no going back for HP. And  
6 once the deal closed, that meant one thing for Sushovan  
7 Hussain. A \$16 million payday.

8 That brings us to the end of the case or the end of my  
9 argument.

10 Ladies and gentlemen, when you peel back the details and  
11 when you strip out the jargon, the evidence of the defendant's  
12 guilt in this case is clear and it is overwhelming.

13 All morning, I have not really mentioned or only touched  
14 on IFRS. That's because this case is really not about IFRS.  
15 Amazingly, even Mr. Hussain said Autonomy followed U.S. GAAP  
16 and SOP 97-2 when it served his purposes to do so.

17 But the alleged complexities of European accounting  
18 standards was another part of the defendant's shtick. Sushovan  
19 Hussain used the mysteriousness of IFRS as a screen, as a dodge  
20 to carry out his scheme like when he suggested to Dave Truitt  
21 that IFRS somehow made it okay to backdate Prisa. Nonsense.  
22 It was not okay to backdate under IFRS, U.S. GAAP, or any other  
23 accounting standard anywhere in the world where you're hiding  
24 what really happened and the defendant knew that.

25 After two months of testimony in this case, all of you are



1 now experts on the accounting issues that really matter in this  
2 case. You can't book revenue on sales if you cannot collect  
3 the money. You can't book revenue on sales if you have to pay  
4 for them yourself. You can't book revenue on deals that make  
5 no business sense. And you can't book revenue in the last  
6 quarter for deals you closed this quarter without properly  
7 disclosing it, which didn't happen here. You can't do that.

8 It is not more complicated than that, really. If you use  
9 your common sense and if you follow the money, the accounting  
10 in this case is a snap. The defendant falsified Autonomy's  
11 financial statements again and again and again. No doubt about  
12 it.

13 He acted with criminal intent because he lied again and  
14 again and again to the auditors, to the market analysts, to the  
15 HP executives. No doubt about it.

16 And in 2011, he came into the Northern District of  
17 California and he flaunted Autonomy's false growth story, their  
18 financial statements, and in doing so, he walked away with  
19 millions of dollars. No doubt about it.

20 In a few hours, this case will finally be yours. I want  
21 all of you to enjoy the great sense of release that must come  
22 when you finally get to begin your deliberations and can  
23 discuss the case as a group.

24 Work together. Give and share your views of the evidence  
25 freely and openly with your fellow jurors. Use your common

1 sense and use your life perspective, the life perspective that  
2 each of you brings to your jury service to form a collective  
3 judgment about what really happened in this case. If you do,  
4 we are confident you will return a verdict of guilty on all  
5 counts.

6 Thank you.

7 **THE COURT:** Ladies and gentlemen, do you want to stand  
8 up, stretch a bit, and then we'll start with the closing.

9 (Pause in proceedings.)

10 **MR. KEKER:** Ready?

11 **THE COURT:** Ready. Okay.

12 **CLOSING ARGUMENT**

13 **MR. KEKER:** I just wanted Mr. Hussain to keep standing  
14 up. What we have as a defendant in this case is a human being,  
15 not some construct that's been put together by prosecutors who  
16 see the world through dirty windows.

17 The attack that you've heard all morning for more than  
18 three hours on Mr. Hussain was an attack. It used hindsight  
19 improperly. It completely ignored the evidence that they  
20 didn't like. He was just talking about hardware. Remember,  
21 Mr. Hussain said to Andy Gersh, "You know, we sell hardware for  
22 the convenience of our customers." They ignore it and tell you  
23 that people are defrauded.

24 They ignore false testimony which has happened in front of  
25 you from Egan, from Scott, from Rizek, from Dave Truitt, from

1 Baiocco. I'm going to go over that in just a second.

2 They ignore -- I mean, he just said somehow in 2008, they  
3 went south because they began selling to VARs. You've seen  
4 over and over -- and I'm going to show you this again. It is  
5 completely revenue recognition on the sale to the VAR. The VAR  
6 is the customer. The reseller is the customer. That's what  
7 they did.

8 This is a company with 25,000 transactions during the  
9 period that we're talking about. If you look at the same  
10 charts that we got the 25,000 transactions from, you'll see  
11 10,000 of them are through resellers.

12 It ignores -- they completely ignore the fact that the  
13 resellers came in here and told you -- Baiocco, Dave Truitt,  
14 Steve Truitt, Loomis, that they were on risk. They understood  
15 they were on risk. They had to pay the money. That meant that  
16 the revenue recognition was proper.

17 They ignore -- just gets up and just blithely tells you  
18 that selling things to your customer is wrong and that  
19 Mr. Yelland has disallowed all those -- all those sales.

20 Selling things to your customer, according to the evidence  
21 that's been presented in this case, is something that has to be  
22 analyzed at fair value. The transactions linked doesn't mean  
23 linked in some existential sense. Linked means that one  
24 depends on the other. So what you have to do is look and see  
25 if they each stand on their own two feet, if they make sense on

1 their own two feet.

2 And what they ignore is that that's exactly what Deloitte  
3 did over and over and over and over, and I'm going to show you  
4 a list of their audit reports, and there's -- I don't know if  
5 there's hundreds, but there is probably a hundred work papers  
6 where Deloitte -- you can go look at them and see what Deloitte  
7 considered when they were deciding whether or not these sales  
8 and purchases between FileTek and Autonomy or between MicroTech  
9 or DiscoverPoint -- Discover Tech and Autonomy, whether or not  
10 they were properly accounted for.

11 So -- and most important of what they ignored, they  
12 ignored completely why we're here. HP -- Hewlett-Packard  
13 bought Autonomy, you've heard, because Apotheker had this grand  
14 vision. Are they suggesting -- it wasn't the books and  
15 records. It was the IDOL software. Are they suggesting that  
16 Hewlett-Packard didn't understand what it was buying when it  
17 got the IDOL software? IDOL software was going to combined  
18 with Vertica, with its structured capabilities and other HP  
19 software, and they were going to make \$46 billion out of this  
20 little company or \$17 billion out this little company. That's  
21 what it's about.

22 They got rid of the visionary, fired him. The vision went  
23 away, and a year later, Hewlett-Packard, with its army of  
24 lawyers, consultants, and so on, began working on this case.  
25 They produced a restatement that I'll talk about some more, but

1 they produced a restatement that was designed to support their  
2 civil case and support this prosecution, and this machine went  
3 to work and has supported the Department of Justice in bringing  
4 this case against an English citizen who is the CFO of an  
5 English company who was applying English rules of accounting,  
6 who was audited thoroughly, according to the English rules, by  
7 an English accounting firm, and they have brought this almost  
8 incomprehensible accounting dispute between Hewlett-Packard and  
9 Autonomy into a U.S. courtroom where they're trying to make  
10 this English man, Sushovan Hussain, into a criminal, when  
11 committing a crime was the farthest thing from his mind when he  
12 was working and it was the farthest thing from the people  
13 around him. I'll show you some of that in a minute.

14 Everybody in this case gets a pass, everybody that you  
15 have heard about, all the immunized witness, everybody that  
16 they mentioned. There were days sometimes when we didn't even  
17 hear his name. There were lots of other people. Everybody  
18 gets a pass, but he's supposed to become a criminal.

19 And you know why he's here? Hewlett-Packard wants him  
20 convicted. It's going to help them in the civil case for money  
21 damages. This case belongs in a civil court in London where it  
22 already is.

23 And this, what you just went through for three hours,  
24 talking fast, flashing stuff across the screen, is assertion,  
25 not proof.

1 The evidence, I hope I'm not offending anybody by saying,  
2 has been boring, tedious. I'm tired. I'm sure you're tired.  
3 But now you have to deal with it and thank God for that.  
4 You've seen how invested Hewlett-Packard and the Government is  
5 in winning this case. You know what Mr. Hussain and his family  
6 have at stake, so it's very important to all of us. That's why  
7 a fair, neutral look at the evidence by people who don't have a  
8 stake in the outcome is so important.

9 He greatly appreciates, as do all of his lawyers, the  
10 attention that you've paid to it, the fact that you stayed  
11 awake, the fact that you've been so punctual, and the fact that  
12 you've been such a great jury.

13 He came from England with great faith in the American jury  
14 system. He doesn't have a lot of great faith in the  
15 prosecutorial system, but you, the jury, are the only ones that  
16 can protect him from a prosecution that is trying to crush him.  
17 That's what juries do. That's why juries have to be counted on  
18 to require the Government to prove their case beyond a  
19 reasonable doubt.

20 As Mr. Reeves was talking, there were so many -- I sort of  
21 rejected the way I was going to do it before. There were so  
22 many times where I wanted to say, "Wait a minute. Wait a  
23 minute."

24 For example, Capax EDD -- let me start where he started.  
25 Capax eDiscovery, if you'll remember, Egan came up with this

1 idea and look at what he says. "I simply recognized the  
2 opportunity to do this. We had been winning a lot of EDD  
3 deals. We had delays in our ability to satisfy contracts. In  
4 my mind, that registered as a rationale for effectively doing  
5 another transaction giving more volume and more rights to a  
6 partner like Capax that was going to, in the future, be a  
7 source of extra capacity in that sense."

8 So they sold them software. Later on they sold them  
9 hardware. Everybody knew it was going to take them a time to  
10 get up and running, but at the same time, everybody knew that  
11 they were doing eDiscovery work -- let me see the next slide,  
12 Jeff.

13 They were -- you've seen evidence they were doing  
14 eDiscovery for all of these people. They were having -- next  
15 slide -- having people trained in Boston. Joel Scott was  
16 talking about people going up to Boston, and the people that  
17 were saying that the work was getting done and that these bills  
18 ought to be paid included Mike Sullivan, Phil Smolek, who you  
19 heard about earlier. Mike Sullivan says, "We'll Egan told me  
20 that it was okay." But in any event, Andy Kanter -- I mean,  
21 all these people seemed to think that EDD work was being done,  
22 and it was being done.

23 Next slide.

24 And Mr. Egan lied about it. He said that he told  
25 Mr. Hussain -- you've heard that. That's supposed to be the

1 side agreement that he's hiding when he reports to Deloitte  
2 that there is no side agreement. He says he told Mr. Hussain,  
3 he told Mr. Scott. He told Mr. Sullivan that they weren't  
4 doing any work.

5 You know from the testimony that both Sullivan and Scott  
6 say that's nonsense. That's wrong.

7 And you know that Egan -- this is why I'm saying "wait a  
8 minute." The whole premise is that Mr. Hussain was hiding  
9 something from other people that he knew about. Well, Mr. Egan  
10 is sending misleading emails about Capax and about the need --  
11 sending it to Phil Smolek and Pete Menell and Mike Sullivan.  
12 "We have a large volume of EDD processing at the moment. Be  
13 subbing quite a bit of it" and so on. You've seen a number of  
14 these emails.

15 Next.

16 "Phil, can you" -- this is Mr. Egan -- "process some more  
17 EDD work through Capax."

18 These -- I mean, are these people co-conspirators? This  
19 is Egan doing whatever Egan is doing, and I'm not still sure  
20 what Egan was doing because we know that Baiocco getting the  
21 money was also complaining that he was doing an awful lot of  
22 work he wasn't getting paid for.

23 Next slide.

24 And he -- and Egan was saying -- in this case, it's the  
25 British Petroleum.



1 "British Petroleum backlog has been causing me a lot of  
2 grief in the market."

3 Why is he writing these, quote, pretextual emails to  
4 London if London knows what he's up to? And I'm not sure what  
5 he was up to because Sullivan is saying performance issues have  
6 had a critical level -- Sullivan is the one who is signing off  
7 on this Capax EDD contracts.

8 So if you think the Government has proved something that  
9 is clear and certain in this -- well, I leave that to you.

10 Next.

11 Here is what Mr. Hussain is doing. He is trying from  
12 London, three thousand miles away from Boston, to make sure  
13 that somebody is monitoring this. He's -- he is repeatedly  
14 asking them this -- like they, I have put exhibit numbers on  
15 here -- we have put exhibit numbers, I didn't do it -- on here  
16 so that if you're taking notes and you want to go back and try  
17 to find, out of these 1300 exhibits that they have put in --  
18 that we have put in in this case, if you want to find them,  
19 we've got exhibit numbers on them.

20 So Mr. Hussain is asking Kanter, he is asking Egan, he is  
21 asking the finance employees to check and make sure that the  
22 work is being done, the payments are appropriate.

23 Next.

24 And he's pushing back sometimes. They says, "Will you  
25 sign off on this," and he says "no, I have many questions."

1 And 6115 we just looked at. He's calling all the time.  
2 He's writing to Kanter and Menell re the EDD, "Stouff, please  
3 get Andy Kanter and Pete Menell's approval and then they can be  
4 processed."

5 Next.

6 And, remember, this is -- at some point somebody says to  
7 Joel Scott, "make sure that we've got good records on this."  
8 There is an email about that.

9 Here, this one, Philip Smolek and Joel Scott is then,  
10 having been asked -- is saying, "Phil, please confirm that you  
11 are tracking all expenses with Capax. Important that we have a  
12 closed loop process."

13 Next.

14 And Deloitte is all over it. They're sending confirmation  
15 notices, they're getting confirmation notices back that the  
16 money is owed and the money on the EDD licenses is owed. They  
17 determine that the accounting is satisfactory.

18 That's what -- I mean, they present that to you, the Capax  
19 EDD, which strikes me as very, very mysterious, lots of people  
20 signing off on things and Mr. Hussain being far away from it  
21 and accepting the word of people who are saying "yeah, they've  
22 done the work."

23 Remember, Mike Sullivan, there is one email that says  
24 "yes, the work has been completed."

25 So they're acting like that doesn't exist when they turn

1 and tell you that this side agreement that Egan says he has  
2 with Baiocco -- who, by the way, please remember, is an HP  
3 valued partner and on the preferred list and is a big pal of HP  
4 where he has made millions of dollars through this eDiscovery  
5 work.

6 But in any event, they act like it's perfectly obvious  
7 that Mr. Hussain is hiding some side agreement because Stouffer  
8 Egan tells you there is a side agreement. And we don't see the  
9 evidence the same way.

10 Let me take another example. Prisa. Can we see -- yeah.  
11 All right. Prisa is in 2011, and, remember, Dave Truitt  
12 testified that Prisa might have been part of the slate of deals  
13 that was discussed in the quarter. That was FINRA, ThinkTech,  
14 and he thought Prisa might have been.

15 You know Egan cared about -- Egan had sales targets. Egan  
16 had bonuses. This is at a time when Egan is fighting like mad  
17 to get a big bonus and eventually gets \$460,000.

18 This is the one where Hyson sends a backdated purchase  
19 order to Egan's personal email address. Dave Truitt testified  
20 that Scott prepared the purchase order, but Scott says there  
21 was no backdating.

22 Discover Tech confirmed this debt to Deloitte.

23 Next.

24 And before we get to that, before we get to this meeting,  
25 so what happened was Egan arranged a backdated contract with --

1 for Prisa. He asked Truitt to do it. Truitt said he would do  
2 it. They figured out the backdating so that Egan -- so that  
3 Egan wouldn't put a timestamp on it, and all of that sort of  
4 worked, and the contract ends up being dated in the previous  
5 quarter.

6 Now, the issue is what does he know about it? I mean,  
7 this is Egan meeting his targets, caring about his bonus and so  
8 on. So Egan, who has testified five -- not testified, but  
9 talked five times to HP lawyers -- you know about that where he  
10 calls Mr. Hussain very ethical, and then he's talked at least  
11 five times to the prosecutors, all of a sudden he remembers  
12 that, "oh, Hussain told me to do it." This is one month after  
13 Truitt, Dave Truitt, tells the prosecutors that Egan asked him  
14 to backdate the Prisa contract. Okay. And you also know that  
15 their lawyers -- I'm talking too loud and putting people to  
16 sleep, I'm afraid. It's a tough time. Tough time in the day  
17 to be talking about this.

18 But in any event, back to Prisa. So Truitt tells the  
19 prosecutors that Egan asked him to backdate. Egan's lawyers  
20 and Truitt's lawyers are talking to each other. That's what  
21 Truitt said. They're going back and forth. Egan then all of a  
22 sudden after ten interviews remembers he was involved in  
23 backdating the Prisa deal and says Sushovan Hussain told him to  
24 do it. We say that's not proof of anything. You can't believe  
25 it.

## CLOSING ARGUMENT / KEKER

1 And then what they say, Egan and Truitt say, "oh, well, we  
2 talked about it two weeks later on April 14th when there was a  
3 meeting." In fact, that meeting was a sales meeting. And look  
4 at Exhibit 1769. This is what Truitt, who's trying to sell his  
5 software to Mr. Hussain, writes after this meeting. You can't  
6 read this and believe that Dave Truitt came in and upbraided  
7 Mr. Hussain about something Mr. Hussain had done or whatever.  
8 This conversation just doesn't make a bit of sense when you  
9 read him -- his sales pitch here.

10 And what was Egan thinking on April 14?

11 Next one.

12 Egan is worried about his bonus, and he is pushing  
13 Mr. Hussain, whom he is counting on, to get his bonus in this  
14 Exhibit 6146. So look at those two things and say to yourself,  
15 just as people, are these emails that are written that day to  
16 Mr. Hussain consistent with this idea that Egan and Truitt went  
17 in and said "Oh, we don't like backdating. You shouldn't  
18 backdate" and all that business. Our position is it didn't  
19 happen, Mr. Hussain didn't even know about it.

20 I want to remind you about Stouffer Egan because he didn't  
21 play much of a part in what you've been hearing for three  
22 hours. He was the CEO of the Americas. He was operating  
23 fairly autonomously. When they talk about all these reseller  
24 deals, remember, he's the guy that's saying it's "99 percent  
25 done," "it's very close to closing," "you got to take it,"

1 "you're going to get paid" and all the resellers that are his  
2 friends and that he had the relationship with said they  
3 wouldn't have done these -- these deals if he didn't assure  
4 them that they were going to happen.

5 Joel Scott reported to him. Joel Scott did the paperwork  
6 for him, including the backdating paperwork. He, as I said,  
7 sold the deals, told them that they were on risk. He was  
8 clearly motivated by meeting his targets, by getting money, and  
9 so on.

10 After the acquisition, Mr.-- Dr. Lynch was fired eight  
11 months later in May. Mr. Hussain left HP around that time.  
12 Egan remained. When he was first interviewed by the  
13 Hewlett-Packard lawyers, he was still an employee, but he was  
14 on his way out the door. He said very nice things about  
15 Mr. Hussain, as you'll recall, and I'm going to show you some  
16 of those.

17 But then later, the Hewlett-Packard lawyers and the  
18 Government put tremendous pressure on him. It was "you or" --  
19 well, put tremendous pressure on him. He began cooperating  
20 with the Government in order to help Hewlett-Packard. The  
21 threat of criminal proceedings was hanging over his head. It  
22 remained hanging over his head through the 21 interviews that  
23 he had. And that's why he did things like remember when he'd  
24 done something wrong, he remembered well a good way to deal  
25 with that was to say, "Well, Mr. Hussain told me to do it."

1 There is not an ounce of proof that Mr. Hussain was involved in  
2 any Prisa backdating, except Egan's testimony. And he is a  
3 thoroughly corrupted witness. By the end of the ordeal, he  
4 would say what they -- what he thought they wanted to hear.

5 Okay. Let's talk about what Mr. Reeves told you was the  
6 most corrupt deal, the one involving the Bank of America and  
7 Discover Tech.

8 What Egan said about this -- this is the one where there  
9 was -- \$19.5 million Vatican transaction. The idea behind it  
10 was that it was going to close in the last quarter of 2010.  
11 When it didn't close, they broke it up, again because of the  
12 collectibility issue. Part of it went to Discover Tech. Part  
13 of it went to Capax. We contend completely legally.

14 The Capax piece was \$9 million. The -- the Discover Tech  
15 piece was supposed to be \$10.5 million. Mr. Egan testified  
16 that when they were doing this paperwork in late January, he  
17 was amending the contract, the same -- the same contract, the  
18 same software. The only thing that changed was the number of  
19 users. It went from 25,000 to unlimited.

20 Mr. Egan testified that Mr. Hussain thought the  
21 modification to the number of users was a valid amendment of  
22 the Q4/2010 deal. He testified that for amendments, backdating  
23 happens a lot in the sales industry. That's fine. He thought  
24 it was perfectly legal. Whether or not it was, Mr. Hussain  
25 thought the same thing that Mr. Egan did.

1 Let's talk about the 2.3. This is one of my favorites.

2 Slide 111, Jeff.

3 This MicroLink/Discover Tech transaction I think you'll  
4 remember because Dave Truitt -- we had some fun with Dave  
5 Truitt about it and other witnesses. This is the one where in  
6 connection with the MicroLink acquisition, Dave Truitt said,  
7 "Okay, I'll agree to a different price if I can take out my  
8 control point" -- excuse me -- "my DiscoverPoint software that  
9 I've been developing in MicroLink and put it into a new company  
10 called Discover Tech, and I'm going to start this new company,  
11 but I need IDOL software to work with DiscoverPoint so that  
12 I'll have something to sell." And so the agreement was "I'll  
13 buy \$10 million worth of -- of software in order to start my  
14 new company."

15 Autonomy, because they were trying to follow the rules  
16 about collectibility, said, "Well, we can't sell it to you  
17 because you don't have any kind of track record, but we could  
18 sell it to MicroTech if you can get MicroTech to buy it and  
19 then resell it to you," and so they said, "Fine, we'll use  
20 MicroTech," and MicroTech agreed to the transaction for a  
21 price.

22 And what they got at the end was -- and you'll remember  
23 some of the emails -- Joel Scott saying, "This is the best I  
24 can do." They got -- they didn't get full-blown IDOL. He  
25 didn't get his profiling software, and he was mad. And he



1 really needed his profiling software because it was very, very  
2 important to him -- to the future of the company.

3 So he -- he came up basically with a scheme. He talked to  
4 Egan. Egan tells Mr. Hussain that there is another deal. He's  
5 talking to him. 490 shows he was talking to him, the phone  
6 records. So there was a lot of back and forth and eventually  
7 it led to Cronin backdating some paperwork and coming up with  
8 this -- all of this paperwork for the purchase of the  
9 \$2.3 million.

10 Truitt says he has no idea about it, he doesn't know where  
11 it came from, he's not involved. What is this? And then we  
12 showed him the purchase order that came from his own files and  
13 we showed him that the profiling was delivered to Discover Tech  
14 and by -- by MicroLink. MicroLink buys it from Autonomy, sells  
15 it to Discover Tech. This is right before the merger.

16 And then Rizek gets into the action. He confirms that  
17 debt. He says -- he tells Autonomy that the deal will close  
18 after the acquisition happens. He sort of hides behind this  
19 firewall between the two companies. Then he says that, "Oh,  
20 the deal with Discover Tech is not going to close," and so they  
21 write it off, but in the meantime, they have sold -- MicroLink  
22 has sold the \$2.3 million of software that is bought from  
23 Autonomy to Discover Tech for \$1,000 per instance. So  
24 basically they ripped off Autonomy.

25 They then created a phony trail about it for their own

1 auditors, the "build versus buy" memo which is there at 5575.  
2 Cronin comes up with a phony agreement about it and Dave Truitt  
3 lies to his accountants about it. Again, Sushovan Hussain had  
4 nothing to do with that except be informed by Egan and Rizek  
5 that there was another deal for 2.3 that had been done in the  
6 quarter.

7 The next one I want to talk about to juxtapose from what  
8 you just heard is Vatican. The Vatican, the claim was it was  
9 backdated. Steve Truitt testified otherwise. He said he  
10 understood -- this is the one, remember -- Dave Truitt came in  
11 and said, "I'm lying on the beach in West Palm Beach. It's  
12 after the quarter ended. It's April 1st. I get a call and  
13 it's Egan who says, 'we want you to take a deal for the  
14 Vatican,' and I then call my brother Steve and he went back to  
15 Tony Jimenez, who runs MicroTech, and back and forth and this  
16 is the first time that anybody heard about us taking the  
17 Vatican deal." Wrong. And even Egan doesn't say that  
18 happened.

19 Brother Steve says he had heard about the Vatican deal.  
20 Cronin had been working on it for quite a while. They were  
21 working on it the end of the quarter. He was very excited  
22 because it would be a chance for MicroTech to do services --  
23 that's another thing they left out. All of these resellers  
24 were hoping for services contracts and a way to grow their  
25 company by getting a connection with the people that they hoped

1 would be the end user. That was one of the motivations. So he  
2 was very excited about potential services that would go on, and  
3 he expressed a willingness to do the deal to Cronin.

4 They reached an agreement in principle. Cronin had the  
5 power to bind MicroTech, and Steve Truitt thought that the  
6 agreement had been made timely in the quarter.

7 Next slide.

8 And I already said -- I mean, nobody agrees with Dave  
9 Truitt's story about backdating. The only thing that is true  
10 is that the paperwork was signed the next day, but, again, this  
11 is not -- this is happening in the United States. This is not  
12 Mr. Hussain's -- within his knowledge. These are things going  
13 on between Egan and the people that he is working with.

14 Egan in this case testified that he had no recollection of  
15 speaking to Dave Truitt after the end of the quarter. He  
16 denied any backdating here.

17 So, I mean, those are just some examples of what I thought  
18 when I was listening and wanted to say wait a minute, there's a  
19 lot more to the story than this simple flashing of slides  
20 across the screen and argument by assertion.

21 This case is sort of a monster. It's impossible to sum  
22 up. There are 1300 exhibits, I've already told you. There  
23 have been 37 witnesses, each of them or most of them with  
24 various motivations to help Hewlett-Packard or themselves.

25 We could have had a trial on every one of these

1 transactions. That way maybe I'd understand them and it would  
2 be a lot easier for you to understand them. We've just been  
3 throwing transactions past you.

4 The Government has chosen to do that without kind of  
5 admitting and dealing with the fact that these are transactions  
6 that Deloitte, the auditors in England, studied and spent time  
7 on. They constantly used the word "oh, this is misleading" or  
8 they didn't tell Deloitte something.

9 Well, there are work papers that are in the case that show  
10 exactly what Deloitte knew about the transaction, how they  
11 evaluated it. One example will be you'll see the FileTek  
12 transactions. They knew that FileTek was selling and buying in  
13 near-time and they evaluated them, both sides of the  
14 transaction, for fair value and decided it was properly  
15 accounted for. Mr. Hussain relied on that.

16 Instead, the Government has chosen to rely on a man named  
17 Yelland who the HP machine fed -- after the announcement of the  
18 "oh, we've been defrauded" a year later, they fed transactions  
19 to him, and Mr. Yelland, what a surprise, came up with a  
20 different conclusion from Deloitte. He said "these should have  
21 been accounted for a different way" or "I don't like the" -- "I  
22 don't like the accounting, so therefore I'm going to take them  
23 out," and that's what they've been using to put these big  
24 numbers up in front of you. They've been using  
25 Hewlett-Packard's Yelland who has been working with

1 Hewlett-Packard's lawyers and accountants and people that are  
2 doing their civil case to come up with those numbers.

3 And with all of this conflicting -- a combination of  
4 conflicting evidence and dueling accountants, you can't  
5 possibly decide which accountant is right and you can't decide  
6 based on, quote, common sense -- "common sense" is a term  
7 that -- I mean, I love common sense. Everybody loves common  
8 sense, but common sense is also a trap. When somebody starts  
9 talking about common sense, they are often trying to cover up a  
10 hole in the evidence. It's like saying clearly "of course" and  
11 just acting like there is nothing to talk to about, and I told  
12 you don't fall for that.

13 Deloitte was trying to get the accounting right at the  
14 time it was being done and Yelland and the people working with  
15 him was trying to prove it wrong for the HP machine's own  
16 purposes.

17 I know you are sick --

18 **THE COURT:** Well, shall we take a recess now for 10  
19 minutes?

20 **MR. KEKER:** Sure.

21 **THE COURT:** Ladies and gentlemen, we are going to  
22 recess for 10 minutes. Remember the admonition: Don't discuss  
23 the case, allow anyone to discuss it with you, form or express  
24 any opinion. Go ahead.

25 (Proceedings were heard out of presence of the jury:)

1           **THE COURT:** The jury has --

2           **MR. FRENTZEN:** May I just ask one quick question,  
3 Your Honor? I've never seen these --

4           **THE COURT:** What?

5           **MR. FRENTZEN:** Exhibits turned into something else  
6 that are not the exhibits.

7           **THE COURT:** I don't know what that means.

8           **MR. FRENTZEN:** So the things that we've been seeing on  
9 the screen, like emails and stuff, are not the emails. They're  
10 put in a different form.

11           I just want to know if there are redactions in the email,  
12 is that noted in the email? I'm trying to keep up with what it  
13 actually says and what is being shown and represented to be  
14 that exhibit. But if there is holes in them, I think we ought  
15 to know that.

16           **THE COURT:** Well, Mr. President, do your best.

17           Well, I -- look, look, this is argument. I don't know --

18           **MR. FRENTZEN:** Okay.

19           **THE COURT:** I think a lawyer -- I mean, I don't think  
20 he is showing -- I don't know. Is he showing something that is  
21 not in evidence? I don't know.

22           No. Okay.

23           So any way he wants to slice and dice it is a matter of  
24 advocacy. That's just the way it is. And we're all very --  
25 you know, you'll be able to handle it because if you have one

1 example or two examples -- or one is enough -- you can make it  
2 in your closing, your rebuttal.

3 **MR. FRENTZEN:** I'll deal with it in my own way.

4 **MR. KEKER:** Your Honor, Mr. Reeves went quite a while,  
5 more than three hours, I think, and that leaves me in something  
6 of a bind --

7 **THE COURT:** What would you like to do?

8 **MR. KEKER:** What I would like to do is stop at 4:00  
9 and pick up and finish my time tomorrow since the Government  
10 will have much less than an hour and a half to go.

11 **THE COURT:** Here is the thing. I mean, I think you  
12 are at a disadvantage talking to them after five hours --

13 **MR. KEKER:** Three of them are having trouble staying  
14 awake.

15 **THE COURT:** That may have been true during the trial  
16 as well. Not that it's not fascinating, but let's try to  
17 figure out a fair way to do it. I don't want you to have to  
18 talk your way into exhaustion. This is an important part of  
19 the case, a very important part of the case.

20 I don't know where you are in your argument. Give me an  
21 idea.

22 **MR. KEKER:** I'm just at the beginning. I've talked  
23 about a half an hour. By the end of today, I will have talked  
24 an hour and a half. And so what I would request is at least  
25 two hours tomorrow, not an hour and a half.

1           **THE COURT:** I'll give you two hours tomorrow and I'm  
2 going to give the Government 45 minutes tomorrow because I  
3 think we're in a different balance.

4           Can you do it in 45 minutes? Actually, you are only  
5 entitled to 22 minutes on my calculation, but I'll give you 45  
6 minutes. I want it to be fair on both sides.

7           And, by the way, nobody is being unfair. I don't want  
8 to -- by saying "fair," it's not to correct an unfairness.  
9 It's just correcting -- there is a tremendous amount of  
10 material for the Government to cover in their opening. And  
11 especially, in fairness to the Government, your argument was  
12 before the argument "look, if they don't mention it, I don't  
13 want to greet it for the first time," so I think that the  
14 Government, out of abundance of caution, wanted to put in as  
15 much as they could. Great. Okay.

16           So I'll give you two hours, I'll give you 45 minutes, if  
17 you can do it in 45 minutes.

18           **MR. FRENTZEN:** I will take whatever the Court can give  
19 me and I can do something in the amount of time you give me.

20           **THE COURT:** You know, after some point people stop  
21 listening. I think 45 minutes is an effective rebuttal.

22           Mr. Keker, you quit whenever you want today.

23           **MR. KEKER:** 4:00, Your Honor.

24           **THE COURT:** Well, it's up to you. I leave it up to  
25 you. You're making an argument, so I don't want you to look at



## CLOSING ARGUMENT / KEKER

1 the clock and say, "It's 4:00. I'll finish the sentence  
2 tomorrow morning."

3 **MR. KEKER:** Sure.

4 **THE COURT:** Just do it. I'm going to give you two  
5 hours, no matter what you use today.

6 **MR. KEKER:** Good. Thank you.

7 **THE COURT:** Okay. All right.

8 (Recess taken at 2:58 p.m.)

9 (Proceedings resumed at 3:11 p.m.)

10 (Proceedings were heard in the presence of the jury:)

11 **THE COURT:** Please be seated.

12 **MR. KEKER:** May I proceed, Your Honor?

13 **THE COURT:** Yes, please do.

14 Let the record reflect all parties are present.

15 **MR. KEKER:** Going down the stretch. I'm going to stop  
16 around 4:00 o'clock.

17 One thing you know from this evidence, and that is there's  
18 a huge amount of evidence -- e-mails, conversations between  
19 people -- about Mr. Hussain trying very hard to follow the IFRS  
20 revenue recognition standards that Autonomy was bound by. He  
21 was the one who had Deloitte come into the office and spend the  
22 first week or 10 days at the end of the quarter going over the  
23 transactions, any transaction of substance.

24 He was the one who caused his finance team to work closely  
25 with the Deloitte auditors -- it wasn't just him; it was the

## CLOSING ARGUMENT / KEKER

1 whole finance team -- and received their blessing for the  
2 financial statements and the revenue recognition.

3 He was the one that the independent Audit Committee of the  
4 Board of Directors had access -- made sure that they had access  
5 to Deloitte as well as management so that they could make the  
6 accounting right.

7 The Government has spent a lot of time talking about  
8 Mr. Hussain caring about sales targets, analyst expectations  
9 and so on. That's what a chief financial officer is supposed  
10 to do and has to do. That's why he was the London Stock  
11 Exchange FTSE CFO of the year in 2010.

12 Even Mr. Egan, who was trying to throw Sushovan under the  
13 bus to save his own skin, got it right in his testimony.  
14 You'll recall (reading):

15 "Q. Okay. You said yesterday several times that  
16 Mr. Hussain -- you thought of him as ethical?

17 "A. Correct.

18 "Q. And you've said you thought of him as highly ethical?

19 "A. Correct.

20 "Q. What did you mean by that?

21 "A. It sure looked like it to me, yes."

22 I think maybe Mr. Egan had some psychological thing going  
23 on where he felt bad about what he was doing, and -- anyway.  
24 (reading)

25 "Q. Did he make sure at Autonomy that the revenue

1 recognition was done right?

2 "A. I thought so, yes."

3 Next. (reading)

4 "Q. Okay. And one of the things that he insisted on was  
5 that the reseller understand that they were on risk, there  
6 was no return, no cancellation, no side agreements; right?

7 "A. That's correct.

8 "Q. It was a firing offense to not follow that rule;  
9 right?

10 "A. That's correct.

11 "Q. And another thing he insisted on was analyzing the  
12 collectibility, which you told us is the probability that  
13 the reseller is going to be able to pay you; and he was a  
14 stickler on that, wasn't he?

15 "A. He was.

16 "Q. All right. And sometimes he'd have Mr. Chamberlain  
17 or Mr. Chamberlain would on his own ask for information to  
18 assure the collectibility part of the equation for revenue  
19 recognition?

20 "A. That is correct.

21 "Q. All right. And sometimes a reseller deal would have  
22 to be downsized because it would -- if it were bigger, the  
23 collectibility issue would raise its ugly head?

24 "A. Absolutely."

25 Next one. (reading)

## CLOSING ARGUMENT / KEKER

1 "Q. Mr. Hussain emphasized the payment terms had to be  
2 fixed and the contract had to be signed before the end of  
3 the quarter?

4 "A. Correct.

5 "Q. He was -- those were the rules. He wanted everybody  
6 to play by them; right?

7 "A. Correct."

8 And then finally (reading):

9 "Q. Did he say that what you needed to do was to show  
10 fair value for what you're selling or buying?

11 "A. He made that very clear."

12 And he was backed up by this by dozens of other people in  
13 the Finance Department, at Deloitte, on the Audit Committee.

14 It's interesting and revealing that in a case where the  
15 Government prosecutors have gone all over the world to  
16 interview people, they've collected millions of documents,  
17 they've gotten all this assistance from Hewlett Packard,  
18 there's thousands and thousands of e-mails, there's not one  
19 e-mail that shows Mr. Hussain saying, "I want to do" -- I mean,  
20 or saying that, "Let's do something illegal," or that "I intend  
21 to violate the law." There are plenty showing otherwise.

22 Most of the e-mail traffic shows scrupulous attention to  
23 the revenue recognition criteria, making sure that the risks  
24 and rewards pass with a final deal before the end of the  
25 quarter, making sure the collectibility was probable. That's

1 all it is. It doesn't have to be certain. Probable at the  
2 time of the sale. Making sure that delivery has occurred.

3 Not only did he think he was following the IFRS rules of  
4 revenue recognition, everybody around him did too. Deloitte  
5 studied the accounting every single quarter. They signed off  
6 satisfactory. Virtually every witness told you that they  
7 thought what they were doing wasn't illegal or a crime.

8 Can we see Slide 6?

9 No. Slide 6. 6 through 11, Jeff. There you go.

10 Mike Sullivan on the hardware sales says (reading):

11 "Q. Is there anything wrong with it?"

12 He says (reading):

13 "I don't know why you would do it any other way."

14 Next.

15 Mr. Baiocco (reading):

16 "Q. You've said back there when you were doing these  
17 things, doing these deals, you didn't think you were doing  
18 anything wrong back then. Is that true?

19 "A. Uh-huh," says Mr. Baiocco.

20 Steve Truitt (reading):

21 "Q. When you were doing this, did you think you were  
22 doing something wrong?

23 "A. No.

24 "Q. Did you think you were committing a crime?

25 "A. I did not."

## CLOSING ARGUMENT / KEKER

1 Steve Truitt is the MicroTech guy who did all those  
2 reseller deals for MicroTech.

3 Scott, who's the general counsel and later the COO and did  
4 most of the paperwork (reading):

5 "Q. You didn't want to do anything illegal?

6 "A. Correct.

7 "Q. And you made sure that you didn't do anything illegal  
8 after that?

9 "A. I did the best I could consistently from the day I  
10 was at Autonomy till the day I left."

11 And I don't know how -- oh, Egan. Excuse me. Egan  
12 (reading):

13 "Q. Did you think that you were committing a crime in  
14 working with resellers or selling as you were doing?

15 "A. I didn't think of it that way, no."

16 Egan, you'll recall, said that the only thing that he  
17 thought he did that was a crime was Prisa and that Prisa crime  
18 is what led him into implicating Mr. Hussain as we've  
19 discussed. (reading)

20 "Q. You thought that the sales through resellers were  
21 perfectly legal?

22 "A. I did think that.

23 "Q. And you thought that hardware sales were perfectly  
24 legal?

25 "A. I did think that.

1 "Q. You thought that the goal of getting more revenue in  
2 a quarter was completely proper and common?

3 "A. To have the goal, of course, yeah.

4 "Q. You thought that the -- this idea of selling to  
5 people who were also your customers was perfectly legal?

6 "A. I did.

7 "Q. Did you think there was anything wrong with giving  
8 Capax a retainer to get their platform up and running?

9 "A. At the time I did not."

10 Remember, what they did with Capax is they gave them some  
11 money. Later on they helped them buy hardware, and the  
12 expectation was that they would be there for overcapacity as  
13 things like the British Petroleum case came along.

14 They were paying them for work that everybody except Egan  
15 thought was happening. It was -- there was eDiscovery work  
16 going on like mad, they were a major partner, and eventually  
17 Capax got rich in the Hewlett Packard days doing eDiscovery  
18 work.

19 Okay. The IFRS, I don't think we need to go through this.  
20 So the annual report says they followed IFRS.

21 The earnings releases -- we don't need to put them up,  
22 Jeff.

23 The annual report that Mr. Apotheker says he reviewed, the  
24 website, let's put up Slide 15.

25 This is what they're telling people on their website is

1 the criteria. That's IFRS criteria: Persuasive evidence of an  
2 arrangement, delivery has occurred, the vendor's fee is fixed,  
3 collectibility is probable. Nothing to do with the end user.

4 Their contracts make absolutely plain "We don't -- if you  
5 don't sell through to an end user, you're still on the hook."  
6 That's what all the resellers testified.

7 You've heard allusions to this SOP 97-2, which is in  
8 evidence. Under that standard, the revenue recognition  
9 criteria are the same as IFRS. Let's look at that.

10 On the left is IFRS and it's got the five items that I  
11 showed you in the opening statement. And under this portion of  
12 GAAP -- there's more to GAAP than this -- but SOP 97-2 has the  
13 four items: Persuasive evidence, delivery, vendor's fee is  
14 fixed, and collectibility is probable as the proper way to  
15 recognize revenue on a sale to, among other things, a reseller.

16 And these are the criteria that Autonomy, Mr. Scott in  
17 particular -- let's look at the next one -- taught the staff.  
18 And he says, "Historically" -- remember, this was part of the  
19 sales presentation -- not sales presentation but training  
20 material to the salespeople -- "U.S. GAAP, now IFRS, is what  
21 governs us."

22 The four elements are the ones that you've seen 15 times  
23 already.

24 And what do you need to establish it for purposes of  
25 making this right? You need a contract, proof of delivery,



## CLOSING ARGUMENT / KEKER

1 proof we'll get paid, PO -- purchase order is generally not  
2 required so if one comes in later, that's okay. An oral  
3 agreement is all right as long as it is a fixed deal.

4 Ms. Anderson testified to that. Others testified to that.

5 And indirect agreement would be the VAR agreement, the VAR  
6 PO, proof we'll get paid.

7 Evidence of sell-through to an end user is not required.  
8 No revenue recognition. No commission. That's what they  
9 taught.

10 And the revenue recognition is determined at the time of  
11 the sale. That's what the problem with this hindsight is.  
12 They're going way into the future and then coming back and  
13 saying, "Oh, you shouldn't have recognized that sale to a  
14 reseller because of something that happened six months, eight  
15 months, ten months later because you entered into a deal with  
16 the reseller and you bought something from them," which I would  
17 argue you needed and that the accounting shows that you needed,  
18 "and then they used some of that money to pay back for a deal  
19 that they had done before."

20 That's not the way you're supposed to look at it in  
21 accounting. You're supposed to look at it at the time the deal  
22 is made in the quarter can you recognize revenue in the  
23 quarter.

24 Mr. Welham made that plain. The relevant agreement for  
25 revenue recognition purposes is the agreement with the

## CLOSING ARGUMENT / KEKER

1 reseller. As long as the five criteria of IAS 18 are met, the  
2 revenue can be recognized at the time. As long as the criteria  
3 are met, there's no reason to consider the commercial rationale  
4 or substance of any onward sale by the reseller.

5 So if somebody says, "Yes, I own it, I will pay for it,  
6 I'm stuck with it no matter what happens," you can recognize  
7 the sale. You don't have to worry about what happens  
8 eventually with the reseller.

9 And he says it's okay if the purpose for the sale to the  
10 reseller is to get revenue in that period, which Deloitte knew  
11 perfectly well was happening. You've seen evidence that it was  
12 happening. They wanted to get a sale in the quarter. They did  
13 it through a -- to a reseller.

14 It is sell-in, not sell-through.

15 Next slide.

16 And Matt Stephan testified that (reading):

17 **"Q.** Under IFRS rules, Autonomy can recognize revenue  
18 based on the sale to a reseller without a requirement that  
19 there is a sale on to the end user?

20 **"A.** Correct."

21 And then U.S. GAAP, not SOP 97-2 but another part, has a  
22 different rule where if you're operating in the U.S. -- and  
23 this is what got confused when Hewlett Packard bought them --  
24 there you have to have a sale to the end user under U.S. GAAP  
25 to be able to recognize the revenue.

1       There can't be a dispute that the rules were followed in  
2       connection with almost all of these sales to resellers. I'm  
3       not talking about the backdated ones, which I just mentioned,  
4       but virtually all of them.

5       The resellers at Capax, MicroTech, MicroLink, FileTek all  
6       testified that they understood they were on risk. Let's look  
7       at that.

8       Mr. Baiocco said he understood that he was on the hook for  
9       the deal, as Mr. Baiocco put it. He's Mr. Eyes of the Law if  
10      you'll remember. When you ask him a question, he goes, "Well,  
11      in the eyes of the law." But he was on the hook for the deal  
12      in the eyes of the law.

13      Mr. Loomis, he understood that in this FileTek/VA reseller  
14      arrangement, FileTek was -- the full risk was with FileTek. If  
15      it didn't close with the VA, which it didn't, FileTek still  
16      owed the money and had to figure out a way to pay back  
17      Autonomy, which they did.

18      Next.

19      Steve Truitt of MicroTech, the reason that they were  
20      concerned, he got upset because these deals weren't closing and  
21      they didn't work out very well for him, his brother had done  
22      very well at MicroLink with reseller deals. He wasn't doing so  
23      well at MicroTech. And the reason he was concerned and felt  
24      agitated was that he knew he was on the hook for the money.  
25      MicroTech owed the money.

## CLOSING ARGUMENT / KEKER

1 And then finally Dave Truitt at Discover Tech understood  
2 that when he did these reseller transactions, when he bought  
3 software from Autonomy, he was at risk; and it means if the  
4 deal doesn't happen, we still have to pay for the software that  
5 we've agreed to purchase.

6 And they all testified that they could pay. This is the  
7 probability, collectibility piece.

8 Truitt, Steve Truitt of MicroTech, they had a \$10 million  
9 line of credit. It might have been higher later. (reading)

10 "Q. Okay. But at least a 10 million line of credit with  
11 the bank to pay debts if you need to?

12 "A. Yes. At some point in time it was 10 million."

13 Dave Truitt who had gotten \$55 million from the sale of  
14 MicroLink to Autonomy, he had plenty of money to fund his  
15 business and did. When he needed to put up down payments, he  
16 and his fellow owner Wharton would put their open money into  
17 the business. He could fund Discover Tech and pay its debts to  
18 the extent that was necessary.

19 Next.

20 Baiocco thought that he had a bunch of partners, remember,  
21 up in Buffalo, and he had a line of credit. He said it would  
22 have been painful to pay but he could pay for it.

23 And then Joel Scott, we asked (reading):

24 "Q. Did any of the resellers express to you that they  
25 couldn't afford to pay some of the balances that they had

1 on their account?"

2 And he didn't remember anybody specifically saying that.  
3 So the resellers all testified that they were at risk and they  
4 all testified that they could pay.

5 And you've seen a lot of e-mail establish about delivery,  
6 checking delivery. It shows great attention by Mr. Chamberlain  
7 and his finance team working with him about collectibility:  
8 Can you send us some financial statements? Can you send us  
9 information about your company?

10 For example, and I've mentioned this already, when  
11 Discover Tech was spun out from MicroLink, it needed that  
12 \$10 million but Autonomy wasn't about to sell Discover Tech a  
13 brand new company \$10 million worth of software because  
14 Discover Tech didn't have a track record of being able to pay  
15 or anything else.

16 So the deal was done through MicroTech. MicroTech and  
17 Discover Tech made a deal so that MicroTech got money for it,  
18 but MicroTech met the collectibility requirement and  
19 Discover Tech didn't.

20 The PMI/Citi transactions with Discover Tech, which you've  
21 heard about, required large down payments of 1 million each.  
22 The reason for these large down payments is to establish  
23 collectibility, "Look, so and so has put down a million dollars  
24 in advance and here's their credit history and they can pay."  
25 All of that scrupulous attention was paid to establishing that

1 they could pay and collect.

2 The Kraft transaction, which you've heard about, Autonomy  
3 required a \$400,000 down payment.

4 And then, as I said, the sales were followed every  
5 quarter, careful scrutiny by the auditors. Their team was  
6 huge. The Government has chosen to bring in some junior  
7 members of the team, but let's look at the size of the team.

8 You saw this before. It's Exhibit 6425. There were  
9 senior partners, there were specialists, there were people  
10 who -- technical people who got demonstrations made to them.  
11 It's a big team, and the Government for whatever their reason,  
12 has chosen to bring in a couple of junior members.

13 Deloitte audited each sale that was over \$1 million. It  
14 sampled the others. I've mentioned already that this is a  
15 company with 25,000 transactions during this period, 10,000 of  
16 them through resellers. Deloitte was all over it. Anything  
17 over 1 million, they looked at closely. Anything under  
18 1 million, they sampled.

19 If you have questions about Deloitte's scrutiny or whether  
20 or not they had a thorough understanding of these transactions,  
21 particularly the ones where the Government says, "Oh, we  
22 didn't -- they didn't understand -- they're reciprocal  
23 transactions or *quid pro quo*," Deloitte understood that both  
24 sides of those transactions were going on at the same time and  
25 they analyzed them separately for fair value.

## CLOSING ARGUMENT / KEKER

1 And the way you find that is looking at the Audit  
2 Committee reports, Slide 184, which this is just a list of  
3 them.

4 And then the audit work papers are like 100 of them; and  
5 I'm sure if you decide you want to look at the audit work  
6 papers and you ask the judge if there's some way that they can  
7 be organized better for you, that we can probably -- he would  
8 probably let you do that, but we'll see.

9 Now, you've heard from some witnesses, they've been cited,  
10 who didn't like these reseller deals -- Antonia Anderson, Matt  
11 Stephan, according to him, Joel Scott -- but not one of them  
12 said that they thought they were illegal or that the accounting  
13 was improper. And, in fact, they did them. Remember, Joel  
14 Scott did 15 reseller deals after saying how uncomfortable he  
15 was because of Mr. Hogenson's allegations.

16 And let me talk a second about Mr. Hogenson. Mr. Hogenson  
17 was a whistleblower. He wrote to Dr. Lynch and said, "Hey,  
18 what about Capax? What about sales of hardware? What about  
19 whatever he said?" You've got the exhibit and you can read it.  
20 And Deloitte ended up analyzing it and writing a response to  
21 it, which you can also read, and they concluded that this guy  
22 doesn't know what he's talking about.

23 Now, the fact that he ended up getting fired because his  
24 payroll fraud in his office and lots of problems in his office  
25 we think is separate; but whether or not it's separate, it

1 doesn't answer the question of whether or not what Mr. Hogenson  
2 was complaining about and sending letters to regulators about  
3 was right or wrong.

4 The answer to that question is in the files. You can find  
5 the response to Mr. Hogenson. You can find his complaint. You  
6 can find the response to it, and you can decide for yourself if  
7 he had found anything that had merit.

8 And then remember that the Deloitte folks when they were  
9 talking to Hewlett Packard due diligence people right before  
10 the acquisition told them about Mr. Hogenson, told them that  
11 Mr. Hogenson had made this complaint, that there was a report;  
12 and nobody, not Deloitte, not Hewlett Packard, KPMG auditors,  
13 seemed to be concerned about it.

14 It was disclosed to HP and if HP was concerned about it,  
15 they could have done something. Nobody seemed to think that  
16 his complaint about recognizing revenues in reseller  
17 transactions was correct.

18 From Mr. Hussain's vantage point, he's over in England,  
19 he's receiving signed contracts, he's receiving proof of  
20 delivery -- to the extent he looks at it, but his department  
21 is -- his team is analyzing collectibility, and he also knows  
22 that all this information is put together in a packet and given  
23 to Deloitte and the Deloitte auditors who were sitting in his  
24 office say, "This is proper revenue recognition."

25 Again, from his point of view, he doesn't read them I



1 suppose, but he knows that all of the people who are on risk  
2 are signing confirmation letters and saying, "There's no  
3 exceptions. There's no side letters. Everything's fine."

4 So what are they saying Mr. Hussain did wrong? They're  
5 basically asserting that the resellers, as I understand it --  
6 and this is Mr. Yelland too -- weren't really on risk, which  
7 is -- and they're also saying there's something wrong with  
8 continuing to negotiate with the end user after the sale to a  
9 reseller. But there isn't anything wrong with that, and  
10 Deloitte knew about it.

11 Can we see Slide 168?

12 Here's the Vatican. This is a Deloitte work paper,  
13 Exhibit 1290, where somebody's written in (reading):

14 "MicroTech - medieval library deal. Still ongoing.  
15 Something meeting with MRL" -- that's Mike Lynch's  
16 initials -- SH and V." I don't know who V is. "Nothing  
17 signed that we something MicroTech gets paid."

18 In short, this is a recognition that -- and Ms. Anderson  
19 testified the same way -- that Deloitte fully understood that  
20 there was further transaction with the potential end user who  
21 in this case both MicroTech and Autonomy had an interest in  
22 seeing close the deal, the Vatican deal, which was going to go  
23 on for years and be worth a really lot of money. It didn't  
24 bother Deloitte.

25 Can we see the next one here?

1 Same thing with Kraft and Capax. This is Deloitte work  
2 paper 6371. There were meetings pre-Kraft and Autonomy dating  
3 back to July. The two parties continued to negotiate in good  
4 faith. The deal is progressing. We have seen evidence that  
5 directly links Autonomy and Kraft, both pre and post the deal  
6 with Capax, and they stamp it satisfactory. This is not  
7 something that in their mind vitiates the deal or makes it  
8 improper or anything else.

9 And it is completely logical from a business point of view  
10 that if you have a big customer, be it a bank or the Vatican or  
11 something else, and you've been working with that customer and  
12 you sell a piece of the software that that customer might want  
13 to a reseller, you're still interested in having the end user  
14 do the deal and you're still interested in working with the end  
15 user to make it work.

16 And that's what Stouffer Egan was complaining about it  
17 because it was more work for him. He didn't want to have to  
18 deal with the end user. He wished that they would just cut out  
19 this stuff, but that doesn't make it illegal or improper.

20 And then there's the issue that has been raised a million  
21 times about the deals going direct. Again, Deloitte understood  
22 that some of these sales with the reseller ended up being  
23 converted into a direct deal between the potential end user and  
24 Autonomy.

25 And let's look at -- yeah, for example, Kraft again

1 (reading):

2 "A deal is done through Capax in Q3 with end user  
3 Kraft, which was then subsequently reversed in Q4 and done  
4 directly with Kraft instead."

5 What that says is revenue was recognized in Q3 because of  
6 the sale to Capax, the end user, the customer; and then in Q4,  
7 fourth quarter, Autonomy and Kraft made a direct deal. But the  
8 point is -- and you'll look through the work papers and see  
9 this -- they didn't recognize revenue in the fourth quarter.  
10 They've already recognized the revenue in the third quarter so  
11 they didn't recognize the revenue twice, and that's something  
12 that Deloitte checked to make sure didn't happen.

13 Another one, the direct sales to Morgan Stanley and  
14 Manufacturers Life (reading):

15 "Management alerted us to the fact that the two deals  
16 sold to MicroTech in Q4 '09 have been credited in this  
17 quarter and resold directly to the two end users."

18 Two direct transactions after a sale to MicroTech, and  
19 what they did is credit MicroTech for the sale. But, again,  
20 the revenue was reported when they sold to MicroTech and wasn't  
21 double-counted when they made the sale again in the future  
22 quarter. Deloitte knew all about it, didn't have a problem  
23 with it, said that the accounting was proper.

24 So I hate to do this to you, but I think because of the  
25 level of detail that Mr. Reeves went into, I've got to go

## CLOSING ARGUMENT / KEKER

1 through these reseller deals and these reciprocal deals, and so  
2 hold on to your hats at 20 to 4:00 and I'll do it for 20  
3 minutes and then we'll come back tomorrow.

4 So let's start with the Capax reseller deals. Capax was  
5 at risk. There's about seven of them. They were at risk for  
6 all of them. There's the reseller agreement that you have seen  
7 (reading):

8 "VAR shall not be relieved of its obligations to pay  
9 fees owed to Autonomy hereunder by the nonpayment of fees  
10 by an end user."

11 Next.

12 Egan sold these deals. Egan is the one who would come to  
13 his friend Baiocco, say, "Take this deal. I need it for my  
14 targets. I need it for the end of the quarter. It's about to  
15 close. It's 99 percent sure. Don't worry about it." And  
16 Baiocco would say yes.

17 Next.

18 And it wasn't like Capax and Baiocco were not important  
19 people or companies to Autonomy. It was a major provider of  
20 support and maintenance. You've heard about NearPoint. You  
21 heard about EAS. They would provide services that Mr. Baiocco  
22 would complain about not getting paid for for these areas where  
23 Autonomy didn't want to be in a service business but needed  
24 somebody to help the customers. Capax would do that. Capax  
25 also provided eDiscovery at least -- I mean, people that went

1 to Boston and got trained and so on.

2 Baiocco testified that they wanted these reseller deals to  
3 develop relationships with the customers so that Capax could  
4 get professional services work, which eventually it did, and he  
5 said they made millions.

6 And examples of Capax seeking services work from reseller  
7 customers, all of those reseller deals had some element --  
8 remember TXU was the one where they acted as the payment agent.  
9 TXU didn't want to pay in one year. They want to pay over  
10 three years, and so they basically were the financing for them.  
11 But all of those people there were relationships with.

12 MicroTech. Let's go to -- excuse me.

13 And then, of course, there's Capax confirming all of its  
14 debts to Deloitte saying, "No side letters, we owe the money,  
15 and the debts are correctly accounted for."

16 And then here's a list in the work papers of Deloitte  
17 reviewing and testing all of those deals over \$1 million where  
18 Capax was the reseller, and each one of those exhibits is in  
19 this pile of 1300 that you're going to get and shows Deloitte  
20 checking out to make sure that the Capax revenue was properly  
21 recorded.

22 Let's go to MicroTech.

23 The first one I want to talk about is the  
24 MicroTech/Discover Tech transaction where Autonomy sold to  
25 MicroTech the \$10 million worth of software and then MicroTech

## CLOSING ARGUMENT / KEKER

1 sold it on to Discover Tech for \$10 million, and the testimony  
2 was the reason it went that way is because Discover Tech didn't  
3 have the collectibility requirements and MicroTech did.

4 The fact of the matter is that Discover Tech paid  
5 MicroTech, MicroTech paid Autonomy, Deloitte reviewed and  
6 approved the transaction, and there's the work paper to prove  
7 it.

8 Let's go to the next one.

9 He didn't -- let's skip over this one and go to Slide 32.

10 He mentioned the Department of the Interior but, again,  
11 the Department of the Interior is a -- Egan went to Dave Truitt  
12 and persuaded him to buy the Department of Interior deal, what  
13 they hoped would be the Department of Interior deal, and Dave  
14 Truitt agreed to do it.

15 We don't know what Egan told him, but we do know that  
16 Discover Tech bought it. Discover Tech could pay for it. It  
17 was a valid reseller deal. The fact that the Department of  
18 Interior didn't go forward with it or didn't do anything  
19 doesn't affect the revenue recognition. Same for all of these  
20 others with Discover Tech -- excuse me -- with MicroTech.

21 Let's go to the MicroTech/Hewlett Packard deal, Slide 33.

22 You've heard a lot about this one. This is the one where  
23 the Postal Service was very dissatisfied with what they were  
24 getting from Hewlett Packard and they were interested in  
25 getting Autonomy software in there. The question was: Is

1 Autonomy going to do it in kind of in partnership with Hewlett  
2 Packard or how is this going to work?

3 It was Egan's idea. We cite the e-mails that you can find  
4 this in. He talks to the head of HP software, and they're  
5 interested in trying to work something out.

6 Egan tells Mr. Hussain that selling to Hewlett Packard was  
7 a possibility so that Hewlett Packard would buy the deal and  
8 then use -- buy the software and then use it with the Postal  
9 Service.

10 Egan testified it was a real deal with real possibilities.  
11 He thought he had a breakthrough with the negotiations, and the  
12 exhibits show that Hewlett Packard was looking forward to  
13 hearing more about the deal notwithstanding the fact that they  
14 didn't end up doing it and decided -- and that the Postal  
15 Service didn't work with them.

16 So as a reseller deal, it was perfectly proper to  
17 recognize the revenue by -- from selling the software to  
18 Hewlett -- to MicroTech.

19 Let's go to the Discover Tech reseller deals.

20 All of these were at risk. Dave Truitt testified he was  
21 always on risk for these reseller deals. "We took the risk by  
22 issuing the order." In Q4 '10 he talks about (reading):

23 "Q. Discover Tech was at risk?

24 "A. Yes, sir.

25 "Q. What does it mean?

## CLOSING ARGUMENT / KEKER

1       **"A.** It means if the deal doesn't happen, we still have to  
2       pay for the software that we've agreed to purchase."

3       Q2 '11, when they were still doing them (reading):

4       **"Q.** These were deals that you accepted the risk on and  
5       you owed the money on?

6       **"A.** Yes, sir. We figured out ways to meet our  
7       obligations."

8       Among the ways to meet their obligations is they figured  
9       out valuable things that they had that Autonomy could use and  
10      persuaded Autonomy to buy them, but that doesn't mean that --  
11      I'm going to go over that in a moment -- but that certainly  
12      doesn't mean that the sale to the reseller was not properly  
13      recognized. It was on risk, collectible, and delivered.

14      You've heard a lot about this Abbott deal.

15      Could we look at 36, which is the Discover Tech/Abbott  
16      deal?

17      I mean, here, this one, as you know, I mean, Discover Tech  
18      was the customer. Truitt testified that they were on risk.  
19      The deal was collectible. Truitt had the money because he'd  
20      sold MicroLink. Autonomy tried to get Discover Tech involved  
21      with Abbott Labs, and Deloitte reviewed both the deals and  
22      approved Autonomy's revenue recognition.

23      They make this sound like this is some pie-in-the-sky,  
24      nutty thing. Let's remember Jane Snider's testimony.

25      Can we go to the next slide?



1 Jane Snider was the Autonomy salesperson on the account,  
2 and remember they needed a very large amount of eDiscovery  
3 software. Autonomy was already working with Abbott Labs to  
4 handle its eDiscovery work. It was pitching to get a new job  
5 by offering Abbott a discount.

6 And the idea was instead of just paying over time for  
7 this eDiscovery software, why don't you buy it upfront and  
8 then we will help -- we'll lower your payments as we go  
9 forward. And that's the slide that you saw before 34 million  
10 versus 29 million.

11 Again, Stouffer Egan didn't like these deals, but there's  
12 absolutely nothing illegal about them and in some ways they  
13 make a lot of sense. Rather than charge for services over  
14 time -- this year you pay me this much, next year you pay me  
15 that much and so on -- what you end up with is a customer that  
16 can at any time say, "I'm not dealing with you anymore. I'm  
17 going to go elsewhere."

18 If you take that same customer and get a big upfront  
19 payment and tell them it's not going to cost them as much for  
20 services over time and overall they will save money, then  
21 you've got a customer locked in. That's why they did it.  
22 That's why they did it on all these deals where they tried to  
23 move up the hosting.

24 Abbott Labs was on the verge of agreeing, and this is the  
25 one where all of a sudden the general counsel, I think he was,

1 says, "No way. We're not doing it because, you know, I don't  
2 like to recognize -- to pay money up front."

3 Well, from a business point of view, that is a standard  
4 negotiating tactic. A person comes back, he gives you a better  
5 deal. And, in fact, it's a different deal, but this same  
6 general counsel approved a little bit later exactly that, an  
7 upfront -- a different upfront deal for a short time -- a short  
8 time later. So there was no hard rule against this upfront  
9 deal. Again, this sale to Discover Tech was properly  
10 recognized and correct.

11 Quickly, the FileTek/VA. This is another -- you heard  
12 about this from Mr. Reeves. It's a reseller deal that was  
13 properly recognized. It didn't go through to the Veterans  
14 Affairs, but Mr. Loomis was on the hook, testified he was on  
15 the hook. It was properly recognized.

16 They gave them the right if the VA fails to execute an  
17 agreement for the software, FileTek shall have the right to  
18 license the software to an alternative user; and FileTek's  
19 failure to find another customer, will not relieve it of its  
20 obligations to pay. And they repeatedly confirmed to Deloitte  
21 that they were on the hook for this deal and it was properly  
22 attributed to them.

23 And then, finally, in this series the VMS hardware. This  
24 is the video people. They sold in Q4 '10, Autonomy sold  
25 5 million of software and 6 million in hardware to VMS, and

## CLOSING ARGUMENT / KEKER

1 they -- this is the one where to fulfill the order, they had  
2 \$2.5 million worth of hardware and they were planning to  
3 repurpose 3.5 million from inventory. And Mr. Hussain said,  
4 "Is there any hardware we can repurpose?"

5 Mr. Goodfellow explained what that meant to him is, "Do we  
6 have anything that we've purchased we aren't currently using  
7 that we can use instead of buying new?"

8 Next.

9 And in their Fixed Asset Registry, they had \$53 million  
10 worth of hardware inventory. And Mr. Goodfellow said  
11 (reading):

12 "It was both things that were, as you saw, sitting in  
13 boxes as well as things that were being used for internal  
14 purposes or for delivery to customer."

15 They reassigned stock that was going to be given to  
16 another customer. There was no unplugging of computers from  
17 the walls or any of that business. It was a straight hardware  
18 sale.

19 This concept of the bonded warehouse is simply a guarantee  
20 that the product that is designated will be available for the  
21 customer. A bond is a promise. It's a guarantee.

22 VMS wanted its hardware over time. They wanted staggered  
23 delivery so they -- but what Autonomy did properly is designate  
24 hardware that they had in stock and say, "This is assigned to  
25 VMS." And the fact that they delivered it over time based on

1 the FOB issues, as soon as they designated it, the title  
2 switched so it became VMS hardware and it was delivered.

3 And VMS accepted title to the repurposed hardware. And,  
4 unfortunately for Autonomy, VMS went out of business before  
5 they paid for this hardware, but that's not anything that  
6 affects the revenue recognition when it occurred.

7 Deloitte reviewed and approved the transaction. If you  
8 have any doubt about it, go look at that work paper, 1417-K.  
9 It knew that -- and you'll see that they knew that the  
10 repurposed hardware was used and that it had previously been  
11 purchased.

12 They tested the value of the assets on the Fixed Asset  
13 Register. They tested Autonomy's delivery, and they signed  
14 off. So this charge -- or this attributing something to  
15 Mr. Hussain that he did something wrong is just plain wrong.

16 So in sum, Mr. Hussain followed the rules. He told the  
17 world what the rules were that Autonomy was following.  
18 Certainly Hewlett Packard when they came around knew that they  
19 were getting a company with 400 resellers. It's right there in  
20 the annual report. You can read it.

21 They knew that Autonomy was recognizing sales --  
22 recognizing sales on sell-in not sell-through because it's  
23 right there in the annual report.

24 This is from the KPMG due diligence report (reading):

25 "Target recognizes revenue in accordance with IFRS."

## CLOSING ARGUMENT / KEKER

1 Some policy differences relate and one of them is sell-in  
2 v. sell-through (reading):

3 "Target recognizes revenues for license sales upon  
4 sell-in to the VARS rather than a sell-through basis to  
5 end customers."

6 KPMG understood that. They reported that to Hewlett  
7 Packard.

8 Next slide.

9 And it was among their key findings, and you can look at  
10 that Exhibit 2004, which is the KPMG report on due diligence,  
11 which they did right in the middle of due diligence. There  
12 can't be any question that Hewlett Packard understood how  
13 Autonomy was dealing with resellers.

14 So that brings me to a year after the acquisition. That  
15 brings me to Mr. Yelland, and let me do this and then we'll  
16 stop for the day, I think.

17 A year after the acquisition closed, after HP bought them,  
18 it closed in October 2011, in November 2012, a year and a month  
19 later, Hewlett Packard stands up, Ms. Whitman the CEO, and  
20 screams fraud, that Mr. Apotheker is fired, Mr. Robison is  
21 fired.

22 Until then, Mr. Yelland, who was -- at that point had  
23 replaced Steve Chamberlain as the CFO of Autonomy within HP,  
24 until then Mr. Yelland and Deloitte had been working together  
25 on the books. There had been no mention of fraud. There had

1 been no mention of any problem with the hardware sales, which  
2 are just sitting there in the books for anybody to see.

3 Can we see slide -- yeah, this one.

4 And this is a summary of sort of where they were. They  
5 were about to do the ASL accounting and the audits were pretty  
6 far along. There was no discussion of a restatement.

7 Mr. Yelland told you that he wasn't forthcoming with  
8 Deloitte and that he had suspicions and doubts about the  
9 previous accounting. And I suggest to you that that testimony  
10 is simply absurd. Why wouldn't he bring his issues -- it's one  
11 thing -- maybe he's not going to bring his issues to the  
12 public, but why wouldn't he bring his issues to the attention  
13 of the auditors that he's working closely with and that he's  
14 about to audit the books with?

15 It was only after Hewlett Packard's CEO cried fraud that  
16 the Hewlett Packard machine went into action, and the first  
17 thing that happened is that -- this is the day of the  
18 announcement -- the decision was made to dismiss Deloitte,  
19 "Let's get rid of them because they're not going to help us say  
20 that HP has been defrauded."

21 And then this litigation-driven process involving lots of  
22 law firms. I mean, Morgan Lewis, Choate, Travers Smith is over  
23 in London, PWC is the accounting firm, this machine went into  
24 action, and Mr. Yelland was very much part of that machine.

25 At the prompting of these lawyers and accountants who were

1 working on the civil case in England against Dr. Lynch and  
2 Mr. Hussain, Mr. Yelland began this restatement, which  
3 disallowed all of the reseller deals we've been talking about.  
4 He just said, "They never should have been -- never should have  
5 been in the books." Anything with Capax, MicroTech,  
6 Discover Tech, MicroLink, he just took out of revenue and said,  
7 "See, this proves we've been defrauded."

8 His judgments were after the fact. They were in aid of  
9 litigation, and they were based on different standards and  
10 rules. He never really explained to you why these reseller  
11 deals weren't properly accounted for except that he said -- I  
12 think at some point he said, "Well, I don't think the risk  
13 passed."

14 As I've shown, that is counterfactual. It's just plain  
15 wrong. The people who took the deals, the resellers, said that  
16 the risk did pass.

17 They showed you summary charts that challenged revenue  
18 recognition on deals that we haven't even heard about in the  
19 evidence of this case.

20 I mean, these are -- the summary charts included these  
21 transactions, which you haven't heard a word about, but they're  
22 part of what goes into these totals that they put at the bottom  
23 of their demonstratives.

24 And, most importantly, the Hewlett Packard auditors  
25 refused to approve Mr. Yelland's work on this restatement

1 (reading):

2 "We have not been able to obtain sufficient  
3 appropriate audit evidence to provide a basis for an audit  
4 opinion. Accordingly, we do not express an opinion on the  
5 financial statements."

6 That's the restatement. So he did all this work,  
7 litigation-driven work, came up with this thing that they're  
8 showing you like it's the gospel truth, and the auditors didn't  
9 sign off on it.

10 And I just want to leave you with this: How in the world  
11 can you be expected to know who is right in this auditing  
12 fight? How do you choose between Deloitte, who are the  
13 auditors trying to get it right at the time when there wasn't  
14 all this pressure, or Mr. Yelland who's working for the HP  
15 machine and is coming up with different conclusions based on  
16 hindsight much later when you haven't even heard about a lot of  
17 the sales that he is basing it on?

18 And with that, you've been listening to a lot of talking  
19 today, and I will thank you very much for your attention and  
20 look forward to talking to you again tomorrow with the Court's  
21 permission.

22 **THE COURT:** Yeah. Ladies and gentlemen, we're going  
23 to take our recess.

24 Just so you know the schedule, we will start at  
25 9:00 o'clock sharp. We will hear -- Mr. Kecker will give the



1 remainder of his closing. We will then listen to -- hear  
2 Mr. Frentzen on rebuttal, and then the case will be given to  
3 you for your deliberation.

4 So I would anticipate that will be somewhere late morning  
5 that the case will be given to you. At that point it really is  
6 in your hands how long you meet in any given day or time. It's  
7 up to you.

8 So it's a particularly crucial time now, please don't  
9 think about the case, maybe that's easy, but don't think about  
10 it, don't form or express any opinion.

11 Leave your notebooks in the jury room, and I'll see you  
12 all tomorrow.

13 (Proceedings were heard out of the presence of the jury:)

14 **THE COURT:** The jury has left.

15 Yes, Mr. Keker?

16 **MR. KEKER:** I wanted to double-check. You are going  
17 to send them out for deliberation when you're not going to be  
18 here tomorrow afternoon?

19 **THE COURT:** That's right. I'll be -- I'll be over at  
20 the Ninth Circuit. I'll have my --

21 **MR. KEKER:** Okay. So if something comes up, you  
22 can --

23 **THE COURT:** -- telephone.

24 If something comes up, I'm quite sure that both sides will  
25 agree on whatever should be --

1           **MR. FRENTZEN:** Sounds good.

2           **THE COURT:** -- what the appropriate response is, and I  
3 don't foresee any disagreements.

4           **MR. KEKER:** We don't the judge.

5           **THE COURT:** You know, this part of the proceedings  
6 isn't really that sensitive; right?

7           **MR. KEKER:** Okay. I'm just checking.

8           **THE COURT:** No, I'll be available.

9           **MR. FRENTZEN:** We'll just advise them to get back to  
10 work, Your Honor.

11           **THE COURT:** Yeah. You have everything.

12           **MR. KEKER:** We'll give them the Allen Charge.

13           **THE COURT:** The Allen Charge.  
14 Okay. See you tomorrow.


15                   (Proceedings adjourned at 4:02 p.m.)

16                   ---oOo---

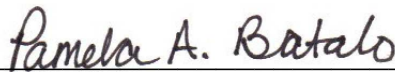
CERTIFICATE OF REPORTERS

I certify that the foregoing is a correct transcript  
from the record of proceedings in the above-entitled matter.

DATE: Monday, April 23, 2018

A handwritten signature in black ink, appearing to read "Jo Ann Bryce", written over a horizontal line.

Jo Ann Bryce, CSR No. 3321, RMR, CRR, FCRR  
U.S. Court Reporter

A handwritten signature in black ink, appearing to read "Pamela A. Batalo", written over a horizontal line.

Pamela A. Batalo, CSR No. 3593, RMR, FCRR  
U.S. Court Reporter